# FINANCIAL TIMES

World Business Newspaper http://www.FT.com

WEDNESDAY MAY 13 1998



EU institutional reform A worthy cause for the return of Jacques Delors? Lionel Barber, Page 10



European film industry **Booming business attracts** attention of Hollywood Page 14



Deutsche Bank Why it is putting **Europe first** Page 17

Morocco **How Youssoufi has** generated optimism Page 4

#### WORLD NEWS

#### **Brussels takes** France and Italy to task over 35-hour working week

France and Italy face European Commission criticism today over their plans to introduce a 35-hour working week. Brussels argues the proposals will not promote flexible labour markets or job creation. European Union finance ministers will consider the commission's macro-economic guidelines next week, Page 12

Defence system falls test The Pentagon's costly THAAD defence system falled a fifth flight test because of a booster fault. The system is meant to protect troops from short- and mediumrange missile attacks. Page 4

Funds sought for M Ireland UK finance minister Gordon Brown is to tour 10 US cities in quest of investments to underpin Northern ireland's peace settlement. Page 8

Turidab police in big drugs bust Turkish police said they seized \$40m-worth of heroin bound for the Netherlands in an operation in weetern Turkey. Slx people were held after the operation by Turkish and Dutch police and interpol.

'Little progress' on Kosovo US envoy Richard Holbrooks admitted he had made tittle progress in getting ethnic Albenian separatists in southern Serbla to open direct talks with Belgrade on stopping the Kosovo conflict. Page 2

Bush fires in East Kalimantan on Indonesia's side of Borneo are under control thanks to recent rains, environment minister Juwono Sudarsono said at an Aseen workshop on the smoke haze problem.

Nuclear reprocessing hatted Scotland's Dounreay nuclear complex has been ordered to half most operations until it can convince the JK's nuclear watchdog it is safe. Page 8

Russia seeks to boot G8 Russian president Boris Yeltsin made a bid to host a future summit of the world's leading industrialised nations. He suggested Japan allow Russia host the 2000 G8 summit in its stead. Page 2

Spy voices relief American Jew Jonathan Pollard, lailed for life in the US for spying for largel, said he was grateful lerael had finelly recognised him as its agent, israel admitted his role 13 years after denying him sanctu-

Poll gives Bush the edge George Bush, Republican governor of Texas, narrowly led Vice President Al Gore in a USA Today/CNN/ Gallup Poli on the 2000 presidentiel election. Page 4

Migerian opposition man held Nigerian security agents seized Ayo Opadokun, a top official with Niceria's main opposition group. Separately, violent pro-democracy demonstrations raged in a south-

Tehwan policy maker in Hong Kong China-Taiwan ties showed signs of warming as Chang King-yuh. Taipel's top China policy maker, visited Hong Kong and Talwan Invited a senior Chinese official to visit the Island.

Death sentence suspended A Pakistan court suspended the death sentence passed on a Christian under the country's Islamic blaspherny law. Last week a Pakistan bishop committed suicide in protest at the law.

#### BUSINESS NEWS

### Belgium's biggest merger with Fortis financial group

Directors of Gánérale de Banque, Belgium's biggest bank, agreed to back a merger with Fortis, the Bel-go-Dutch financial group, to create one of Europe's 10 biggest banks. Its total market capitalisation will be about \$33,6bn. Page 13; Lex, Page 12

Hews Corporation's attempt to break into US satellite television faced its biggest hurdle to date as the government prepared a lawsuit In a bid to block News Corp's \$1.1bn joint venture deal with a cable TV consortium. Page 13

The United Arab Emirates announced an order for 80 advanced US-made F-16 fighter jets worth about \$7bn. Earlier story, Page 6

Deutsche Bank changed the management structure of its new wholesale banking division to place a higher priority on the German bank's European activities. Page 13; New role for US, Page 17

tsche Telekom, German telecoms group, is to take a DM3.5bn-DM4.5bn (\$1.9bn-\$2.5bn) charge because of a regulatory ruling which it claimed would hit its lossmaking cable television activities. Page 14

Seagrant, Canadian drinks and entertainment group, is formulating s bid for 100 per cent of Poly-Gram, the world's largest record company. Page 13; Uncertain future, Page 14

Scandinavian Airlines System sald it had lost SKr250m (\$32.5m) during Denmark's 11-day national strike. Page 14

Young & Rubicam, the world's fifth-largest advertising agency, made its debut on Wall Street offering jumped more than 10 per cent to \$28. Page 18

BCE, Canadian telecoma group, put its 14,25 per cent stake in Cable & Wireless Communications of the UK up for sale. Page 18 Port of Belfast, largest harbour

facility in Northern Ireland, was put up for sale by the UK Labour govemment. Page 8 Japan's wholesale price index

drooped 2.7 per cent year-on-year in April, underlining fears that the economy could be slipping into a deflationary cycle. Page 7

Australia reported its first budget surplus for nearly a decade in spite of the negative impact of Asian economic turmoil on growth and employment. Page 7

Saangyong, South Korea's shith-largest conglomerate, said it planned to sell \$1 bn in assets to foreign investors. Page 16

South African Braweries said it would concentrate on its core drinks business and announced provisions of R1.1bn (\$220m) against the disposal of other parts of the conglomerate. Page 14

Alphatec Electronics' creditors filed a court petition to rehabilitate the That semiconductor company under the country's new bankruptcy law. Page 16

#### **World Equity Markets**

The latest trends and deta from more then 50 mational markets at a glance ... Page 33

#### WORLD MARKETS

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### Indian nuclear bank steps nearer to merger with Fortis tests provoke sanctions and

New Delhi's action threatens regional

cuts in aid

stability, warns President Clinton

By Our International Staff

President Bill Clinton said yesterday he was deeply disturbed by India's nuclear tests and that he would implement sanctions against New Delhi, as mandated by US law.

The legislation, ratified by Mr Clinton in 1994, would require the US to stop official aid and credits and bar US commercial banks from making loans. The law also requires the US to vote against loans to India at the World Bank and International Monetary Fund.

"This action by India not only threatens the stability of the region, it directly challenges the firm international consensus to stop the proliferation of weapons of mass destruction," Mr Clinton said. The 1994 law contained which he intended to implement fully.

He called on India to announce an intention to conduct no fur- pressure. The tests had made ther nuclear tests and to sign the Comprehensive Test Ban Treaty "now and without conditions".

India offered no immediate negotiate." reaction to Mr Clinton's criticism, Atal Behari Vajpayee, prime minister of the nationalistsix world leaders, including Pres-nuclear environment around it on the legal protection of biotechident Clinton, explaining why India had opted to conduct its security interests "would remain first nuclear test in 24 years. paramount".

The US urged Pakistan, India's nation that, God willing, we are feel it deserves. can take our decisions our-

Japan said it was highly likely that it would impose sanctions against India. Germany said it had cancelled negotiations with mdia on development aid.

Derek Fatchett, UK foreign minister, said he and his European colleagues were "surprised and disgusted" by the nuclear

But he said Britain, one of the biggest donors to India, would not stop sending aid.

Officials in Bonn and Tokyo said further action would be taken, probably at the Birmingham summit of Group of Eight world leaders this week, where India is likely to top the agenda.

Ryutaro Hashimoto, Japan's prime minister, said India had ignored a letter from him six weeks ago asking New Delhi not to resume nuclear testing.

Last year Japanese aid to India totalled Y136.5bn (\$1bn), in loans and grant aid. This represents nearly half of India's entire overseas aid, making Japan the larg-"very stringent provisions", est single aid donor to New Delhi. In Delhi, Pramod Mahajan, political adviser to Mr Vajpayee, said India would not yield to

India "a global player", Mr Maha-jan said. "And when you are a global player, you have room to The Indian cabinet yesterday demands. But in a bid to contain affirmed its continued commitment to global nuclear disarmament within a stipulated time . However, it sa

was changed, India's national

The nuclear tests have been neighbour and rival, to show greeted with jubilation by restraint. But Nawaz Sharif, Indians, many of whom believe Pakistan's prime minister, said: their country will now receive "I want to assure the whole the international respect they

aware of Pakistan's legitimate "It's a great thing," said Dr Jay security concerns and I think we Dubashi, head of the ruling Bharatiya Janata party's economic policy cell. "We always say we are poor, we don't really count. Now we will."

Explosion of self-esteem, Page 11



An injured student from Trisakti University, Jakarta, is carried away from protests yesterdey at which four ors were killed by Indonesian security forces. The clashes raised concerns that violence was ex sie as more people demanded President Suharto's removal from office. Report, Page 12. Picture: Reuten

### Strasbourg approves move on biotechnology patent laws

Directive will help European groups compete with US and Japanese rivals

and Daniel Green in London

The European Parliament yesterday made it easier for EU biotechnology companies to close the gap with their US competitors when it approved legislation to bring European patent laws into line with those of the US and

ents of the 250 mirective nological innovations had warned that failure to adopt the text could lead to a "brain drain" of European scientists to the US. But the measure was fiercely opposed by environmentalists,

religious groups, and political parties of the extreme left and extreme right. They argued that the directive was immoral and would stifle rather than encour-In spite of the opposition, the parliament yesterday approved

an amended version of the measure, three years after rejecting

be translated into national legislation once it has been formally adopted by ministers from the 15 member states. The directive aims to harmon-

ise national laws governing patents on biotechnological innovations. Its adoption signals a the fledgling industry by European legislators. The approved text takes into

account amendments proposed by the parliament after it rejected the initial text agreed by ministers.

Ministers went back to the drawing board and agreed to meet most of the assembly's requirements. The text allows the patenting of genetically modified plants and animals, but not humans.

It explicitly bans the cloning of human beings and changing human genes in such a way that the changes could be inherited. On the question of the human

body, the parliament's amend-

stages of its formation and development, and the simple discovery of one of its elements cannot constitute patentable inventions."

Opponents of the directive failed to gather enough votes to force new amendments, which could have delayed adoption by more sympathetic approach to several years. Pressure groups were yesterday fighting a rearguard action with, for example, tion of Vivisection again

Mario Monti, the EU single market commissioner, said the amended text guaranteed a halance between the specific concerps of patent law and ethical concerns.

The European biotechnology industry has grown to more than 1.000 companies, according to a survey last month by Ernst & Young, largely as a result of expansion in Germany, France and the UK. Most are still tiny. employing fewer than 40,000 people compared with 140,000 working in the US biotechnology

### Sun tries to block the launch of Windows 98

By Louise Kehoe in San Francisco

Sun Microsystems of the US took legal action yesterday seeking to cost American jobs". The effects, stop arch-rival Microsoft launching Windows 98, its new personal would ripple through the econcomputer operating system, omy". unless it is modified.

In a federal court filing, Sun a Silicon Valley computer manufacturer and software developer said that Microsoft's new personal computer operating system would become a "massive distri-bution vehicle" for disputed technology.

Federal and state anti-trust regniators are expected to file new charges against Microsoft within days, which may also include demands that it delays distribution of Windows 98.
The government has been

investigating whether Microsoft has used exclusionary or predatory practices to restrain compe-

Microsoft dismissed the legal motion as a "publicity stunt". The timing is suspicious," said Tod Nielsen, manager of Micropublic interest in Windows 98, he of contract. Windows 98, which is sched-

uled to be shipped to PC manufacturers on Friday and introduced as a retail product next month, is an updated version of the most widely used PC operat-ing system. Bill Gates, Microsoft ing system. Bill Gates, Microsoft at \$83% in mid session yesterday, chairman and chief executive, down \$\frac{1}{2}\$ from Monday's close. said last week that any govern-

of Windows 98 would "hurt the American economy and would he said, "would be profound and Yesterday's action by Sun is

separate to any legal moves by concerns the Sun-developed Java, the new lingua franca of the computer world. For the first time, Java enables

software developers to write programs that will run on any type of computer linked to the internet or a corporate network. Sun has licensed Java to more

than 100 software developers over the past two years. Microsoft, one of the licensees, has used Java in the internet browser program which is part of Windows 98. In October, Sun filed a lawsuit

charging that Microsoft had "deceptively modified" Java so that it works better with Windows, effectively "co-opting" the technology to enhance its Winsoft's developer relations. Sun dows monopoly. Microsoft filed was seeking to ride the wave of counter-charges claiming breach

Sun said yesterday it was seeking a preliminary injunction to block shipments of Windows 98 until it was modified to incorporate a "pure" version of Java.

Microsoft shares were trading

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By Chrystia Freeland in Moscow

Russian President Boris Yeltsin yesterday made a bid to host a future summit of the world's leading industrialised nations and challenged an inquisitive American to a sporting competition in a day of energetic traditional and hightech diplomacy.

The formalities were observed at the foreign ministry, where Mr Yeltsin praised his team in a rare personal appearance and awarded top diplomats, including the foreign minister, with state medals

Afterwards, Mr Yeltsin answered questions in his first internet press confer-Russia's profile ahead of the Group of 8 industrialised nations' summit in Birmingham next week.

At the foreign ministry, from "wo Mr Yeltsin lavished praise internet." on Yevgeny Primakov, the 69 year-old former spy-master. Hinting that Mr Primakov would keep his job until the president's current term runs out in 2000, Mr Yeltsin commended him for building a coherent diplomatic team and restoring Russia's inter-

national prestige. Mr Primakov has criticised the close US links which Russia developed immediately after the collapse of the USSR and has called for a "balanced" policy including restoration of ties place as host of the G8 sumwith traditional Soviet allies. mit in 2000.

In a show of Kremlin support for this approach, Mr

world", a clear reference to

Moscow's efforts to counter

US dominance. However, in a move likely to be welcomed in Washington, Mr Yeltsin made a fresh appeal to the Russian parliament to ratify the Start-2 nuclear arms treaty, which has been blocked by Communist legislators.

Mr Yeltsin also called on Russian diplomats to pursue economic diplomacy more aggressively and promised to ries of the nation's underpaid and demoralised diplomatic corps.

The president also government since those led engaged in some energetic by Yegor Gaidar at the outdiplomacy of his own, venturing into cyberspace, formation. where he took questions from "world citizens of the

They ranged from concerns about the Kremlin chief's health - which he parried by challenging his American interlocutor to a sports match - to Mr Yeltsin's assertion that Russia was not "mature enough" for a woman president.

The Russian leader also political favour. He suggested that his "dear friend" Ryutaro Hashimoto, Japanese prime minister, allow Russia to take Japan's

### Kiriyenko: the mockery turns to approval

The hope is his cabinet will be the most effective since Russia's market changes began, writes Chrystia Freeland

When President Boris his cabinet this week, has chosen his ministers in his appropriate that have the president between the ministers in his appropriate that have the president between the president announced that baby- own image: young, provinfaced Sergei Kirlyenko, 35, would lead his new government, the world's initial Yeltsin called for the cre-ation of a "multi-polar The New Yorker magazine captured the mood with a cartoon of a little boy announcing proudly into his toy telephone: "Yes, Boris Nikolaevich, I would be hon-

oured to join the cabinet". But as Mr Kiriyenko weathered a fraught confirmation battle with the parliament in April, then assembled his cabinet, the mockery has turned to approval. Russian reformers and western economists like the ministerial team Mr Kiriimprove the status and sala- yenko has chosen. Some even dare to hope the new cabinet will be Russia's most effective and progressive

> "So far, so good," concluded Christopher Granville, chief strategist at Fleming UCB, a Moscowbased investment bank, powerful magnate and "The new government is lucid, has a clear grasp of the problems it will face, and the individual members

set of Russia's market trans-

seem of high quality." Itogi, an influential Rusbolder, describing the new used the internet to ask for a cabinet as "a government with the policies of Yegor toly Chubais [the reform turbulent economic transi- painful reform plans. guru sacked by Mr Yeltsin last month!".

cial and with business experience in Russia's fledgling market economy. Victor Semyenov, 40, the new agri-culture minister, has made a fortune selling beef to McDonald's. Victor Khristenko, 41, one of a troika of deputy prime ministers, is a former businessman from

The new government's supporters hope it will be more effective than the often squabbling and slow-moving team led by Victor Chernomyrdin, the outgoing prime minister sacked by Mr Yeltsin in March.

"The Chernomyrdin government sought compromise." Mr Chubais said in a recent interview with the magazine Novoe Vremya. "But now, the president has chosen conflict. That means we have the chance to form a government able to take the steps vital for the economy and the country, even if they do not please the opposition and Berezovsky [a recently appointed government official.

Mr Granville agreed, pointing out that the new governof the sins, controversial friendships and political animosities the previous cabition of the past few years.

Boris Yellisin hinted that Yevgeny Primakov (right) would remain foreign minister until the president's term runs out in 2000 Rauler

ing bankers' war which helped discredit the old gov-

Over the past few days. Mr Kiriyenko and his cabinet have given some credence to these hopeful predictions. In a sign that the new government intended to confront Russia's troubled fiscal situation directly. Mr Kiriyenko state was unable to pay more than a quarter of its financial obligations. "We must tell the people honestly that Russia is quite a poor country." he declared.

His ministers took up the baton over the weekend, reiterating government plans to sack more than 200,000 civil servants. When this was first publicly floated in the FT in March, it earned ment, in contrast to Mr its author, Alexei Kudrin. Chernomyrdin's battle- the highly respected deputy sian news magazine, was scarred team, is largely free minister of finance, scathing censure from the Kremlin. But now the new cabinet is in place, the government Gaidar and the teeth of Ana- net accumulated during the seems unafraid to admit its

Not everyone is convinced "They've brought in fresh the Kiriyenko team will act Mr Kiriyenko, expected to talent, not burdened by bat- on its tough rhetoric. Some put the finishing touches to tles with the oligarchs," he Russian analysts doubt the

said, referring to the bruis- new premier has the long-range vision to reform Russia's crony capitalism or cope with its economic dependence on oil exports. the price of which is falling. Others wonder how long the new team will avoid being entangled in the corporate web which ultimately immo-

bilised the old cabinet. In the short term. Mr Kiriyenko's biggest challenge will be to keep the attention of Russia's sometimes erratic president. When he acts. Mr Yeltsin is almost always an ally of reform.

But as he ages, he seems increasingly inclined to alternate bursts of frantic political activity and prolonged professional hibernation. That would be fatal for Mr Kiriyenko, who will need his backing to cut through Russia's huge bureaucracy and duel with its powerful regional chieftains.

The presidential race in 2000 draws closer. If Mr Kiriyenko cannot deliver a prospering economy to the next president, the Kremlin's new master could choose to aban don the market cours

urged to

reshuffle

ministries

Romano Prodi. Italy's prime

consider a hasty restructur-

ing of Rome's government

ministries because of a row

triggered by the recent mud-

Massimo D'Alema, the

leader of the Party of the

Democratic Left (PDS). which is the the main party

in the government coalition

ministry of public works.

is demanding that Mr Prodi should dissolve the powerful

The ministry is responsi

ble for a wide range of envi-

ronmental policies, includ-

ing building programmes and emergency relief in times of disaster. But its

recent rescue operation in

the Campania region, where

more than 135 people died, has been criticised for ineffi-

Mr D'Alema is demanding

that the powers of this min-

istry, which is headed by one

of Mr Prodi's closest aides,

Paolo Costa, should be

divided up between Italy's

environment and transport

ministries to avold any over-

Mr Prodi, who has long

feared that a serious govern-

ment reshuffle could upset

the balance of forces in his

coalition, is resisting the

budget - would go to depart-

ments led by politicians

from the green party and the

PDS over whom Mr Prodi

Moreover, Mr Costa, a

member of the former Chris-

tian Democratic Popular

Party (PPI), could not be

deprived of his power base

without upsetting the deli-

cate balance of forces in the

The betting in Rome yes-

terday was that this latest

row would end in the inevi-

table compromise in which

all ministers would keep

their jobs. But the percep-

tion of who wins this battle

- Mr D'Alema or Mr Prodi -

could have policy implica-

has less sway.

ruling coalition.

lap in operations.

slide disaster in the

region.

**Prodi** 

#### **NEWS DIGEST**

TURKISH ATTACK

### Rights activist shot after claim of Kurdish link

A leading human rights activist was critically injured after being shot in his office in central Ankara by two unidentified

Akin Birdal, president of Turkey's Human Rights Association suffered six builet wounds in the leg, chest and shoulder in the midday attack and underwent surgery for the removal of some of the builets, according to Tevisk Ali Kucukbas, chief physician at Sevgi Hospital.

The assailants, described as men in their early 20s, fied the scene. Scores of supporters and journalists walled for word outside the hospital, where security was tightened. Some in the crowd jeered Murat Basesgrogiu, the interior minister, and other members of the government as they arrived at the hospital

Husmu Ondul, general secretary of the association, said Mr Birdal had received death threats and that authorities had ignored the rights leader's request for increased security. According to Turkish press reports, a recently captured Kurdish rebel leader accused Mr Birdal of working closely with fighters of the outlawed Kurdistan Workers party, a claim the rights leader denied. Kelly Couturier, Ankara

#### **UKRAINE ECONOMY**

#### President warns on currency

Leonid Kuchma, Ukraine's president, said yesterday the government and central bank must change policies on the hrywnia so that the exchange rate kept pace with inflation. "Corrections are necessary in monetary policy, since the

orientation towards raising the rate, which has been in place for the past two years, hurts national producers, above all exporters," Mr Kuchma told parliament. Until this year the hisynia rate has depreciated more slowly

than the inflation rate. The currency has been kept in a band of 1,80-2,25 havenias to the dollar in 1998, against a band of 1.70-1.90 per dollar for most of last year. Exporters have put pressure on the government to devalue

the hyvria to make their goods more attractive abroad. Mr Kuchma said the government planned to slow inflation to 7-8 per cent in 1999 from a forecast 10-12 per cent this year. Inflation would drop further to 5-6 per cent at the turn of the century and beyond, he added. Reuters, Klev

#### French Bombing

#### Corsicans admit attack

bombing of a public building on France's mainland, saying it ended an unannounced three-month truce in their "military fight" against French rule.

The blast, on Saturday, tore a large hole in the facade of th building that houses the regional council for the Provence-Alpes-Côte d'Azur region in the Mediterranean port of

At the same time, three masked bombers were cought red-handed in Ajaccio, Corsica's capital, before their explosives could blast a bank, French police said. The Corsican National Liberation Front-Historical Wing (FLNC)

said in a statement it had called an "observation period" after the assassination three months ago of the prefect Claude Erignac, the French government's top representative on minister, is being forced to

"This period was used by the French state . . . and an arrogant and contemptuous press to try to discredit the whole [Corsican] people . . . We are resuming our fight today," the

Police have arrested dozens of Corsican nationalists since suspect, Reuters, Alaccio

#### DANISH REFERENDUM

#### Tabloid urges No vote

Danes who support the European Union's Amsterdam treety on closer integration confronted a new opponent yesterday when: the country's biggest circulation newspaper launched a campaign against ratifying the document in the referendum on

"The limit has been reached," declared the tabloid Ekstra-Bladet. "The erosion of Denmark as a nation state must stop." in 1992 the paper urged readers to vote in favour of the EU's Masstricht treaty, which was first defeated, but was approved. by a second referendum in 1993.

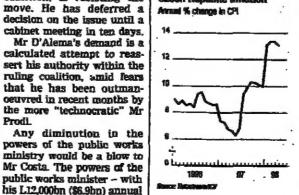
Exstra Bladet takes pride in supporting the underdog against the establishment. In the present case, it is the only national newspaper which is campaigning against the Amsterdam treaty. Other newspapers took Ekstra Bladet's conversion sufficiently seriously to carry articles analysing its possible impact on opinion in the referendum. But the conclusion was that Ekstra

Bladet alone could not swing the vote one way or the other.

#### **ECONOMIC WATCH**

Hilary Barnes, Copenhagen

#### Czech inflation levels off Czech Republic inflation Czech Inflation, which has



risen rapidly since a levelled off in April, felling 3 percentage points to 13.1 per cerit year-on-year from 13.4 per cent. Inflation rose 0.3 per cent month-on-month after edging up 0.1 per cent in March. Analysts believe inflation will fall to below 11 per cent by the end of the year as the stronger crown and austerity measures imposed after the currency crisis reduce import prices and consumption. Inflation has also been increased by big rises in indirect taxes.

rents and utility charges, which will be raised again in July. Lest year the central bank created a new net inflation measure to screen out these factors and set a target of 5.5 - 6.5 per cent for the end of this year.

In March net inflation also fell 3 percentage points to 7.6 per cent and analysts believe the bank's target will be met, particularly as it will be compared against the higher base in the second half of 1997.

"The only danger is if the crown weakens around the elections (due in June)," sald Boris Gomez at ING Barings in Prague, Robert Anderson, Prague

#### CORRECTION

#### Antonio Maria Costa

Due to an agency error, a picture caption in yesterday's FT wrongly identified Antonio Maria Costa, secretary-general of the European Bank for Reconstruction and Development, as Jacques de Larosière, the bank's former president,

# Broader German recovery forecast

By Ralph Atkins in Bonn

Germany's export-powered economic recovery is expected to broaden this year and in 1999, with a marked pickup in domestic demand, according to forecasts by six leading economic institutes

But Chancellor Helmut Kohl faces the prospect of

Richard Holbrooke, the US

envoy shuttling between eth-

nic Albanian separatist lead-

ers in southern Serbia and

the government in Belgrade,

admitted yesterday he had

made little progress in get-

ting the two sides to start

conflict in Kosovo province.

Yugoslav president, has

rejected western demands

for third-party mediation. He

has also told the US and its

allies to remove sanctions

imposed over the past two

ments in the republic of

Serbia and freeze govern-

the ethnic Albanian party

that is waging a non-violent

Ibrahim Rugova, leader of

ment funds abroad.

weeks that block new invest-

Slobodan Milosevic, the

remain significantly below that in the west.

seized on the institutes' the improvement in economic fortunes needed to

In former Communist east- euro single currency will ment will be higher this year ment in the climate for Kiel, Halle and Essen, expect

Holbrooke sees little

pressure to denounce the

Army (KLA) and refuses to

enter talks with Belgrade

"We are trying to get a

process going. All other

and, I might add, without

much progress." Mr Hol-

brooke said after meeting Mr

Rugova in the provincial

capital, Pristina. He then

flew to Belgrade for his third

round of talks with Mr Mil-

mission unless progress was

US officials warned Mr

osevic since Saturday.

without mediation.

direct talks on stopping the details are being discussed

campaign for Kosovo inde- evic is using the conflict not

pendence, has resisted US only to recover his former

ratist Kosovo Liberation also to remove his main

Failure could result in a ovo between the KLA and

full-scale war in Kosovo. Serbian forces has claimed

Diplomats believe Mr Milos- over 150 lives this year and

progress on Kosovo

than last and growth will investment and employ- last year's rapid export problems. The total this year ment," he said.

Investment in plant and Government ministers machinery is expected to rise by 6.9 per cent this year spring report as evidence of and 7.5 per cent in 1999, compared with 3.9 per cent in 1997. After remaining virtuboost the centre-right coali- ally stagnant last year, prition's poor opinion poll rat- vate consumption is forecast 2.8 per cent growth rate fore-Theo Waigel, finance min- and 2.1 per cent next year, day revised down to 2.6 per only a modest reduction in ister, said a turning point with consumer confidence cent. For next year, the instiunemployment as he fights had been reached in combat- helped by increased real dis- tutes expect 2.7 per cent for another term in office in ing high unemployment. posable incomes and a growth. unctual start of the pickup in employment.

The institutes, based in

position as the main power-

political opponent, Milo Dju-

kanovic, the pro-western

president of the small repub-

Allies of Mr Milosevic yes-

terday announced they

would initiate a vote of no-

confidence in the federal

Yugoslav government led by

Radoje Kontic, the prime

minister. He was long regarded as loyal to Mr Mil-

osevic but is believed to

have opposed a state of

emergency that would have

The low-level war in Kos-

inauguration in January.

lic of Montenegro.

broker in the Balkans but

18 months. South-east Asia's economic turmoil could cut German exports by up to two percentage points.

The institutes have also trimmed their overall growth forecast for 1998. The to rise 1.7 per cent in 1998 cast last October was yester-In addition, Germany will

arn Germany, unemploy- lead to a lasting improve- Berlin, Hamburg, Munich, by high unemployment, caused largely by structural

growth to slow over the next is expected to remain roughly constant at 4.38m. before falling to 4.2m in 1999. East German unemploy-

ment will also fall slightly next year. Oskar Lafontaine chairman of the opposition Social Democratic party. said the high level of unemployment remained the defining question of German politics.

The institutes are optimistic that the euro will not depreciate after its launch continue to remain blighted next year and suggest a modest appreciation against the dollar is possible.



mainly Albanian-populated countryside into towns with Holbrooke might end his stopped Mr Djukanovic's a greater ethnic mix. Residents of Pristing heard

heavy gunfire for over an Officials said that one

threatens to move from the policeman was wounded in an attack by "terrorists" and that police killed a 58-yearold man in response. Police said they then raided a house and seized a cache of weapons, military fatigues

# Move to speed oil cash to Baku

and Carlotta Gall in Moscow

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The Colin amid concerns that a cash shortage could undermine the country's stability.

The Azerbaijan International Operating Company PRANCES Publishing Director: P. Marguigka. 42 Rue La Boene, 75008 PARIS. Telephone (01) 5376 8254. Fax (01) 5376 8253. Printer: S.A. Nord Ectair, 15/21 Rue de Caire, F-59100 Roubuix Code: 1. Editor: Richard Lambert. ISSN 1148-2753. Commission Partiaire No 67808D. (AIOC) - the consortium behind the \$8bn development of the offshore Azeri, Chirag and deepwater section of the Guneshli fields has been producing limited amounts of oil since last autumn, but very little revenue is flowing to President tional oil developments in Haydar Aliyev's govern-

> "We have to find a way to started to flow late last year. provide money to Azerbaijan," said one western oil

fast and loose with these people. It's their lives we're Foreign oil companies talking about." The execugrowing unease in the oil Sea region are seeking ways industry about managing the to speed up the remittance of expectations of emerging oil revenues to Azerbaijan, producers in the former

Soviet Union and elsewhere. Azerbaijan and its 7m people are surviving largely on the hope of future oil wealth. The country is grappling with enormous social problems after a six-year war over Nagorny-Karabakh the Armenian-populated enclave, and the burden of some 850,000 refugees.

The AIOC project is seen as the bellwether for internathe Caspian, "Early oil" from the first phase of the project But it could be some years before the Baku government ered by the consortium.

executive. "We can't play saw any sizeable revenues from the project. That is only way to boost revenues because the production-sharing agreement signed by the Chirag One and export the developing the biggest off- tive's comments confirm AIOC and Baku in 1994 additional oil via the westallowed the companies to ern pipeline, which should recover their costs first.

About \$1bn has been spent on developing the Chirag state oil company, Socar, One platform. It will eventu- were guarded about accelerent production is only about the Black Sea Russian oil charge of exploration. terminal at Novorossiysk,

The consortium needed to simplify the technology spend an additional \$275m to employed on the next phase build a new western export of development, which the pipeline to neighbouring consortium is expected to Georgia, after the existing approve later this year, line was found to be unusable. The AIOC and the gov- say whether Socar, which ernment have failed to agree held 10 per cent stake in the

Some oilmen argued the is to raise the capacity of be completed next year. Officials at Azerbaijan's

ally produce around 115,000 ating output from the AIOC. barrels a day, although pres- "There is talk of this, but as yet no decisions have been 40,000 b/d. This is exported taken," said Khozhbakht via a northern pipeline to Yusefzade, vice-president in An alternative might be to

Mr Yusefzade declined to on how the extra funds for consortium, was prepared to the pipeline should be recov- accept changes in the stan-

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### 'False figure' claim over Spanish deficit

shot after

José Borrell, the Spanish Socialists' newly elected candidate for prime minister, yesterday accused the centre-right government of falsitying its budget deficit in a blistering onslaught in par-

in a combative and controversial debut as opposition leader, Mr Borrell launched into a sarcastic attack on government "self-satisfac-tion" which drew noisy barracking from the ruling Popular party (PP).

The clash came during the annual state of the nation debate, marking the first crossing of swords between Mr Borrell and José Maria Aznar, the prime minister. Mr Borrell's radical tone promised a fiery contest in the run-up to general elec-

2000. He accused the govern-ment of undermining the social security system and camouflaging a shortfall which would have excluded Spain from qualifying for the European single currency. He claimed that with

proper accounting the bud-get deficit should have been 4.3 per cent of GDP last year. against the official 2.6 per cent. He also attacked the government's record on health and education, and said it had "no project" in foreign policy.
Mr Borrell's outburst came

after a weekend opinion poll in the pro-Socialist daily El Pais indicating that the opposition party had recaptured a 1.5 point lead over

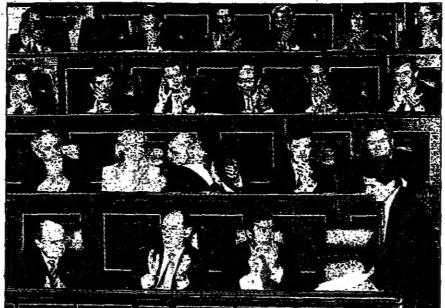
He was replying to a sober

tions, not due until early Aznar recalled Spain's strong recent economic perther reforms to put the country on "a new path of prosperity". Mr Axnar promised to stimulate more job creation by removing obstacles to new hirings, encour-

> He said Spain was olaced to reduce unemployment, currently 19.6 per cent, to the level of European Union partners. "We now have the chance of cutting off the main problem we have been dragging with us for the past

ing and more training.

Mr Aznar vigorously defended his government's recently announced income tax reform, due to take effect from next year and a main plank of its strategy in the



earning less than Pta2m

Linate and Malpensa air-

ports; the Milan dairy; 84

The drop in tax revenues would not affect Spain's ability to meet the deficit targets

Mr Borrell said the govern-

will steal traffic from its

Mr Albertini has not fixed

any timetable for the SEA

sale. He first wants to see

the new hub established.

since the price will hinge on

the success or failure of the

Milan is also wrestling

with problems such as the

opposition of some local

mayors in the greater Milan

area to the construction of

an express rail link from the

controversial project.

### Romania to press on with tough budget

with a tough budget designed to cut government borrowing and reduce inflation, despite political pressure for spending increases. minister, promised yesterday that ministers would fight hard to get their proposals through parliament when debate starts today on the

much-delayed 1998 budget. "I think we have enough political support now to exe-cute the budget and keep the economy under control," Mr Daianu told the Financial Times yesterday during the annual meeting in Kiev of the European Bank for Reconstruction and Develop-

The budget has been postponed by a protracted political crisis in the multi-party coslition which has held a fragile grip on power since the 1996 general election. The coalition, led by the

Democratic Convention, has tried to pursue macro-economic stabilisation and market-oriented reform more coherently than the postwhich ruled Romania between 1990 and 1996.

After an impressive start, bickering among the coalireforms and flared into a political crisis which ended with the resignation of Vic-

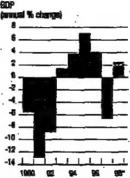
new airport. This has led Mr Albertini to propose a new system of local government for the Milan area. "The idea is to have a governor to chair a wider council in which all the local mayors of smaller boroughs would be repre

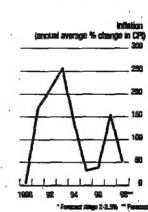
torates. This would avoid the form Malpensa into Italy's mayor of a small community new northern hub and it has having a veto and blocking a

government spending con-tributed to a 6.6 per cent and increases in artificially low, government-controlled prices for energy helped rises the inflation rate three fold to 151 per cent by December.

Mr Daianu is forecasting a drop in annual inflation to 45 per cent by the end of this year, falling to 20-25 per cent by the end of 1999. The economy is expected to stop shrinking this year and expand by 3-25 per cent next year. However, Mr Daianu said the achievement of partly on implementing an ambitious sell-off pro-gramme designed to raise over \$2bn, including sale of a 30 per cent stake in Romtele com, the telecoms utility, and controlling stakes in two banks - Banc Post and the Romanian Development

Foreign investors were initially impressed by the coali-tion government and last year injected \$1.6bn in foreign direct investment, tak-Communist governments ing the total to \$3.8bn. But months and current levels are low. Christoph Rühl, EBRD economist responsible tion partners delayed for Romania, said the country had great potential for investors "but everything depends on them getting tor Ciorbea as prime ministheir political act together".





### Italy's second city is aiming to build on its assets

Milan is hoping to raise up to \$3bn for development projects with a massive sale of municipal enterprises. Paul Betts talks to the city's mayor about his ambitious privatisation plans

Professor Giacomo Vaciago, one of the Italian prime minister's economic consultants and until a few days ago mayor of the northern city of Piacenza, recently touched off a storm by suggesting that the Rome city government privatise the Colos-

"I was joking," he said. "But some people took me seriously. I was visited by a group of Japanese journalists who asked me the price

of the monument. I told them it was far too high." In contrast, Milan, Italy's northern business capital, has already started privatising La Scala, the temple of opera and its most famous landmark.

"La Scala has been turned into a foundation to attract riele Albertini, the mayor of Milan, who is about to Italian national income. launch the most ambitious

L5,500bn (\$2.6bn and

Mr Albertini is flying to London today for talks with bankers. The next day in Birmingham, he will attend a meeting with mayors of some of the world's most important "second cities" such as Chicago, Frankfurt, Barcelona, Lyons and Yokohama, held on the fringes of

Thursday's G8 summit. All these cities, he says, are attempting to co-ordinate policies to tackle the problems of development of large urban centres and increase their clout in their difficult relations with national governments

Milan is Italy's biggest taxprivate capital," said Gab- annual tax receipts and accounts for 10 per cent of

"We only get back from

Giacomo any Italian city, designed to taxes we pay, and there is of the Ital-raise between 14.500hn and little we can do about the level of national taxes and labour costs to make our city more appealing. But we own substantial assets and we can act on these to

way, bus and tram operator, and a separate underground develop better services and transport engineering com-For sale are the city's electricity and gas company; its stake in the airports;

Mr Albertini said, explaining the reasons for his privatisa-

selected for privatisation

tion programme.

the dairy; 84 pharmacists' shops; the fruit, fish and meat markets . . .

"You may well ask why Milan owns a dairy and a string of chemists' shops. The town hall directly The reason is that long ago payer. It contributes 11 per employs 20,000 people. the city had to have outlets national terminal at Mal representatives would be cent of the country's total Municipal companies to supply quinine to citizens pensa. suffering from malaria, and employ another 20,000 milk was an essential part of guaranteeing their health," They include the city's he explained. However, it come under fire from Rome, project of much wider impor-

the city's waste management. and street cleaning company; the underground rail-

AEM; its 85 per cent stake in city to sell milk and distrib-SEA, the operator of Milan's ute drugs.

pharmacists' shops; the com- sold early next year. The

pany that owns the city's immediate task is to float on fruit, fish and meet markets: the stock market in July a 49 per cent stake in the AEM electricity and gas company, which Mr Albertini says will raise about L1,250bn. The remaining 51 per cent will be sold in three years' Not content with simply privatising AEM, Mr Alber-

The dairy and the 84 chem-

ists' shops are expected to be

tini wants to transform it into one of Italy's largest energy utilities, to compete against the state Enel electricity group and the Snam The other large asset controlled by the town hall is

the airport company SEA, which is in the midst of a national controversy over the mayor of Milan, since he the opening in October of is elected by 1.3m people, its new 1.2,000bn inter and the voice of the other

The terminal will transprivatisation programme of Rome about 2 per cent of the electricity and gas company was now a nonsense for the which fears the new airport

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CORNING



# fighter order

Mr Gore would make an

announcement that would

bring thousands of jobs to

recently announced its

2,000 of its 11,000 workers

The UAE's purchase is a

boost for Lockheed Martin

because the US Air Force

has largely completed its

purchases of the aircraft which will be replaced by

the Joint Strike Fighter. The

Lockheed to sustain its pro-

duction line towards 2005.

after the last delivery cur-

rently planned to the US Air

Force is made in 2001. Lock-

heed Martin is competing

against Boeing to manufac-

ture the Joint Strike Fighter.

F-16 would also benefit

Northrop Grumman which

will make the radar for the

British Aerospace is to

supply 18 Hawk trainer air-

school in Canada under a

£350m (\$570m) contract, adds

Alexander Nicoll, Defence

**Announcement** 

has put paid

to European

ambitions

The UAE's purchase of the

#### By Stephen Fidle In Washington

Lockheed Martin said yesterday the United Arab Texas. Lockheed Martin has Emirates had ordered 80 advanced US-made F-16 intention to lay off up to fighter jets in a deal worth an estimated \$7bn. Lockbeed said it would begin deliveries in 2002 and that the package included new cockpit displays, an internal sensor and agile beam radar.

The announcement of the order, expected to be formally signed later in the year, will finally put paid to the ambitions of two European aircraft makers for the contract; Dassault, which makes the Rafale, and the multinational Eurofighter. The UAE has been seeking up to 100 aircraft to replace its Deet of ageing Mirage

The UAE crown prince, Sheikh Khalifa bin Zayed al Nahayan, informed President Bill Clinton and the US vice-president. Al Gore that the emirate would make the purchase during talks at the White House...

The UAE has not previously ordered F-16s, known as Flying Falcons, and has been seeking versions with extra fuel tanks for longer

The chief of staff of the UAE armed forces. Sheikh Mohammad bin Zaid al-Khalifa said the UAE's remaining procurement plans included the possible purchase of British Aerospace Hawk training aircraft, and a pending tender for ocean-going patrol boats in a programme known as Liwa. The UAE could make a decision on the Liwa programme next year. Last December, the UAE ordered 30 Mirage 2000-9s from Dassault Aviation of

France in a deal said to be worth \$2,6bn. The announcement comes ahead of a trip to Texas on Friday by Mr Gore, where he will tour the Lockheed Martin plant in Fort Worth simulators and airfield ser where the F-16 is assembled. vices.

### UAE chooses Rival regulators in EU and F-16s for big US air their differences

Officials clash over approach to setting rules for transatlantic airline alliances

guage implies.

regulatory approval.

try's biggest carriers. North-

west has taken a 14 per cent

stake in Continental Air-

lines. American and US Air-

ways have announced a mar-

keting link-up and Delta Air

Lines and United last month

Whether domestic or inter-

announced an alliance.

In their recent exchange of letters, Charles Hunnicutt and Karel Van Miert concluded by boping they could work together in harmony. But the correspondence between the US assistant secretary for aviation and the European Union's competition commissioner was otherwise short on sweet-

There are differences between us, Mr Hunnicutt wrote. "I want to be sure you nave a clear understanding of their nature." Mr Van Miert replied: "It appears that you have not been given full information." Much of what Mr Hunnicutt alleged was "absolutely false". Yet the two officials are

wrestling with the same problem: the most far-reaching changes in the airline industry in 20 years. And their proposed remedies for protecting air travellers are

number of destinations they can offer, without having to invest in expensive new aircraft and airport facilities. The cause of their By linking with other carriexchange is the rush by air- ers, the airlines can code lines to conclude alliances. share. This means they can Transatlantic partnerships sell seats on their partners'

already exist between KLM flights as if they were their of the Netherlands and Northwest Airlines of the Delta said its deal with US, and between Lufthansa United did not require US of Germany and United Airgovernment approval. The lines of the US. Others, such government has other ideas. as that proposed between Mr Hunnicutt said the British Airways and Ameridepartments of transportacan Airlines, are awaiting tion and justice would scrutinise the domestic alliances. This year, the interna-"The proposed alliances tional tie-ups have been folraise concerns about the continued ability of new lowed by a wave of new domestic US alliances. entrants to enter underinvolving all six of the counserved and overpriced mar-

Primary jurisdiction over the domestic alliances lies with the justice department. If it finds that they reduce competition, it will file suit in the federal courts. could also require the alliances to spin national, the alliances all off some of their operations limit their co-oper-

kets," Mr Hunnicutt said.

Mr Hunnicutt's depart-

ment has principal responsi bility for international alliapproved the KLM-Northwest and United-Lufthansa alliances and a tie-up between Delta, Swissair, Austrian Airlines and Sabena of Belgium. On routes where the alliance partners are particularly dominant, the US has insisted on "carve-outs". This means the partners

and pricing. Mr Van Miert, who is scrutinising all the transatlantic alliances, is instead considering restrictions on the number of flights the alliance partners are allowed to offer on routes where they are dominant. This provoked Mr Hunnicutt's letter, which said: "Imposing reductions and freezes on network carriers' capacity will exert upward pressure on fares."

It was this assertion which

have to continue to offer

competing services and fares

on these routes, instead of

co-operating on schedules

Van Miert: Hunnicutt 'failed to

jibe about Mr Hunnicutt not understanding Brussels' proposals. Alliances would only have to give up flights if other airlines were ready to offer competing services, he said. They would also only have the opportunity to take over the alliance partners' flights for one season. At the end of that season, any airline, including the alliance partners, could offer as

many seats as they liked. Mr Van Miert said he was unimpressed by the idea of carve-outs. "It is hardly conceivable that alliance partners would vigorously compete on such markets, while



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prompted Mr Van Miert's de facto all their activities on the rest of their vast networks. Monitoring such a remedy would in itself seem extremely problematic. This implies that it can not be for a competition authority. But in spite of the harsh language. Brussels and

Washington are arguing about means, not ends. Both propose regulation of routes on which alliance partners dominate. Mr Van Miert's approach might appear more complex, but no more so Washington is considering for ensuring that low cost US carriers can compete

### EU and ACP move closer

The European Union and 71 craft to Nato's new flying countries with which it has a trade and aid treaty bave narrowed their differences over a range of political

Bombardier of Canada, the The issues have been prime contractor for the Nato programme, has an suggested by the EU for consideration in negotiating a option on a further eight pact to succeed the current Hawk jets which would agreement, which expires in increase the value of the 2000. The talks, which begin in September, are expected order to £450m, BAe said. The contract includes supply to be contentious.

Ministers from the EU and of spares and maintenance. Nato air force pilots will the African, Caribbean and provide training at the Pacific (ACP) group have school, with a team from agreed to work to overcome their differences and to pre-Bombardier, BAe, Raytheon, CAE Avistion and Frontec serve their "historical partresponsible for the aircraft, nership" in trade. The ACP countries had

cal issues which the EU wants in a successor pact to the Lomé Convention suggested "foreign dictation" of their domestic affairs.

Europe had suggested that ACP states adopt political regimes which "will bind themselves contractually to the observance of certain standards of social and political conduct," according to ACP officials. EU and ACP ministers

agreed at a weekend conference that Brussels' proposals were "guidelines" on which they could be "flexible". The meeting also resulted in some agreement among

the ACP states about how to approach the negotiations in ptember, said Jean Ping, Gabon's tourism and plan-

### Environmentalists accuse Paris and Bonn over lending standards

German and French resistance has blunted a drive by more than 140 environmental and civic groups to press export credit agencies to set environmental standards for their lending and guarantees.

The non-governmental groups had been pushing for a strong statement of support in the Group of Eight communiqué at this weekend's summit in Birmingham, England. However, objections by German and French representatives resulted in a weak endorsement in the draft already negotiated. It simply calls on representatives of industrialised countries to do "further work" on the issue and

for Economic Co-operation and Development next year. US officials in the Commerce, Treasury and State departments yesterday were debating how to raise the issue during the summit. At least one official wanted it standards and transparency raised at the highest lev-

Bruce Rich of the Environmental Defence Fund, one of the organisers of the effort, said the resistance showed "hypocrisy" of the French and Germans, who present themselves as "green" at international

environmental gatherings. credit agencies after the World Bank and the US

report to the Organisation to provide financing for the controversial Three Gorges Dam project in China on grounds of environmental damage and resettlement dif-

ficulties. Other agencies, however, backed the project. The lack of environmental of export credit lending has resulted in "a double standard whereby these agencies are supporting projects and investments that would be unacceptable to publicly financed multilateral development banks and bilateral aid agencies," Mr Rich said. Besides Three Gorges, export credit agencies have provid-Environmental groups ing financing for environbegan to focus on export mentally destructive mines which threaten protected areas; big coal-fired power export credit agency refused plants and investments in

intact tropical and temperate forests," he added.

In 1996, export credit agencies supported l'oreign sales totalling \$432.2bn, more than 10 per cent of global exports. according to the International Union of Credit and Investment Insurers. Most of it was for short and mediumterm transactions. However, more than \$70bn went for tees for investments and projects in developing coun-

The International Monetary Fund estimates that 20 per cent of developing countries' long-term debt is owed to export credit agencies. more than is owed to the

#### INTERNATIONAL

## Brundtland champions fight against malaria

The Group of Eight industrialised countries' summit in Birmingham this World Realth Organisation (WHO) initiative to "roll

who will be formally elected as director-general today by the WHO's 191 members at led anti-malaria initiative the annual assembly in which almed not only at Geneva, said the fight tackling the disease directly

leadership, alongside tobacco. The former Norwegian premier and physician takes over from Hiroshi

Nakajima of Japan in July. Tessa Jowell, UK health minister, told the conference Gro Hariem Brundtland. yesterday that the G8 leaders were expected to give "broad support" to a WHO-

bat this and other diseases. Dr Brundtland said this

earlier argued that the politi-

week she wanted to focus on malaria because "it's one of the big diseases - with 50m cases a year - and it is not being tackled today". In con-trast with HIV/Aids, there was no well-resourced international commitment to rolling back the disease.

For African countries in

reducing productivity, costing many working days lost through sickness and deterring foreign investment safe about coming down with malaria".

Dr Brundtland also planned to step up the WHO's fight against tobacco. especially in Asia where per capita cigarette consumption

children and young people being encouraged to smoke.

strong support yesterday by Donna Shalala, US health secretary, who said the US to help stop the global pandemic of tobacco-related disease and death".

against malaria will be a pri- but to build up countries' well as the health impact of the WHO would press devel- this week her commitment ority for the WHO under her basic health systems to com- malaria was devastating oning countries to introduce to making her basic health with the systems to comoping countries to introduce to moving health up the tougher laws similar to international political those in the west to prevent agenda, by emphasising the link between health and eco-

nomic development. She is also expected to make sweeping management reforms. Under Dr Nekajima, the WHO has been criticised would "work with the WHO for lack of focus, poor communications, mismanagement and croneyism that has lowered staff morale and

### Leaders fail to co-ordinate trade efforts

Economic weakness and the group's diversity are seen as reasons for slow progress towards combined strategies

By Mark Huband in Cairo

Members of G15 group of for north-south dialogue. developing countries are struggling at their summit in Cairo to find a common voice with which to fight for

their interests. While leaders at the group's eighth summit called on each other this week to co-ordinate efforts to would channel those efforts

Officially, the aims of the G15's members - in fact they total 16 - are to increase trade among themselves from the current 3 per cent of their total \$800bn global share, and to function credibly as the global voice of ical stability," he said. leading developing econo-

into action.

While the first of these aims is far from becoming a the financial crisis in east strategy, the second has and south-east Asia depend been widely vaunted. But not only on how the crisis is the three-day Cairo summit failed to bring tangible moves in this direction, largely by design.

Coupled with the relative weakness of the G15 states beside the economies of the G8, some regard the group's diversity as the reason behind the slow progress towards combined strategies. when countries as diverse as Senegal and Malaysia are seeking common ground.

"In a forum such as this you don't talk about tangible things," said Amr Moussa, Egypt's foreign minister. no longer an option," said "You talk about co-operation and more understanding and

Instead of drawing up a common strategy, each financial policies, capital member used the forum to inflows and exchange and strongest messages were appeared the final communiaimed at G8 countries and the International Monetary Fund, which were absent

from the meeting, rather than formalising a strategy

Indonesia's plight was placed at the top of the summit agenda by President Suharto, who will spend almost a week in Egypt despite unrest at home. in a rare speech, he told the summit that Indonesia's crisis "has persisted with no

increase their share of world indication that it would soon trade, little was agreed that abate. It has also taken a heavy toll on the social and political situation in the region, as it has brought about massive unemployment which could trigger social problems, including the further spread of poverty, a rise in the incidence of crime and threats to polit-

A draft communique, to be finalised today, states that "the global implications of managed in the countries concerned, but also on the policy response of the relevant international financial institutions. Financial assistance should not be accompanied by unnecessary additional conditionality."

The need rather than the method of internal G15 and north-south co-operation emerged from a three-hour closed-door debate on the Asian crisis, which "has reminded us of the deep interdependence of the world economy. Marginalisation is Hosni Mubarak, the Egyptian president.

He called for the G15 countries to share information on project its own case. The interest rate policies. But it qué would not include any commitment along these

### Kiss that tells so much about Morocco's new prime minister

Roula Khalaf meets a lifelong fighter for democracy and justice offered a share of power and the chance to fulfil his dreams

new prime minister, kissed King Hassan's shoulder rather than his hand in and determination have genthe first televised encounter erated a long-lost sense of survived imprisonment, kid-between the two men after optimism in a country napping, and trials in which the first televised encounter his nomination. Moroccans plagued by acute social probfound the moment full of lems and political apathy.

It told them that the 73year-old leader of a party from the old monarchical that had been in opposition since Morocco's independence had entered into a shaken up. partnership with the palace in which Mr Youssoufi would respect the monarchy tasks that face his govern- says. "But now I have but work to his own

coalition government in the Western Sahara - the difference." March led by his Union disputed territory which laires. His party had emerged as the largest in Front is seeking indepenlast November's legislative elections, but with only 57 seats in the 325-member dum. lower house, and it had denounced irregularities in

Aides of the king, including Driss Basri, the powerful

hen Abderrahman Moroccans are realising that The fact that he is personally seen as being divorced regime has raised hopes that

Mr Youssoull formed a time when the question of Morocco claims as sovereign be dealt with in a referen-

But it is Morocco's social problems that will consume debt service and public sala-

most of his attention. "We want to institute fun- Mr Youssoufi said he

Youssoufi. Morocco's the alternance can be far and human rights activist, more than cosmetic. Mr Mr Youssoufi spent most of Youssoufi's reputed sincerity his life struggling for democracy and social justice. He the death penalty. For more than 15 years he was exiled in France. His lifelong struggle goes

on: "There's an office boy the system might begin to be and a Mercedes downstairs, but I am not conscious of The new prime minister having changed, not in my knows how daunting are the head, not in my spirit," he ment and the dangers of fail- the chance to oppose ure. He has taken over at a under-development with the capacity to make a

His government, however, has little financial leeway to and where the Polisario meet rising expectations and fulfil election promises. The dence - is again preparing to budget deficit is forecast to reach 4 per cent this year, and about three-quarters of the budget is taken up by

damental reforms because it would look for money everyinterior minister, kept their is unforgivable that at the where, but that he would posts in the new govern- end of the 20th century and find it mostly through ment. With the king retain- after 40 years of indepen- savings in the way the couning many powers under dence, we should continue to try is managed. "We propose Morocco's new constitution, have more than a 50 per cent to run the country more it was easy to dismiss both rate of illiteracy, that our rationally, institute morality the elections and Mr Yous- education system should be in public life and create consoufi's nomination - the in crisis, that rural areas fidence and stability by prochange of direction known should be in a state of viding an institutional and as alternance - as a gim- unimaginable neglect, some psychological system in for Mr Youssoufi is that he ance aims to thwart the rise without water or electric- which investors can have will come up against the of a mass Islamist moveconfidence." This means entrenched powers of Mr ment.



is the first since independence not dominated by the monarchy

tion and the justice system, minister for the past 20 which have long been years - and powerful busidenounced as big obstacles to investment. Entrepreneurs and busi-

ness leaders have greeted his the government will be mitigovernment with enthusiasm. Already the justice king - who will now play his minister is cleaning up the system, taking measures move which would have prime minister. been unheard of a few years

But no one in Morocco is under the illusion that Mr perlls of allowing Morocco's Youssoufi can reform an social problems to persist. A on the discontent. With the inefficient, bloated and cor- rare country in the Arab rupt administration without world to have a developed fighting, and perhaps losing, secular opposition, Morocmany battles. The challenge co's experience with altern-

reforming the administra. Basri - effectively prime ness interests.

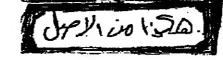
Mr Youssoufi insists that the potential for gridlock in gated by the fact that the favourite role of arbiter -

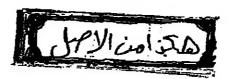
If he is confident of the king's backing, it is because, like the king, he knows the

The most moderate of Morocco's Islamists are now in parliament, but the much larger and more radical movement. Al Adl wal Ihsan, operates in the shadows and its leader, Sheikh Abdelsa-lam Yassine, is under house arrest. Mr Youssoufi, however, has promised to close has urged every government all outstanding human against 50 magistrates, a member to work with the rights files and this is expected to include the freeing Sheikh Yassine.

If Mr Youssoufi should be

seen to fail, the Islamists would be able to capitalise awareness.' country entering a period a change and King Hassan due to be succeeded by his son, the Islamists are watching for every sign of weakness





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# Canadians' wages fall in 15 years

By Edward Alden in Toronto

Canadians are making less money than they did 15 years ago and average real incomes fell 6 per cent according to a federal study published yesterday.

of Canadian households, conducted every five years, showed that economic growth over the last two decades has not lifted the incomes of ordinary Canadians. About 21m earners brought home an average of C\$25,196 (US\$17,870) before taxes in 1995, compared to C\$26,784 in 1980. In Inflation-adjusted

While declining income in the early 1990s was expected Canada, the longer-term stagnation of wages contin-ues to puzzle economists.

year period lagged behind its main competitors, while productivity fell well behind that in the US. Paul Martin, finance minister, said in a between 1990 and 1995, recent interview that Canada had closed the gap with the US in the last several The comprehensive survey years. But a strengthening economy has yet to fatten most Canadians' wallets.

Earnings have plunged over the last three decades and only a substantial income support prevented a larger drop in income. In 1995, wages were just 75 per cent of total individual incomes, down from 78 per cent in 1990 and 86 per cent in 1970. Government transfers doubled in this period. The losses fell entirely on

men, whose incomes dropped 7.6 per cent between 1980 and 1995. Women's income, in contrast, grew 15 The main reason appears per cent over the same to be that Canada's eco- period - but men still earned



Paul Martin: Canada is closing gap with US

an average of C\$31,117 in 1995 compared with C\$19,208 for women,

Charles Beach, a Queens University economist, said the figures for men reflected the disappearance of well paid primary resource and blue-collar manufacturing Young people between 15 jobs under the pressures of technological change and their incomes fall almost 20 growing international competition from lower wage ountries. real wage for young people Women, in contrast, had dropped from C\$13,191 to countries.

been entering the workforce C\$8,199. faster than in any other

industrialised country, but generally in lower-paid service jobs. That had helped keep the average wage figures down, said Mr Beach. The study provides a detailed snapshot of who earns what in the country. will prosper in the long run. and 24, for instance, saw

per cent between 1990 and 1995. Since 1980, the average

bill seriously understated the real costs to the industry. He

said it would actually raise the

price per pack by approximately

\$2.78, bringing the total cost to

Martin Feldman, an analyst at

stified that the \$1.10 estimate

Salomon Smith Barney, also

was kriplausible.

Canada since 1990 made one third less than non-immigrants. But the average earnines of pre-1975 immigrants are 30 per cent higher than non-immigrant Canadians, indicating that while language remains a barrier for newcomers to Canada, they

The highest-paying occunations in 1995 were judges, physicians and surgeous and dentists. The lowest-paying jobs were petrol station attendants, farmworkers and

proven to cause substantial

of which have already been

settled out of court, Gua-

temala's case alleges the US

tobacco industry conspired

to conceal scientific and

medical information about

the health risks of tobacco.

health damage.

### system fails fifth trial

Missile

The Pentagon's costly missile defence system yesterday failed a fifth flight test, because of a faulty booster rocket, AP reports from Washington. The Theatre High-Altitude Area Defence (THAAD) system, built by Lockheed Martin, failed to intercept a target for the fifth consecutive time in a flight test at White Sands Missile Range.

The THAAD system is designed to provide US forces in the field with pro-tection from attack by Scud and other short- and medi-

THAAD is designed to provide broader defensive coverage than the Patriot missile system used in the 1991 Gulf The failure could have

implications for the debate over the development of a national missile defence shield, which Senate Republicans are pressing for. The legislation, which already has 50 sponsors in the chamber, is opposed by the administration and its Senate allies, who are threatening to block the bill through delaying tactics.

The bill has wide Republi-can support. It would direct the Pentagon to deploy such a system as soon as technology permitted.

The administration's pres ent programme requires identifying an emerging ballistic missile threat first; Using language similar to that being employed in the existing US lawsuits, several then, if necessary, three years would be provided to put the programme into effect.

Critics argued that the leg-islation would commit the US to deploy a technology that has not even been developed yet,

The Pentagon this month awarded Boeing a \$1.6bn contract to develop a defence against ballistic missiles. Boeing will design, develop test and integrate a variety of components for a limited national missile defence system, but no decision has been made on putting such a system in place.

**NEWS DIGEST** 

BUSINESSMAN'S RECORD DONATION

### Pennsylvania business school given \$40m

The Wherton School, the University of Pennsylvania's business school, yesterday said it had received a donation of \$40m from a Utah businessman, the largest single donation ever made to a business school by an individual. The gift, from Jon Huntsman, the founder end chief execu-

tive of the Huntsman Corporation and a 1959 graduate of the school, highlights the increasing emphasis which business schools are placing on raising money, usually from individuals Mr Humisman's gift is also unusual in that he has not insisted on attaching his own name to the school, it begts the record set lest year by Gordon Marshell, the Californian businessman who donated \$35m to the Gordon S. Marshall

School of Business at the University of Southern California. Competition among the largest international schools to recruit teaching staff with high salaries has forced them to look for extra sources of finance, often from their graduates. Endorsements from successful business executives can also be a useful marketing tool.

Earlier this year the University of South Carolina's Daria Moore School of Business received \$25m from Darla Moore, the chief executive of the Rainwater Investment company. John Authers, New York

#### 2000 PRESIDENTIAL ELECTION

#### Bush ahead of Gore in poll

George Bush, the Republican governor of Texas, had a narrow edge over Vice President Al Gore in a USA Today/CNN/ Gallup Poll on the 2000 presidential election. The paper reported that 50 per cent of those surveyed in a weekend telephone poll favoured Mr Bush, son of the former president compared with 46 per cent for Mr Gore. However, Mr Gore led 62-32 in an imaginary race against the House Speaker, Newt Gingrich. Republicans and Democrats were also saked who they favoured for the nomination of their respective party. Mr Gore was picked by 51 per cent of Democrats, fol-lowed by 12 per cent for Jesse Jackson, the civil rights activist, 8 per cent for former Senator Bill Bradley and 7 per cent for the House minority Leader, Dick Gephardt.

Mr Bush led among Republicans with 30 per cent, followed by Elizabeth Dole with 14 per cent, Jack Kemp and former Vice President Dan Quayle with 8 per cent each, Steve Forbes with 7 per cent and Mr Gingrich with 6 per cent. No other Republican got above 4 per cent. AP, Arlington

#### PEPSI ANTI-TRUST CLAIM

#### Coca-Cola actions 'legal'

Coca-Cola is rejecting claims by PepsiCo, the US maker of Pepsi-Cola, that it is illegally using its market clout to keep Pepel out of US restaurants and fest food chains. Last week PepelCo filed an anti-trust law sult, its first against Coca-Cola, claiming its bigger US rivel has been tell-ing independent restaurant suppliers that it will stop letting them have any Coke if they start supplying restaurants with

However, Cocs-Cols sald this week there was nothing illeosi about the company's practices, if distributors who supply Coke also want to supply Pepal, "we believe we have the freedom of choice to take our business elsewhere," Coke said, William I,swis, New York

### Guatemala files lawsuit on tobacco products had not been

By Mark Suzman in Washington

Guatemala yesterday became the first foreign state to file a lawsuit against the US tobacco industry in a US federal court, in an attempt to recover the costs of treating tobacco-related

The move will add to the mounting legal difficulties faced by US tobacco companies, already fighting a wide range of similar lawsuits from individual US states as well as possible legislation that would require them to

for such costs. Prospects for the new case are uncertain, but if successful it would almost certainly

reimburse the government

US tobacco bill could cost industry over \$850bn

The dispute over the impact of alms to raise eigeratte prices by \$1,10 a pack over five years, proposed tobacco legislation intensified vesterdey as Wall which the Treasury estimates Street analysts told Congress it would cost the industry \$521bn would cost the industry over over 25 years. \$850bn, much more than the However, in testimony to the Senate judiciary committee

The bill, expected to come to s full Senate vote this month.

trigger a number of suits by other countries.

Acislo Valladares Molina, Guatemalan attorney-general, said the suit was justified because the Guatemalan tobacco industry was dominated by US-based compa-

yesterday, Gary Black of cost estimates contained in the nies, including Philip Morris with 70 per cent of the mar-

ket and Brown & Williamson, a subsidiary of British American Tobacco, with 20 per cent. Other defendants in the lawsuit include the Tobacco Institute and the

Council for Tobacco Research, both industry research groups. Fleming. Hovenkamp & Grayson, a Houston firm, representing Guatemala, said these groups had claimed as

The suit says that Guatemala is seeking troble the damages the country has had to pay for state-spon-sored treatment of tobacco diseases, but does not cite a specific amount. Mr Molina previously said \$500m would be a likely approximate figrecently as 1991 that tobacco

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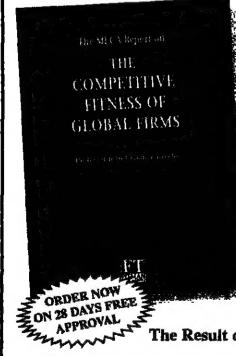
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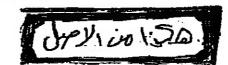
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### Jubilant India shrugs off world disapproval

By Amy Louise Kazmin in New Delhi and Krishna Guha in Puna

Car.

A few hours after India's triple nuclear test on Monday, government officials offered journalists ladu, the symbolic equivalent of champagne. A box of the tra-ditional Indian sweets - usually distributed at birthdays and waddings - were passed around the room.

The same sense of jubilation carried over into newspaper headlines yesterday. In a front-page editorial, the Indian Express said successful tests mark "a time for popular suphoria and cele-bration". "India joins N-weapons big lengue." declared the Business Standard, a leading financial daily, "India explodes nuclear veil," pronounced The Telegraph. The Financial Express, a sister publica-



feeling of pride," said Anand Mahindra, managing direc-tor of Mahindra and Mahindra, one of India's biggest

With a simmering feeling tion, called the triple tests a that they have been pushed mer prime minister, whose daring international feat".

"There is a tremendous hopeful that the tests will Pakistan annoyed Indian the Bombay Stock Exchange they have long craved. Even India's opposition

were mum. I.K. Gujral, for-

grant them the recognition hawks, publicly defended the opened it promptly fell 2.6 Most analysts said they

per cent. Some analysts fretted that politicians - ever ready to believed there was a wide-criticise political rivals - spread political consensus pressure on the rupee - so

Nation enters elite club

spread political consensus pressure on the rupee - so within India about the test. far unmoved - and that The financial markets, how- loans from the World Bank the world. But when it dies

this like a hole in the head," said the head of research for a foreign brokerage. puter software industry, a business that relies beavily

high-tech equipment, also expressed concern that they could find the going tough if the US decides to impose a

technology blockads.

But others said that even if the world community and the repercussions, will eventually pass as long as India holds to its position.

"We have to stand by it now," said Rakesh Makhija, president of Tata Honeywell, an engineering company. "See China, see France -they do all sorts of things. There is uproar all around ever, were skittish. When or International Monetary down, they get their way."

### Sharif under pressure to respond in kind

Nawaz Sharif, Pakistan's prime minister, was coming unlikely that it could have Pakistan now pays for thinkunder domestic pressure yesterday to respond in kind to India's nuclear tests.

gramme has been shrouded in mystery since it stepped so in retaliation (to India) at up research after India's first relatively little cost, and nuclear explosion in 1974. Gerald Segal of the International Institute for Strategic Studies in London said the tory test. "I wish to assure general assumption was that the nation that Pakistan has lear weapons but the capa-Pakistan possessed some the capability to respond to bility is there." Yesterday, form of nuclear arsenel, any threat to its security." he was quoted in newspapers

guess that Pakistan has a essential for our security." deployable nuclear capabil-

for many years on the Hatf-1 said Murtaza Pooya, former and Hatf-2 missiles. Little is chairman of Islamabad's known about their capabili- institute of Strategic

Mr Segal said a "clever" approach by Pakistan would Pakistan's nuclear pro- a test because the military logic will be that it could do

India will be blamed." Mr Sharif made clear be "It's only a reasonable alone will determine what is

Pressure on him to act was ity, but nobody knows just growing. "It is the policy of emboldened the Indians," test

ties, and experts believe it is Studies, "This is the price developed nuclear warheads. ing that friendship could

break new ground." Hameed Gul, a respected Action was demanded by be to reserve the right to retired general, said: "If we critics who denounced Mr carry out a nuclear test but don't respond to India now, sharif for his resumption of peace talks with India last international concerns. "My a couple of years, because fear is that it may carry out there will be a clash at some

Abdul Qadser Khan, Pakistan's top nuclear scientist, said recently: "If Pakistan wanted to do something it could do it much more was not ruling out a retalia- quickly than most people think. We don't make nucwhich could be delivered by he said. "On this there can as saying: "We are like a aircraft."

be no compromise and we cook waiting for the orders."

Liberal opinion urged restraint, cautioning against tions if Islamshad followed appeasement that has New Delhi in carrying out a

### China condemns – but Russia urges restraint

By James Harding in Shanghal and Chrystia Freeland

China yesterday issued a Delhi's show of atomic strength, expressing "grave concern about India conducting nuclear tests".

In Moscow, however, while tors in India. diplomatic pressure.

China's carefully worded statement offered a cautious in its position." condemnation of the Indian

already febrile relationship Delhi, which soured aharply try said. last week after India's

security threat.

terse response to New ditional Russian ally, with respond in belligerant terms. co-operation between the Getting relations on a strontwo countries including ger footing with the Indians arms sales and the construction of civilian nuclear reac-

fine its punitive reaction to and with our visit to India should bring about a change

China's short and meagovernment's decision to sured comment, on the other also raised the question of resume nuclear testing, but hand, noted the progress in refrained from any comment world efforts in nuclear that might further inflame arms reduction: "Under such testing in response. China tensions between the world's circumstances, India's conconducted what it said two most populous nations. An example of nuclear tests runs would be its last nuclear tests. New Delhi's nuclear tests against international trends in July 1996 and, two months added to the strains on the and is detrimental to the later, signed the Comprehenpeace and stability in South sive Nuclear Test Ban between Beijing and New Asia," China's foreign minis-One western diplomat yes-

minister, accused China of was calculated to ease tenbeing the country's greatest sion: "The Chinese want to make noises to the Indians. By contrast, India is a tra- but they do not want to

China and India went to Russian President Boris

Yeltsin criticised India's with its explosions." Mr
nuclear tests, he insisted that the world should contact that by diplomatic means to improve ties through contact that by diplomatic means. fidence building measures [expected later this year] we that culminated in a visit to India by Jiang Zemin, the Chinese president, in 1996.

India's nuclear tests have whether Beijing will be tempted to resume nuclear Treaty, imposing a moratorium on future nuclear test-

**washington retaliation** the biggest impact of any sanctions move would be felt via the multilateral institutions

# action likely to be through World Bank Nuclear Non-Proliferation Treaty or the Comprehensive Test Ban Treaty, Among the IVE has a proposed, stop Among the IVE has a proposed, and a proposed, stop Among the IVE has a proposed and a proposed

The US declared yesterday its clear intention to implement a law sanctioning India for its conduct of three

There is no multilateral mechanism under which sanctions can be imposed because the only international non-proliferation agreement it has signed device.

lending to India.

The biggest impact would However, loans already lending arm in the last relates to chemical weapons.

The sanctions would, However, the president probably be felt through the approved are likely to fiscal year amounted to it is not a signatory to the among other things, and may on national sacurity multilateral financial continue to be disbursed, so \$1.52bn.

impose sanctions on any Asian Development Bank, country not declared a explodes a nuclear

However, the US has its defence sales and stop on whether this would be a year. The US has no with the IMF currently, but own law - the Nuclear licences for munition sales, considered,

Proliferation Prevention Act It would mandate the US to of 1994, appnsored by vote against any loan in the Carnegie Endowment usually only brought to the Bank. At the end of the Senstor John Glenn - which International Monetary Non-Proliferation Project in board when there is a Bank's last fiscal year, it mandates the president to Fund and World Bank or the except those to be used to nuclear weapon state that buy food, and would stop US commercial banks from

might be used.

majority in the institutions, is one of the largest current Toby Dalton, of the but given new loans are horrowers from the World

Washington, said that if consensus to approve them, was the largest borrower India indicated its intention a US No vote in effect blocks from the World Bank group, to sign the Comprehensive a new loan, at least owing \$35bn. Of this, \$22.4bn Test Ban Treaty, this waiver at the IMF and the World Bank.

was to its soft-loan affiliate. Loans from the Bank's main

# budget 'with an eye on election'

The Australian government

has unveiled the country's first budget surplus for nearly a decade to widespread approval in spite of ovidence of the negative impact of Asian economic turmoil on growth and

More significantly, the budget for the year to June 1999 provided relief for John Howard, the prime minister, from public criticism of his government's role in Austra-lia's waterfront dispute and fuelled speculation about an

The dispute, which paraagainst the government of illegal conspiracy with dock operators to break the maritime union's monopoly on waterfront labour.

Mr Howard suggested before the budget was unveiled that he was contemplating an early election. possibly by late July. The government is not due to go to the polls until mid-1999. But after the Senate's rejection in March of government proposals to amend an aboriginal land rights bill, tion at any time.

In a budget which was reforms later in the year. Peter Costello, Australian paign."

treasurer, announced an underlying surplus of A\$2.7bn (US\$1.7bn) for the

year to June. "We're back in the black, we're back on track," Mr Costello told parliament in Canberra on Tuesday even ing. Mr Costello announced plans for new spending in the budget of about A\$1.4hn, mainly on health, after two years of large spending cuts since the government won power in early 1996.

Economic growth, how-ever, would slow to 8 per cent in the year, down from 3.25 per cent forecast earlier and from 3.75 per cent in the current year to June. Inflalysed the country's docks in tion was expected to rise to April, led to accusations 2.75 per cent from 1.5 per cent and unemployment would remain at around 8 per cent, Mr Costello

acknowledged. The current account defi-cit, meanwhile, was forecast to rise to an average 5.25 per cent of gross domestic prod-uct, or about A\$31bn, from 4.5 per cent, or A\$25bn, in the current year. Mr Costello blamed the slowdown in Asian economies, which he said would cut into Australia's export returns.

John Edwards, senior economist at HSBC Markets, ity to dissolve both houses of said: "Mr Costello's objective parliament and call an elec- in this budget was not to produce a reliable guide to government accounts over a three-year time frame, but to way for sweeping tax position the government in the librily alarming because conthe coming election cam-

### Australians get | Markets discount Estrada lead

By Justin Marozzi in Manila

Financial markets yesterday shrugged off early evidence of an overwhelming presi-dential election victory for Joseph Estrada, whose populism is perceived in Philippines business circles as a potential threat to economic

stability. A nationwide exit poll from SWS, the country's most credible pollster, yesterday gave Mr Estrada a runaway lead on 38,77 per cent, with Jose de Venecia. the administration candidate, trailing in second place on 16.46 per cent.

In intra-day trading the peso strengthened from 39.56 pesos to the US dollar st close on Friday to 38.40

before closing at \$9.13. The take office on June 30. stock market ended up 4.56 "I intend to continue: points at 2,214.52 points.

seen as weak on economic said. terday when Mr Gabriel

governor of the central bank, said he would remain in indicate for how long. His term ends in July 1999. Mr Singson, who had been

criticised for laying too much emphasis on maintaining the stability of the peso, said he would not stand

"I intend to continue for as long as I believe this is in

Business had taken fright the interests of continuity at the prospect of Mr Estra- and bearing in mind what is da's victory because he was best for the country." he In recent days, Mr Estra-Some were reassured yes-da's camp had been eager to erday when Mr Gabriel reassure investors there will Singson, the highly regarded be no policy reversals. The

respected Domingo Siazon is likely to be retained as foroffice, though he failed to eign secretary. Edgardo Esperitu, an experienced head of a local bank, is also expected to be appointed finance secretary by Mr Estrada.

Mr Esperitu said yesterday he would make the lowering down until he had helped of interest rates a priority.
ensure stability for the new The central bank's overnight

with banks' prime lending

rates at 21 per cent. Anton Romulo, head of sales at brokers SocGen-Crosby, said the market had already discounted an very good news that the elections have passed peacefully. Ramos has done the dirty work and the reform policies are already set. It's now a question of implementation. Mr de Venecia said Filipinos should await official results rather than believe unofficial polls. However, analysis thought the margin was too large for Mr de

Venecia to have a realistic chance of winning without widespread intervention in the counting process by the

# Japanese wholesale prices drop

Japan's wholesale price index in April dropped 2.7 per cent year-on-year, under-lying the dangers that the economy, already in recession, could be slipping into a deflationary cycle. Bonds surged on the data, pushing the yield on the 182nd benchmark government long bond

as low as 1,295 per cent, before closing at a record low of 1.3 per cent Officials admitted the economy was in a serious state, "The overall tone is of the Asian crisis hits very severe," conceded home. Hikaru Matsunaga, finance minister. Deflation is partic- weakened yesterday by new

months, delay purchases, ance sector in particular that some of the companies This is highly damaging for attracted scrutiny yesterday companies, because they are left with large stocks whose cated they would soon cut value rapidly depreciates. They are then forced to cut customers because of finan-production, affecting cial pressures.

Deutsche Morgan Grenfell, said: "I think the results will employment and private

demand. Given lacklustre consumer demand and weak private capital investment, investors will be analysing today's trade figures. Exports, which until now provided important support to the economy. are expected to have fallen last month as the full impact

Market sentiment was also concern about the state of sumers, knowing that prices some of Japan's financial cussion. However, the will be lower in coming companies. The life insur-

the dividends they pay to

The move has been forced on them because the falling bond yields, low dividend yields and declining Japanese share prices have together." sharply reduced the revenues they receive from their investments, government highlighted after a Ministry officials said.

The news came as Eisuke minister of finance for international affairs, yesterday met the life insurance companies, but refused to dis-close the contents of the diswhich are due to report their results next month, may be in financial difficulty. Paul Heaton, analyst at

show some are in serious problems . . . The govern-ment may be trying to close some down or force some The problems facing the

banking sector were also of Finance official admitted that the adoption of US Sakakibara, Japan's vice- reporting standards would probably increase the total bad loans in Japan's banking sector by 30 per cent. Total problem loans are calculated at about Y77,000bn (\$580bn), while clearly had loans are



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A BETTER APPROACH TO BUSINESS

# Strong pound hits Japanese carmakers

Toyota's carmaking plant at Burnaston in the English and Nissan Motor Manufac-Midlands returned to loss turing UK has a factory near last year as the high value of the north-eastern city of sterling against most other Sunderland. Those two com-European currencies eroded panies and Toyota are particprofit margins of the export- ularly vulnerable to the oriented business

Nissan's UK manufacturing operations are also expected to reflect the pressures of the near-30 per cent appreciation of sterling against the D-mark and other currencies

don in south-west England Accounts of Honda's and strength because of their pronounced determination to strength. be "good UK corporate citi-

> They pledged themselves to a high level of exports -

zens" in setting up their ven-

Honda of the UK Manufac- per cent in all three cases - "radical" cost-cutting pro- per cent jump in intended year ahead has fallen in

At least 70 per cent of the and productivity gains of at components for each manufacturer come from a total of this is only in line with what year to 130,000 this year. Nisalso suffering from the cost said. problems raised by sterling's and profit margin pressures being exerted by sterling's

> All three companies are intensifying action to find offsetting cost savings and productivity improvements. scheduled to be mainly But Toyota denied reports that it was instituting a

turing makes cars at Swin- and a high level of UK com- gramme. It said it was con- output to return the comtinuing to seek cost savings pany to profitability. Honda plans to lift its UK least 5 per cent a year. "But production from 109,000 last

several hundred suppliers we have been saying for san plans to hold output at based in the UK, which are some time," the company least stable at 271,000 but has plans for an additional model and greatly expanded All three Japanese companies said that exchange rate output over the next few problems would not affect years. their plans for increased pro- A survey of manufacturduction even though the ers released today and part-

sponsored by the Confederation of British Industry, the employers' lobby, found that Toyota expects its near 50 export confidence for the

every region of the UK. Rich-

ard Adams writes. In the past six weeks sterling has fallen 21 pfennigs from its highest point of DM3.10 at the end of March. In the first three months of this year, sterling hovered around DM3, hurting manufacturers. Sterling's rapid fall coming after 18 months of appreciation - may be too late to help some struggling

BMW/Rolls-Royce bid, Page 19 Currencies, Page 23

#### US tour aims to A month in Northern Ireland an found shot in both boost funds for N Ireland peace Finance minister will lead 10-city trip to raise support for \$525m economy package

Gordon Brown, the chan-

cellor of the exchequer, is to lead a 10-city tour of the US to seek inward investment to underpin the Northern Ireland peace settlement. Mr Brown announced the autumn initiative in Belfast, the Northern Ireland capital.

of the Confederation of British Industry, the employers' lobby, said: "We have to get out there to convince people we are open for business, that we have stopped the sort of arguing and fighting which are inconsequential in the 21st century."

UK government effort to Northern Ireland as part of a south-west of the region. £315m (\$525m) economic

oackage. It includes a £150m investfrom the Labour government's first privatisation the proposed sale of Belfast Harbour - which is expected to raise up to £100m. There will also be £65m allocated for employment and training from the proceeds of the windfall tax on privatised

Mr Brown denied the mea- would work on a public-prisures were a bribe aimed at winning acceptance of the focus on small businesses

referendum. But he stressed the connection between peace and prosperity. "For years we have been attempting to build the Northern Ireland economy against a background of violence. From today, 1998, we can begin to build on new foun-

dations," Mr Brown said. The increased capital allowances will enable small and medium-sized companies Chris Gibson, chairman of to offset against tax the full the Northern Ireland section cost of investment in plant in the first year.

The Inland Revenue estimates that the increased allowances for Northern Ireland will give companies a £100m cashflow boost over the four years.

The £150m investment fund will be financed by The tour will be part of a £100m of asset sales including a car park in Northern boost investment in the Ireland and 250m of new region. Small and medium- money. About £100m will go sized companies are to on road projects. There will receive 100 per cent capital be investment in the St allowances for investment in Angelo airport in the

The fund will also back a separate £21m innovation and tourism budget, Mr ment fund financed partly Brown announced that this would put £10m into a new science park "to provide a centre of excellence for businesses spun out from the universities".

The government is also considering plans for a £15m venture capital fund in conjunction with the European investment Bank. The fund vate partnership basis and Conpeace deal in next week's and the service sector.

REPUBLICOF INELAND

increased output is also

### Belfast port to be privatised

same Scots Guards regiment

was "purely coincidental". He added: "There was no col-

lusion between Sandline and

Robin Cook, the foreign

secretary, yesterday condi-

tionally cleared Foreign

approving the sale of arms

to Sierra Leone in possible

no evidence that officials in

the Foreign Office's Africa

Major Jopp."

By George Parker, Political Correspondent

The Port of Belfast, the largest harbour facility in Northern Ireland, was yesterday put up for sale in the first full privatisation since the Labour party won the UK national election in May last year.

Mo Mowlam, chief Northern Ireland minister in the UK government, said the port would be transferred to the private sector in a public offering which is expected to yield up to £100m (\$167m).

Ms Mowlam called the new arrangement a public-private partnership because the government was retaining a "golden share" allowing it to block any future takeover. But it is a startling U-turn by Labour, which vigorously campaloned against the sale of

publicly-owned trust ports by the previous Glenda Jackson, now shipping minister, led the protests against the proposed sale of

Dover in England in 1995 - a privatisation which Labour claimed was driven by a Conservative "obsession with the free

The Labour government's decision on Belfast indicates that it is prepared to take a pragmatic approach to the remaining trust

A trust port is a self-governing entity administered by a local trust but owned by the

However, there appears to be little appetite for similar sales in trust ports elsewhere in the

There are almost 100 left, ranging from large facilities like Dover to small jetties. Lord Dubs, a Northern Ireland minister, said

the transfer of Belfast harbour to the private vould be less controversial. sector was "in the best long-term interest of the port."

handles 16m tonnes of cargo and 2m ferry

ARMS-TO-AFRICA SIERRA LEONE HEAD OF STATE WRITES TO UK PRIME MINISTER

### President denies military aid allegations

By Jimmy Burns in London

President Tejan Kabbah of Sierra Leone said yesterday he had received no military backing from the UK government in his return to power. in a letter released yester-UK foreign secretary, faced a parliamentary grilling over the affair. Mr Kabbah said

he had not asked for or received any military assis- Kabbah presidency. It tance either overtly or the prime minister, also ning, intelligence, logistics claimed the role played by Sandline, the UK firm of mil-

itary consultants, in helping Mr Kabbah return to power had been exaggerated. The letter was contra- admitted that a senior Brit-

yesterday released further details of what it alleged was a legitimate military involvement in Sierra Leone which had the backing of UK government.

The company said its main role had been before and during the attack by West African peacekeeping forces (Ecomog) in February which led to the restoration of the claimed its support for the Ecomog forces had included The letter to Tony Blair, advisers on military plan-

night as the government

side pro-Kabbah troops last chief executive of Sandline. June after being deployed to Lieutenant Colonel Tim Spi-Sierra Leone in a three-man cer, both belonged to the military advisory team.

The officer, Major Lincoln Jopp, was awarded a military cross for bravery by Queen Elizabeth. He was wounded while helping defend a position occupied by pro-Kabbah troops which were under attack from forces loyal to the junta.

The defence ministry would not comment last night on independent eyewitness accounts made available to the Financial Times Further questions about claiming that Major Jopp the nature of UK presence in was embroiled in the fight-Sierra Leone emerged last ing alongside at least eight

The ministry insisted the

breach of a United Nations embargo, Andrew Parker Mr Cook, insisting that the "arms-to-Africa" affair had been blown "out of all pro-portion", said he had found

dicted by Sandline which ish officer had fought along- fact that Major Jopp and the section gave any "prior approval" to a breach of the Mr Cook told MPs: "In all

the papers I have read on this affair, I have found no evidence that officials in the Africa department were involved in any kind of conspiracy with Sandline, or gave prior approval to a breach of the arms embar-Office officials accused of go ... I have more faith in my officials than I have in Sandline."

Mr Cook's emergency House of Commons state ment was used to consolidate the government's response to the arms-to-Africa affair after more than a week of damaging confusion until Mr Blair's intervention

### Parts of World **Service** at risk, says BBC

By John Gapper, Media Editor

The BBC World Service, which is funded by the government and broadcasts in 44 languages, is pressing the Foreign Office for extra funding to start a television service and expand its online outout

It has told Foreign Office officials it may have to stop broadcasting in some languages if it does not gain the 69.5m (\$15.86m) it seeks next year, addition to its annual grant-in-sid of £161m

The extra funding it wants includes £1m for a non-commercial television service in Russia and £1.5m for contributions to the BBC's online service, already one of Europe's biggest websites.

The service has also been trying to raise funding through partnerships with broadcasters around the

It could save money by closing smaller services but it might also review some bigger operations, such as its short-wave German language service, broadcast on medium wave in some parts of Germany. World Service executives argue that it cannot simply make economies across the board to save money, an approach that might be preferred by the government because it

Because the government is working on three-year KDėnditure plans, this is likely to be a crucial negotiation for the World Service. The service is seeking a fouryear commitment, with funding rising by £25m in cash terms by 2002.

Sam Younger, managing director of the World Service, said it wanted to keep investing in its core radio services in English, Arabic, Russian, Mandarin and Spanish, and would have to cut other languages if its

funding was capped. He said it needed to start

television services to reach its natural audience in those countries where radio was less popular. The World Service has already talked to broadcast-

ers in Russia, where many politicians and opinion formers watch talevision rather than listen to radio. The BBC already produces commercial television channels for international audiences Prime. But Mr Younger said that in some emerging markets there was no possibility of broadcasting on a com-

### Ousted transport chief scorns London rail compromise

The government's complicated proposal for semi-privatisationm of the Underground is disputed. Charles Batchelor reports

ment to bring private Transport. capital into London's creaking Underground railway by the campaign fought by sees the system.

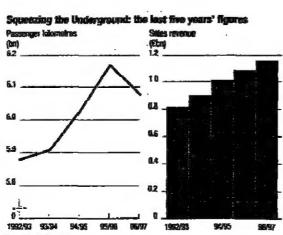
cussing their former busihas missed no opportunity to next 15 years. voice his criticisms.

ment's chosen option for the sector, its second choice was experts regard this as a • The government still

he uneasy compromise railway was not the one recstruck by the govern- ommended by London 63

John Prescott, deputy prime minister and chief system has been highlighted transport minister, unveiled plans in March to create up Peter Ford, the sacked chair- to three concessions to take man of London Transport. over the infrastructure of the state body which over- the network, while the running of trains would remain Ousted managers are nor- with a revamped London mally prevented from dis- Underground in the public sector. London Underground nesses in public by legal would pay the infrastructure gags or concern about their companies if they met

He told the House of Com- favoured option was to and add between fibn and mons transport committee retain a single integrated £3bn to costs. last week that the govern- organisation in the public Many financiers and rall



own careers. But Mr Ford, agreed performance targets, to privatise the company as messy compromise which angered by what be believes They, in return, would a single unit. But Mr Ford has arisen because of the to be government "leaks" invest £75n (\$11.75n) to says splitting the Under-

impugning his reputation, upgrade the system over the ground into private and pub- to avoid a full-scale privatilic chunks would increase sation and pressure from the London Transport's the complexity of the system Treasury to get a costly liability off its books.

Observers see four main

problems:

ticket revenues fall and Lon- than the 15-year maximum don Transport does not have terms agreed for privatised sufficient funds to pay the train franchises in the infrastructure companies. national network. Under the present system, if • The need to cope with a cash shortage occurs, Lon- unexpected infrastructure don Underground delays problems. Who, for example, renewing track or repairing tunnels. In a partly priva- meltdown of cabling which tised system, the operating shut part of the network? budget - which has a more • The difficulty of setting immediate effect on passengers - would bear the brunt of a cash shortfall.

 The need for long-term financial commitments, London Underground believes by infrastructure. But tarthe infrastructure conces- gets for the smoothness of sions will need to last for ride or quality of stations between 15 and 25 years to are more difficult. justify the long-term investments required. But Rail- insuperable but the governtrack, which owns most of ment has set a deadline to the infrastructure on the complete the sale of the national rail network and is infrastructure by April 2000. keen to become involved in Its inability to decide how

the underground, thinks many companies it wants -30-85 years may be needed. This would imply commit- the transport department ments of public funding for one

would be responsible for a performance targets for the infrastructure companies. Railtrack measures its performance in terms of minutes of train delays caused

None of these problems is the Treasury wants three.

- is not encouraging.

**NEWS DIGEST** 

### **NUCLEAR REPROCESSING**

#### Scottish complex ordered to shut after safety alert The Dournesy nuclear complex in Scotland has been ordered to shut down most of its operations indefinitely until it can

convince the UK's nuclear watchdog that the plant is safe after a power failure last week. The order from the Nuclear installations inspectorate affects the plant's processing activities and follows a prohibition notice served fast year on its operations for reprocessing spent nuclear fuel. It is the latest in a string of embarrassing problems to hit the ageing plant since it took in for safekeeping last month 5kg of highly enriched uranium from the former Soviet republic of Georgia. Before Thursday's power cut, a public row broke out over inadequate policing of the plant against potential terrorist

Only 0.8kg of the Georgian material was to be reproces into new nuclear fuel, producing a small amount of plutonium as a by-product - the practice banned last year. But process ing of the remaining 4.2kg into medical isotopes for helping to treat cancer was to have started soon. Now Dounreay is not even allowed to engage in that sort of work until it receives a clean bill of health from the inspectorate. Roseanna Cunningham MP, chief environment representative of the Scottish National party, said: "What we need is a full inquiry into all aspects of management and operation at Dounreay and not just another sticking plaster where major surgery is needed." James Buxton, Edinburgh, and Leyla Boulton, London

HORSE RACING

#### Owner chosen to head board

Peter Savill, the millionaire racehorse owner, has been chosen as the new chairman of the British Horseracing Board, the sport's governing body. His appointment comes four months after Lord Wakeham resigned from the post during a dispute over the industry's financial position. The unanimous election of Mr Savill, by the BHB's nine-member board, surprised those in the sport who expected him to face opposition from the four board members from the Jockey Club, the organisation which oversees the rules and regulations of racing. Mr Savil was seen as the preferred choice of the industry - the owners, trainers, breeders and racecourse operators - while Sir William Purves, the outgoing chairman of the HSBC banking group, was seen as the choice of the Jockey Club. Sir m never confirmed his interest in the chairmanship and Mr Savili won the support of the entire board. Patrick Harverson, London

**'SILICON GLEN'** 

### Viasystems to shed 210 jobs

Viasystems, a US company which claims to be the world's biggest manufacturer of printed circuit boards, is shedding 210 workers at its two factories in southern Scotland. It employs 1,144 people in a business which it acquired last April from Forward Group. Viasystems, a private company based in St Louis, Missouri, also owns Interconnection Systems in north-east England and this year acquired three more PCB makers - in Italy, the Netherlands, and Sweden. The job losses in Scotland are the result of a reorganisation of production across the group with subsidiaries concentrating on different types of product. Viasystems is proceeding with a £10m (\$16.7m) investment in its production line at Galashiels, southern Scotland. James Buxton, Edinburgh

TOURISM

#### N American visitors up 13%

The number of visitors to the UK from North America increased by 13 per cent to 4.6m last year, the British Tourist Authority reported yesterday. It expects an 11 per cent a in visitors from the region this year and a rise of 8 per cent next year but warned that the market could be threatened by events such as another Guif War or a collapse of the Northern Ireland peace process. Recovery from the financial downturn in Asia would happen sooner than expected, predicted the BTA. It expected the loss of visitors to Britain to come from group travel and not business or the youth market. The strength of the pound, the economic downturn in Asia and increased global competition for tourists had made last year a tough one for tourism, said David Quarmby, authority chairman. "However, we have held our own because the UK is viewed as a fashionable, must-see destination." Scheherazade Daneshkhu, London

#### VEHICLE INDUSTRY

April 1998	UK new car	registra	ations	: Apr	R 199	8			
Volume   Change State   Volume			April 199	10	April 19	7 .b	o-April 19	98 · Ja	n-indi 1
DK Produced   E2,553 - 10.5   30.6   35.8   258,328   12   32.5   34.9   Imports   119,097   1.5   89.4   84.2   \$35,224   12.2   57.4   65.1   Impures varieties   26,058   28   15.2   13.9   114,517   14.0   14.4   13.7   Ford group   26,567   -17.4   16.8   18.1   147,9714   9.1   18.6   18.5   Ford   27,823   -18.3   18.2   18.6   143,096   8.5   18.0   18.0   Impures varieties   1,094   17.7   0.5   0.5   4,818   30.9   0.8   0.5   Concess Holosoff   22,358   -17.3   13.0   14.8   108,355   -0.6   13.6   14.9   Impures   12,358   -17.3   13.0   14.8   108,355   -0.6   13.6   14.9   Impures   13,44   -19.2   12.1   14.1   101,770   -1.3   12.7   14.0   Simb   1,214   23.0   0.9   0.7   7,796   10.3   0.9   0.9   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0   2.0   25,615   14.7   -1.2   10.0   2.0		Violenno		Share	Share		Dange	State	
Imports   119,097   1.5   BA   S42   S25,224   122   57.4   68.1   Imports makes   26,056   2.8   15.2   13.9   114,517   14.0   14.4   13.7   Ford group   28,657   -17.4   15.6   18.1   147,974   9.1   10.6   18.0   18.0   Imports makes   1,044   17.7   0.5   0.5   4,818   30.9   0.5   18.0   18.0   Imports   1,044   17.7   0.5   0.5   4,818   30.9   0.5   0.5   1.5   14.9   14.0   14.4   12.7   14.0   14.4   12.7   14.0   14.4   12.7   14.0   14.4   12.7   14.0   14.1   101,770   -1.3   12.7   14.0   14.0   14.1   101,770   -1.3   12.7   14.0			-6.1	100	100	794,252	83	180	. 100
Property group   19,849   -15.2   11.8   12.8   12.9   11.5   12.5   1			-19.6	30.6	35.8	258,926	12	32.5	34.9
First group 28,857 - 17.4 16.8 19.1 147,914 9.1 18.6 18.5 Ford 27,822 - 18.3 18.2 18.6 143,066 8.5 18.0 18.0 18.0 18.0 18.0 18.0 18.0 18.0			1.5	BS.A	64.2	535,324	122	57.4	65.7
Ford 27,822 -18.3 16.2 18.6 143,066 8.5 18.0 18.0 Jugue 1,044 17.7 0.5 0.5 4.818 30.9 0.6 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5					139	114,517	14.0	144	13.7
Separa			-17.4	16.8	191	147,914	9.1	18.6	18.5
Comment Notice   22,258 - 17.3   13.6   14.8   108,325   -0.6   13.6   14.9				16.2		143,096	8.5	18.0	18.0
Varieties   20,844   -19.2   12.1   14.1   101,170   -1.3   12.7   14.0   Saab   1,214   23.0   0.9   0.7   7,196   10.3   0.9   0.9   0.9   12.8   12.8   12.8   96,866   2.7   12.4   13.0   13.0   12.4   13.0   12.8   13.0   12.8   13.0   12.4   13.0   13.0   12.4   13.0				0.6	95	4,818	30.9	0.6	0.5
Seab   1,214   220   0.9   0.7   7,196   10.3   0.9   0.9					14.8	108,326	-0.6	13.6	14.9
Second   19,849					14.1	101,170	-13	12.7	14.0
Second   1,776   -10,9   2.8   2.9   25,615   147   2.2   2.0				0.9			10.3	9.9	9.9
Property group   15,077   -16,5   8.8   9.9   73,211   0.3   8.2   10.0   Property group   20,216   8.8   118   10.2   93,904   7.0   11,7   11,8   11,900   11,7   11,8   12,7   13,904   7.0   11,7   11,8   12,900   11,7   13,8   13,5   2.6   28,862   -7.0   2.6   4.2   4.8   8.1   7.5   7.6   8.1   12,900   12,223   -8.3   8.9   9.1   88,129   7.4   8.6   8.7   10,900   1.1   1.8   1.7   15,578   12.0   2.9   1.9   1.9   1.1   1.8   1.7   15,578   12.0   2.9   1.9   1.9   1.1   1.8   1.7   15,578   12.0   2.9   1.	See grap			115	12.8	98,826	1.7	12.4	130
Prospect group 20,218 8.8 118 102 93,004 7.0 11.7 11.8 Prospect 14,095 1.3 8.2 7.6 84,142 14.8 8.1 7.5 Chorn 8.133 31.5 3.8 2.6 28,862 7.0 2.6 4.2 Philippopus group 15,213 4.3 8.9 9.1 88,129 7.4 5.5 8.7 Voltamagen 9,144 -18.2 5.3 6.1 40,778 2.7 5.1 5.3 And 3,130 1.1 1.8 1.7 15,578 12.0 2.0 1.9 SSMT 1,776 65.5 1.0 0.6 7,225 27.1 0.9 0.8 Shoote 7,175 1.3 1.4 1.2 1.3 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4						25,615	147	32	3.0
Propert 14,085 1.7 8.2 7.6 84.162 14.8 8.1 7.6 Chrom 8.133 31.5 3.5 2.6 28.862 -7.0 2.6 4.2 Publishmapen group 15,223 -8.3 8.9 9.1 89.129 7.4 8.6 8.7 Voltamagen 9,144 -18.2 5.3 51 40,778 2.7 8.1 9.1 4.04 31.30 1.1 1.8 1.7 15,578 12.0 2.0 1.9 9.8 5571 1.776 85.5 1.0 0.6 7.25 27.1 0.9 0.8 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 550467 1.783 -1.2 0.7 0.7 5.148 8.0 0.6 0.5 1.5 550467 1.7 0.7 0.7 5.148 8.0 0.6 0.5 1.5 550467 1.7 0.7 0.7 5.148 8.0 0.6 0.5 1.5 550467 1.7 0.7 0.7 5.148 8.0 0.0 0.5 0.5 1.5 1.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5 1.0 0.5							0.3	8.2	10.0
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Sept	naminadou dans	-				65,129	7.4	8.6	1.7
SSNT							27	5.1	57
Shorter		-				15,578	12.0	5.0	1.9
Remark   15,930   12,2   9,3   7,8   67,783   23.6   8.5   7.5				1.0	0.6	7.225	27 1	0.9	0.8
Times				0.7	0.7	5.749	8.0	0.6	0,6
Toyels				9.3	7.8	67.793	23.6	8.5	.75
Toylog			-4.7	42	41	<b>32.893</b>	7.4	41	42
Patt group 9,246 13,1 5.4 4.5 33.574 8.3 4.2 4.2 Patt 6,540 11.2 5.0 4.2 31,130 6.5 3.9 4.0 Alla Romen 705 43.8 6.4 0.3 2,444 36.0 0.3 0.2 Vers 2,402 38.9 1.4 2.2 12,273 -15.8 1.5 2.0 Marcedes Bana 3,946 10.0 2.3 1.9 17,975 23.2 2.3 2.0 Henda 4,882 11.8 2.6 2.4 21,009 20.2 2.6 2.4 March 2,210 -14,7 1.3 1.4 10,111 -1.6 1.3 2.4			9.0 -	43	37	28,103	9.9		
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Alls Romes 705 43.8 6.4 0.3 2,444 36.0 0.3 0.2 View 2,402 38.9 1.4 22 12,273 -15.8 1.5 2.0 Recorder Base 3,946 10.9 23 1.9 17,975 22.2 2.3 2.0 11,004 4,862 11,8 2.6 2.4 21,009 20.2 2.6 2.4 Records Base 2,210 -14,7 1.3 1.4 10,111 -1.8 1.3 1.4 Records Base 4,862 11,8 2.6 2.4 21,009 20.2 2.6 2.4 Records Base 4,862 11,8 2.6 2.4 21,009 20.2 2.6 2.4 Records Base 4,862 11,8 2.6 2.4 21,009 20.2 2.6 2.4 Records Base 4,862 11,8 2.6 2.4 21,009 20.2 2.6 2.4 Records Base 4,862 11,8 2.6 2.4 21,000 20.2 2.6 2.4 21,0		8,540	11.2	5.0	4.2	31,130	6.5		
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	Korena makas				22	19.048	20.1	24	22

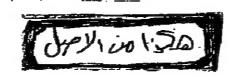
1. GM ands 90% of Stafe Astronomic and less man

### GM arm launches 'green' car

A range of "green" vehicles running on fiquefied petroleum gas as well as conventional petrol has been launched by the Vauxhall offshoot of General Motors at a motor show for menagers of company car fleets. The company claims the dualfuel vehicles are the first to be offered in the UK as a standard part of a leading manufacturers' product range. The Vectra, Omega and Combo models are aimed primarity at the business sector and companies seeking to use environmentally friendly vahicles. The cars and light commercial vehicles can be made to operate on LPG or petrol at the flick of a switch, allowing drivers to avoid a problem facing LPG - the existence of only 120 LPG petrol stations in the UK, Cars running on LPG have a low level of exhaust poliutants, and the fuel costs only about £0.39 (50c) a litre compared with about 20.67 for petrol in the UK, John Griffiths, London

Mill that population in

Design of the second of the se



### Kitsch on a roller coaster

From Aeschylus to Zola, Europe's contribution to the been outstanding: Bach and Shakespeare, da Vinci and Mozart, Puccini and Rembrandt, the list could go on for the rest of this page. Television is the world's most popular and technically advanced mass medium. Put European culture and television together and what do you get? The Eurovision Song Contest. It is a good job we can laugh because otherwise we would surely have to weep.

True, this year's contest, the 43rd, mounted by the British as a forfeit for winning last year, was probably the most technically accomplished ever. The vast National Exhibition Centre in Birmingham was tricked out in just the right sort of hideous kitsch for the occasion: activities began and astonishingly - ended on time; presenters Terry Wogan and Ulrika Jonsson were professionally polished: and the little videos introducing each country's entry. leading via a cunningly contrived picture of the relevant flag into the following song. set a standard which will be hard to sustain in future

The notorious 60-minute climax, as points from the competing countries are aggregated, went smoothly, and The Lovely Ulrika did her stuff beautifully, repeating "Croatia quatre points"

of linguistic accomplisment Danijela of Croatia. She The only snag was te con-tent. When all 25 sorps had been sung, but befre the voting started, I wrot in my notebook the three entries conceivable conteners for the prize (and, in case any-

which leaves British vewers came on in a full nun's habit breathless with admation in black silk, complete with wimple, which she threw off to reveal a white figure-hugging dress with striking décolletage. However, she which seemed to be the only who had one lapel, but only one, covered in what appeared to be miniature one should be so unharita- horse brasses, and the winble as to think I as being ner was Germany's Guildo

Because the Eurovision Song Contest is the opposite of excellent and elite it is well on theway to achieving the status of Unbuchable Event

wise after the event mmediother four people in the

Malta, Israel and the UK were my predictions ir first, second and third, but an hour and a half late I was proved wrong, of couse. The order was actually Isael, the UK and Malta. If it isss easy as that for a non specalist to spot the top three, what is actually happeningst this event? What is it a about? Does the Eurovisin Song Contest not really bring us the best songs in Europe?

Obviously not, is:t, nevertheless, a truly gamorous occasion? Equally ibviously not; it is one of the nost naff events imaginable We had our own contest is "Daftest Outfit" which it semed, for and translating this flaw a while, would k won by lessly into English, the sort the very first ontestant,

Horn who hurtled into view ately read out the lit to the wearing a turquoise lurex other four people in the cloak and matching flares, topped off by the world's sil-

> Is it, then, one of those occasions like Oscar night which fascinate even though we can see straight through to the artificiality? That is closer, but the attraction of the Oscars is that so many film stars with household names are present and longing passionately to win. On Oscar night there is real joy and real schadenfreude in large measure, as the famous either become even more famous or get their come-uppance. That is scarcely true of the Europision Song Contest.

It is bard to avoid the suspicion that it is there solely because it is technically possible to link up a couple of

mid-1950s when it began, European broadcasters were keen to show off their border-crossing abilities. It continues today because nobody has the faintest idea how to stop it. Having won in 1996. how could Israel possibly back out of staging the event in 1999, even if the budget does bankrupt the israeli broadcasting service? It is like family Christmases: even when all the participants leathe it, nobody has the guts to be the first to say In Britain for years the

smart attitude towards the contest among the chatterati has been fond superciliousness. Terry Wogan alone is responsible for this. Having agreed to serve as presente and, being no fool, quickly realised how appalling it was, his decision, it seems, was to continue with the profitable and high profile task while sending it up rotten. So successful has he been that many Britons not only claim to watch solely for Wogan (as they used to, even though they were fibbing) but now genuinely do. He can be very funny and, in a world of deadly political

correctness, Wogan alone, on this night at any rate, seems to have a licence from the BBC to say pretty much what he likes, however zenophobic. Introducing the Hungarian number, "A Holnap Mar Nem Lesz Szomoru", he warned us that the singer, Charlie, "is from the razor blade gargling school of sing-



ers". He also alerted us to "Watch out for the first appearance of the great German crowd pleaser this year. the mouth organ", and of the points-totalling process remarked "it's wonderful isn't it - refreshes your faith in chaos theory".

Because the Eurovision Song Contest is the opposite of excellent and elite it was already well on the way to achieving the status of Untouchable Event. The irony is that, far from delaying that process, Wogan's barbs have accelerated it. Like soccer and soap opera, the song contest is watched

by huge numbers of people and, at the end of this millennium, that alone, in television terms, is enough to put it into a special category of protected programmes which should not be seriously criticised. In the days of Cool Britannia it is very uncool to point out that the Eurovision Song Contest is a J.B. Priestley, a man of the celebration of vulgar mediocrity, organised by the countries which produced Beethoven, Monteverdi, Purcell, Wagner and scores of other

truly great song writers. There are still considerable numbers of good pro- and salesmanship, plus mas grammes on British televi-

sion. Our Mutual Friend was tural democracy and the cre excellent, and it looks as ation of the mass mind, the though the forthcoming mass man". I suspect Orwell Promenade Concert season would have endorsed much will be as good as ever. But of that. Today, in a country it is sad to see the way in once again governed by the which reaction to mass popularity has shifted in one generation from deep suspicion to religious awe. In 1955 people if ever there was one. wrote: "Admass is my name for the whole system of an increasing productivity, plus inflation, plus a rising standard of material living, plus high-pressure advertising

Labour Party (well, a party calling itself New Labour, anyway) the admass finally ideal. And among the forces which have brought that about, the most significant is television: a medium which sees the Eurovision Song Contest as good because it gets huge ratings.

Christopher Dunkley communications, plus cul-

### Poetry turned into pantonime

OPERA

Andrew Clark Eugene Onegin Opera North, Leeds

In the opening scene of Opera North's new production of Eugene Onegin, a small rectangular panel hangs self-consciously from the flies, as if the surtitle board has been incorporated into the stage design. English, and for much of the first act that a cut-out door for the letter the panel simply reflects the cloud-free skies of Tatyana's romantic dreams, just as it later echoes in miniature the chilly atmosphere of the duel. In the final scene it returns, up-ended and enlarged, as a from Ibelhauptaite's salf-congratulamirror in the Gremin palace. The surface transforms into a heavenly sky when Tatyana recalls her youth-

ful passion for Onegin. Dalia Ibelhauptaite, the stage director, evidently believes this is a useful way of representing the opera's emotional climate. It is certainly easier than trying to do so the traditional way - ie by drawing per-formances of emotional truthfulness from the cast. That is why Saturday's performance at the Leeds Grand Theatre was such a depress- bad already sung Tatyana elseing spectacle, in an opera as poeti- where. Her well-built voice has as this, where subtleties of mood and scene with the conviction of a gesture are everything. Ibelhaup schoolgirl reciting her catechism. taite's staging had all the clout of Like the staging itself, she had no socialist-realist pantomime. When was not merely irritating, it wa patronising, infantile and occasion

ally quite comical. But surely there must have been some reduening feature? Well, no in the opening act, where the Lar estate workers conked and dance

like a foviet peasants' collective, and Tyana's letter-scribbling was as faid as the wooden columns masqueraing as trees. Even the pre-hide, poderously conducted by Steven Slane, failed to generate the necessiry frisson of anticipation. Indeed this was a far-from-auspicious ebut by the company's music directr-elect, with too many brash climaes substituting for dramatic

Gen the postmodern simplicity toy ensembles, and the staging fally uncovered some balf-shades if the understated elegance of the et 3 ball. Even here, Gremin's aria me across apologetically, and the

chestra was impossibly loud. To say this was by far the worst regin I have witnessed would be mfair to a cast who appeared to hve received no guidance about low to move or relate to one mother. On this evidence, it was ard to believe that Alwyn Mellor candour - which may explain why the St Petersburg ball better than the impressionable dreamer of the early scenes or the unsettled spouse

she carried off the society hostess of Bailey a grandfatherly Gremin. smile, and we may have a major the St. Petersburg ball better than Frances McCafferty gave Filippevna talent. As for Opera North, serious In Peter Savidge's Onegin, boorishness took precedence over vocal

nuance; the volte-face in the final act creamy contralto intelligently, she just didn't ring true. Paul Nilon was has raven-haired looks, she moves the unromantic Lensky, Norman easily. Take away the permanent

rally sensitive to period and feeling potential, but she sang the letter Farrego of a production: Peter Savidge and Alwyn Mellor

a mighty presence - what a valuable asset this mezzo has become - and the belle of the ball. McGilloway is a how she was able to get away with real find: she uses her rich and this farrago.

Ibelhauptaite was re-engaged after Emer McGilloway turned Olga into her badly received Butterfly, and **Music** Barenboim in London

### Beethoven all the way

more often with his orches-BBC Proms this summer he Chicago Symphony Orchestra and for the best part of two weeks he is currently in residence on the South Bank with his other orchestra, the It is easy to read Staatskapelle Berlin.

many is united it is becomfine orchestras the country has. If anything, those in the east - Dresden, Leipzig and east Berlin - have kept the flame of the German musical tradition burning even more truly than those in the west At the Royal Festival Hall the Staatskapelle Berlin has been sounding exactly the far-sighted inheritor of Teutonic musical history - meliow and mature, if lacking the aristosets the Dresden Staatskapelle apart.

There is just one focus to the tour: that is Beethoven, all the symphonies and the piano concertos, both conducted and played by Barenboim. It is a musical double English Chamber Orchestra trend. The balance between piano and orchestra was harshly, nor muffled.

As we never see Daniel Barenboim was an everyday Barenboim in front of Brit- face in London, I remember ish orchestras these days, it a performance of the Fourth is good that he is visiting Piano Concerto in which he was the conductor and Artur tras from overseas. At the Rubinstein the planist. They seemed to have rather differwill be appearing with the ent ideas about the music, Rubinstein's effortless sparkie not finding a soul-mate

ing obvious what an array of performances a compromise between the stoic Klemperer and the romantic,

cratic high-mindedness that in the conductor's self-conscious probing of the music. whereas here the performance was all of a piece.

Barenboim's Beethoven is very much of the old school. It is grandiloquent, sometimes romantically lyrical. more often combative with that he is used to: his Mozart little sparing of the orchespiano concertos with the tra's weight and muscle. As we know who Barenboim's back in the 1970s started the guiding lights were among the conductors of the previous generation, it is easy to nicely judged, the solo part read into these performances neither projected too a compromise between the stoic Klemperer and the Back in the days when romantic, far-sighted Fur-

symphony, the better this is likely to work.

In Wednesday's concert the First Symphony felt a long way from Haydnesque jocularity, even played with reduced strings, whereas by the end the Fifth had packed a determined punch. Barenboim likes to work his way into the music and so outer movements - the same happened with the "Eroica" on - take a whi get going on a slow-burning

If that was all that was on offer, the verdict might be one of big expectations dis-appointed. But there were also inspiring passages where the performances lifted on to another plane. As Barenboim entered the heart of the Fourth Concerto's opening Allegro, or the peroration of the "Eroica"'s funeral march, the music seemed to hold its breath and begin to search beyond the notes for a deeper spiritual meaning. Was that Bruckner one glimpsed watching down from above? The cycle continues in

London till May 17 and Paris will also see part of it when Barenboim and his orchestra break off to cross the Channel. On balance, it looks a musical journey worth seeing through to the end.

Richard Fairman

Opening concert on May 5

INTERNATIONAL

### **Arts** Guide

BERLIN

CONCERTS **Philharmonie** Tel: 49-30-2548 8354 Berlin Philharmonic Orchestra: conducted by Emmanuel Kriving works by Beethoven and Tchalkovsky. With violin soloist Gil Shaham; May 17, 18

**BOLOGNA OPERA** 

Tel: 39-51-529 999 www.nettuno.it/bofte Don Pasquale: by Donizetti. La Scala production conducted by Maurizio Benini/Roberto Polastri in a staging by Stefano Vizioli. Cast includes Ruggero Raimondi; May 14, 15

BOSTON

EXHIBITION Museum of Fine Arts, Boston Tel: 1-617-267 9300 A Grand Design: The Art of the Victoria and Albert Museum. North American tour of selected objects conducted by Franz Welfrom the V&A's collection. Consists in works by Brahms and

f 250 works of art ranging from Leonardo da Vinci's notebooks to shoes by Vivienne Westwood; ends

BRUSSELS OPERA

La Monnaie Tel: 32-2-229 1211 ● Il Ritomo d'Ullisse: by Monteverdi. New production conducted by Philippe Pierlot in a staging by William Kentridge. With the Handspring Puppet Company, at the Lunatheater, May 13, 15,

 L'Oriso: by Monteverdi. New production conducted by René Jacobs and directed and choreographed by Trisha Brown, with designs by Roland Aeschlimann; May 13, 14, 15, 16. 17

CANBERRA EXHIBITION

National Gallery of Australia Tel: 61-2-6240 6502 www.nga.gov.au New Worlds From Old: 19th Century Australian and American Landscapes. 100 paintings by artists including Augustus Earle, Conrad Martens, Thomas Cole and Winslow Homer, ends on Sunday

CHICAGO CONCERTS

Orchestra Hall Tel: 1-312-294-3000 www.chicagosymphony.org Chicago Symphony Orchestra: conducted by Franz Welser-Most Shostakovich. With plano soloist André Watts; May 14, 15, 16

CLEVELAND EXHIBITION Cleveland Museum of Art Tel: 1-216-421 7340 www.clemusart.com Gifts of the Nile: Ancient Egyptian Faience. Display of ceramics, known as faience, a mixture worked by the Egyptians and regarded by them as magical. Brings together over 200 works, including statuettes of kings, gods, and animals, and inlaid boxes ranging over 5000 years. Includes works borrowed from public and

private collections in the US and

FRANKFURT CONCERT Frankfurt Ope

Europe; to Jul 5

Budanest Festival Orchestra: conducted by Ivan Fischer in works by Mahler and Bruckner With mezzosoprano Doris Soffel: May 15

LAUSANNE CONCERT Théâtre de Besulleu Tel: 41-21-643 2211 Orchestre de la Suisse Romande: conducted by Ulf Schirmer in works by Carl Nielsen, Isang Yun

and Stravinsky: May 14

LISBON CONCERTS 100 Days Festival, Expo '98 Madrid Symphony Orchestra: El Amor Brujo by Manuel de Falla; Main Auditorium, Centro Cultural de Belám; May 16, 17

DANCE 100 Days Festival, Expo '98 Pina Bausch: specially commissioned new work: Main Auditorium, Ceritro Cultural de Belém; May 13

LONDON CONCERTS Royal Festival Hall Tel: 44-171-960 4242 Baranboim Beethoven Cycle: series of six concerts, with Barenboim conducting the nine Symphonic and directing the five Piano Concertos from the keyboard. With the Staatskapelle Berlin and London Symphony Chorus; May

EXHIBITION Tate Gallery Tel: 44-171-887 8000 Bonnard (1867-1947): focusing on works produced between the 1890s and the 1940s, includes landscapes, still lifes, a series of nudes depicting Marthe, Bonnard's ifelong companion, and several self-portraits; ends on Sunday

LOS ANGELES OPERA L.A. Opera, Dorothy Chandles Tel: 1-213-972 8001

urww.laopera.org il Trovatore: by Verdi, Conducted by Gabriele Ferro in a staging by ephen Lawiess. Cast include

Vladimir Bogachov; May 13, 16

MADRID EXHIBITION Fundació "la Caixa Tel: 34-1-435 4833

From Whistler to Sickert, joint retrospective of the two painters which aims to introduce their work to the Spanish public by contrasting their differences. The exhibition will demonstrate the influence of Velázquez on Whistle as well as that of Whistler on Sickert: ends on Sunday

MILAN OPERA Teatro alla Scala Tel: 39-2-88791 Der Freischütz: by Weber. Conducted by Donald Runnicles in a staging by Pler'Alli, with a cast including Kim Begley and Nancy Gustatson; May 14, 16

MUNICH CONCERTS Tel: 49-89-5481 8181 Bavarian Radio Symphony Orchestra: conducted by Dmitrij Kitajanko In works by Prokofiev and Tchelkovsky; May 14, 15

Westdeutsche Sinfonia

Leverkusen: conducted by Dirk

and Beethoven. With horn soloist

Michael Thompson and violinist

Jural Cizmarovic; May 13

Tel: 49-89-2185 1920 The Midsummer Merriage: by Michael Tippett. Munich premiers Mark Elder conducts a production staged by Richard Jones, with a cast including Alison Hagley and Philip Langridge; May 15, 18

**NEW YORK** CONCERTS Lincoln Center Tel: 1-212-721 6500 www.lincolncenter.org New York Philharmonic: conducted by James Conlon in works by Zelinsky, Rachmaninov and Liszt. With plano soloist Garrick Ohlsson; Avery Fisher Hall; May 14, 15

PARIS EXHIBITION Musée d'Orsay Tal: 33-1-4049 4814 www.Musee-Orsay.tr Manet, Monet, and the Gare Saint-Lazare: places Manet's famous painting in a context provided by works by other artists and a group of related drawings, prints and photographs; ends on Sunday

PHILADELPHIA EXHIBITIONS Philadelphia Museum of Art Tel: 1-215-763 8100 www.philamuseum.org Joeres in works by Haydn, Mozart Self-Taught Artists of the 20th Century: An American Anthology. 300 works by more than 30 artists. all of them without formal training. Includes paintings, sculpture and installations by artists ranging from

Grandma Moses (1860-1961) to

Ken Grimes (b.1947); ends on Sunday

ST PETERSBURG EXHIBITION State Hermitage Museum

French Master Drawings from the Plerpoint Morgan Library: 120 drawings, sketchbooks and albums; to Jul 25

TOKYO CONCERT

Tokyo Opera City Concert Hall London Symphony Orchestra: conducted by Sir Colin Davis in works by Beethoven; May 17

TV AND RADIO

 WORLD SERVICE BBC World Service radio for Europe can be received in wes Europe on medium wave 648 kHZ

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19,30: World Business Today 22.00: World Business Today

 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the



LIONEL BARBER **EUROPEAN VIEWPOINT** 

### The second coming

Jacques Delors could return to debate the constitutional future of Europe as it prepares to expand eastwards. But is he needed?

Here we go again. A Wise Man's Group on the future of the planned Monetary Europe, this time headed by the philosopher king

self: Jacques Delors. The proposal is President Jacques Chirac's, the same Mr Chirac who declared the other day: "Europe faces new challenges, and new challenges require new faces." Mr Delors has many qualities but he is hardly a fresh face. Nor does he have much in common with Mr

Mr Chirac unveiled his Wise Man's initiative immediately after the Brussels summit that elected the founder members of economic and monetary union but ended in a bruising compromise over the presidency of the European Central Bank.

The suspicion is that the French president wants to divert attention from the rupture between Parls and Bonn over the ECB. Mr Delors, an early supporter of German unification, will always be welcome on the other side of the Rhine, But Mr Kohl must still be wondering why a weakened Mr Chirac is so keen to reopen Europe's constitutional debate.

After all, the 1997 treaty of Amsterdam - the European Union's most recent constitutional revision - has barely been signed. It still faces ratification hurdles, notably in a referendum in Denmark on May 28. Mr Delors' second coming looks

premature, even risky. Six years ago Mr Delors, European Commission sanctioned a review of the EU's institutions ahead of enlargement to Austria. Finland and Sweden. The 1992 Maastricht treaty had yet to be ratified, but Mr Delors felt the treaty lacked ambition. He wanted a

Political Europe to balance Europe.

The Commission review leaked. Proposals to strengthen the powers of the Commission president and to dilute the representation of smaller countries were reduced to a memorable, if misleading. UK newspaper headline: "Delors plan to rule Europe." Voters took fright and the Maastricht referendum in Denmark was narrowly lost

Thanks to the ingenuity of Brussels lawyers, EU leaders nasted together an amended version of Maastricht that passed muster in a second Danish referendum in May 1993. But the Union's planned eastern enlargemen early next century means the institutional question will not go away.

A year ago, in the Dutch town of Noordwijk, Mr Chirac tried to win German support for reforms. He wanted to cut the 20-strong Commission to 10 members, removing the automatic right of each country to one representative. He also



Jacques Delors: in demand

pressed for a reweighting of the votes to reduce the disproportionate weight of smaller countries in the decision-making Council of Ministers.

The Germans were tempted, but Mr Kohl put off the moment of reckoning. He was worried that an argument between small and large countries risked disrupting the EU's crowded political calendar, which required decisions on Emu. enlargement and the future size of the EU budget by the end of the decade.

The Amsterdam treaty ended up with a protocol that provides for a review of the size of the Commission, the weighting of votes and the extension of majority voting as soon as the Union moves beyond 15 members. Now that enlargement negotiations are under way with five central European candidates plus Cyprus, the question of when and how to ackle institutional reform is back on the agenda.

Mr Chirac's instinct is to tackle the issue somer rather than later. French officials claim that Mr Chirac backed a French candidate for the ECB so vigorously because he was stung by charges of "capitulation" to Germany on the balance of power in Buropean institutions. The warn that France will block enlargement unless it obtains satisfaction.

The Germans are torn. Either they gang up with the smaller countries, or they push parity to its logical conclusion and demand better representation for 80m Germans in Europe's institutions. Equally, Germany has

become more attached to the

national veto, fearing that

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the extension of majority voting in justice and home

affairs could weaken national defences against illegal immigration. Yet the Germans know that more majority voting is the price smaller member states such as Belgium and the Netherlands will extract for a reduction in their voting weights and a safe passage

for eastern enlargement. The British government is watching developments with a mixture of fascination and trepidation. Tony Blair thinks the EU's institutions and decision-making procedures are creaking with 15 members. However, the idea of Mr Delors, the bete notre of Brussels, heading such a debate makes Downing Street. distinctly queasy. Mr Blair should be less

timid. Britain has little to lose and everything to gain by a bolder stance on institutional reform. The Ameteriem symmit came close to a deal that would have strengthened the voting power of the big countries in return for giving up one of their two EU commissioners. A moderate extension of . majority voting is manageable if the Labour

does not treat national overeignty like virginity. Mr Blair could canvass support for a short, sharp constitutional conference early next year under the German presidency. The aim would be a deal before the appointment of the next

government - unlike its

Conservative predecessor

Commission president at the June summit in Cologne. The president-designate take your pick from Felipe Gonzalez, Giuliano Amato. Chris Patten, Peter Sutherland or half a dozen others - would then be able to pick a sensibly sized team in the second half of the year ready to take office in

January 2000.

The risk of a delay is that countries will hold enlargement hostage to institutional reform. Optimists in Brussels say the resulting crisis will force the compromises necessary to let the Poles, Czechs and Hungarians into the Union around the new informal date of 2004. That, however, is a Chirac-sized gamble Mr Blair would be wise to shun.

lionel.barber@ftbe.com

### LETTERS TO THE EDITOR

### Economic performance, not interest | Market gap rates, should drive currency levels

From Mr Hans Edwards, because of the strong pound. In the 1960s we exchanged ground. one pound for DM11.2; lately it has been about DMS to the pound. Did we hear German industry complaining about the strong D-Mark over the past 30 years? If Britain had learned to sell goods on quality rather than price, perhaps it would not now he offering Rolls Royce to the German car industry.

Brand 2, 3058 Lasben, Austria

From Mr Rowan O'Nettl. Sir, Philip Coggan, in his article "Not quite so sterling after all" (May 9-10), observes in relation to the sequence the appreciation over-valued pound that "the

Japanese and the Germans an about of inflation con-Sir, We hear once again, in have done pretty well out of trol, i such a way that the your article "Volkswagen their strong currencies over apprication was always stands proudly beside polithe last 25 years". This point behird the curve of an ished fleet (May 9-10), about has recently appeared so impriving productivity. At the last 25 years". This point behind the curve of an VW's bid for Rolls Royce often in otherwise rational each revaluation, German Motors, of the battering Brit- articles, that I suspect ener- exposers chuntered a bit, ish industry is taking getic Treasury spinning but culd then get on with somewhere in the back- creating the necessity for the

> There is a world of difference between the consequences of a currency that is and one that is strong rates and despite a moderate trading performance. The Germans did not "do well out of their strong currency"; rather they had a strong currency (with its attendant benefits) because, first, they did well. During contain performance alone most of the period of D-Mark and nt by interest rates. appreciation, German interest rates were low, and the Rown O'Neill. fiscal balance strong. In con-

> The near 40 per cent apprelation of sterling again the D-Mark in the strong because of a superior periodup to mid-April was trading performance and not in the same category. It despite low interest rates, is truthet the UK may be betterable to emulate the Germa performance of the 1950s-180s now than in previous ecades, but the essen-tial parequisite is that the inflatin target and fiscal stance be tighter, interest

> > Jerom House,

Front treet, Churchill, could be managed, in part as N Somrset BS25 5NG, UK

#### Microsoft should stick to what it does best

From Mr Simon Due. 8), Microsoft is not "simply being much better". The able to use 64-bit company's Windows 3.X for several years. series operating system brought us 16-bit technology, by this monopolist which Cheltenium, Windows 96 brings us 32-bit should be made to concern. Glos GL\$2HA, UK

technology, Windows 98 trate of that which it does Sir, Regarding your leader promises us ... a dodgy "best" operating systems, "Microsoft ain't broke" (May browser – even though and less the internet and 8), Microsoft is not "simply games players have been the resto others. able to use 64-bit technology

We are all held to ransom

78 All Sints Road,

### is for early morning flyer

From Mr Henny Essenberg. Sir, in casting doubt on my remarks quoted in your "The Business of Travel Review" (May 7), Roland Fernsby (Letters, May 9/10) overlooks the distinction I

was making. I questioned which airlines were catering for the needs of the smaller businessman or woman who needed to get to the other end of the country first thing in the morning but who did not have the travel budget of a blue-chip

KLM UK believes that this middle market is being largely ignored by the nofrills carriers and the premium-priced business airlines and is a sector that we

are therefore targeting. However, Mr Fernsby uses a midday departure as his example. He may be interested to know that under KLM UK's newly introduced fares structure, he could currently purchase a one-way ticket from London Stansted to Edinburgh for £38. KLM UK also allows the flexibility of six departures every

Henry Essenberg, chief executive, KLM UK, Stansted House, Stansted Airport,

#### Women shown to have made positive impact in business

nary Business Wamen, I feel

women in Fortune 500 com- about the balance in their panies demonstrate the prog- lives.

Tales of Extraordinary, Ordi-career choices; 78 per cent satisfied or more than satiscompelled to clarify some fied with the management

ress they have made. A Contrary to ignoring the ing complaency, the book Marblehead, MA 01945, national survey I developed, glass ceiling, I referenced the defines way of navigating US

posely chae progressive companies acknowledged by the commision in order to level they had attained; and model programmes and best The stories of the 45 72 per cent felt the same practices that have helped women advace.

From Mr Virginia O Brien.

Sir, After reading the managers responded, proreview ("And the bad news vides additional data: 92 per lines from to key factors demonstrates new working is...", May 1) of my book cent were satisfied or more Success on Our Own Terms: than satisfied with their en's initialves, I also pur women seeking balance, and focuses on ways in which individual women have made systemic changes in their organisations.

Rather thin recommend- 28 Columbia Road,

Number One Southwark Bridge, Loidon SE1 9HL We are lesen to encourage letters from readers worklowide. Letters may be seved to \$4.171-873.5939 (set tex to "fire"). a.mait. letters without in the Published letters are also available on the FT web also, http://www.FT.com Transistion may be available for letters written in the main integrational languages. Fax 0171 873 5938, Latters sould be typic and not hand written.

PERSONAL VIEW WILLIAM ZENNARD ....

### Three steps to heaven

Privatisation, competition and regulation are fuldamental if the world is to build an efficient information infrastructure

n 1851 Nathanial How thorne, writing in a world where electricity was in its infancy, said: By means of electricity the world of matter has become a great nerve, vibrating housands of miles in a breathless point of time...The round globe is a vast . . . brain, instinct with

Al Gore, the US vice president, quoted these words four years ago at the first World Telecommunication Development Conference in Buenos Aires. He called on the nations of the world to join in building that great electronic "nerve": a global nformation infrastructure. The theme was picked up

in March in the second World Telecommunication Development Conference in Malta. So how are we doing so far?

There is no question the digital information age we are entering is changing the way we communicate and the way we live our lives. You notice it as soon as you walk into an elementary school and see fourth grad-ers logging on to the internet for a science project. You see it in the workforce where people sit at home with a aptop in New York and send ments back and forth to colleagues in Hong Kong. The digital revolution has become an engine of job creation and the lifeline of the global economy.

However, this staggering accomplishment does bring some challenges with it. Building a global information infrastructure is a highly capital-intensive endeavour. The question is: what is the quickest and fairest way to finance it?

Traditional sources of revenue, such as settlements payments, are drying up. The settlements system, which requires carriers to pay inflated international termination charges to carriers on the receiving end of a call, has served as an important source of revenue for building infrastructure. But internet telephony and other alternative calling methods such as least-cost routing (in which calls are routed through countries with the information revolution lower rates) and call-back has made billions of dollars ers in the form of loyer Commission



(which enables overseas cal- of private capital avilable lers to access cheaper US rates) are eroding the settlenents system. So what should be put in its place? Three elements

sem to be essential. First, privatisation, For some governments this will be enurmously difficult. But \$159bn in private captal.

The digital information age is changing the way we live. When you walk into an elementary school you see fourth graders

logging on to the internet

building a firm foundation. The rest of the world neds for telecommunications to follow suit. development ultimately depends on their meeting thing, private investors have proven more willing than governments to invest in new technologies. A government monopoly, for example, would probably not have the incentive to place low earth orbit satellites capable of providing high-speed voice. video and data services around the globe. But private companies are already

doing it. Because of such examples,

to fund telecommunications

infrastructure development.

More than 40 telecomeuni-

cations companies, incliding

operators in Argenina,

Ghana, South Africa an the

Philippines, have been piva-

tised since 1984, raing

But privatisation is not enough. If carriers are that challenge. For one allowed to remain morpolies, only a select grou of private investors will redive monopoly profits. That enalises consumers and cipples the economy. Eve a privatised monopoly wil be slower, less efficient andless innovative at building a letwork. Meanwhile serves will be more expensive.

That is why a second ingredlent is essential ourpetition. In those count that have permitted comptition, the benefits to consm-

prices and better services have been undeniable. According to one recent study, prices for international service have declined by 78 per cent in the UK and by 60 per cent in Japan. Figures from the Federal Communications Commission indicate that consumers in Chile, which instituted a regime of cut-throat competition in the mid-1990s, have

enjoyed cuts of 90 per cent. Because the evidence is so compelling, several countries including Hong Kong, Singapore and Mexico recognised the problems inherent in their monopoly policies and ended their carriers' monopolies earlier than

But that is not enough either. This is a system that needs not just government oversight, but also highly independent regulation. Governments should not provide telecommunications services. But they can act as guardians of competition. And they can even champion new entrants in the market. In fact, the transition from monopoly to competition will require a heavy dose of regulatory intervention. Competitors must be able to gain access to existing networks at fair prices if competition is properly to take

competitive and liberalised market benefits consumers, governments must establish regulatory authorities independent of the incumbent operator and shielded from political pressure. These regulators must have licensing and enforcement authority in order to establish a fair, transparent and predictable

Privatisation. Competition. Independent regulation. Those are the keys to ensuring that everyone, rich and poor, urban and rural, in all regions of the globe can have access to the opportunities that the information age is so rapidly creating.

We have not achieved Hawthorne's vision. At least not yet. But we are on the

**MONRIF GROUP** POLIGRAPICI EDITORIALE SAAL il Resto del Carlino LA NAZIONE IL GIORNO



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After the bomb

AFGHARISTAR

PAKISTAN

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Wednesday May 13 1998

### Japan and the G8

Pity poor Ryutaro Hashimoto, Japan's prime minister. Whenever he goes abroad he is lectured on Japan's economic failings. This weekend's summit of the group of eight industrial countries will be no exception. How might the Japanese prime

Mr Hashimoto could say that the March stimulus package is different from its predecessors. He might even be right, since the government argues that the stimulating effect of the Y16,600bn (£75bn) package will add between 2 and 3 per cent to gross domestic product. He could also note the decision to inject large amounts of public money into the banking system, nies? Current investment plans taken last year. The government now expects the 19 biggest banks to write off Y10,300bn in non-performing loans this year, a substantial proportion of the Y16,100bn in non-performing loans identified last September.

Unfortunately for Mr Hashimoto, these belated U-turns will be greeted with scepticism, for three good reasons; Japan's history of denial, inadequate packages and further denial; scepticism about the statistics on banks; and doubt whether even the latest package will more than offset the economy's down-

Nevertheless, Mr Hashimoto is entitled to make at least two strong points to western leaders, in his turn. One is that Japan's longer-term solution

A touch of spring has recently

and the European Union, prompt-

ing a quest on both sides of the

Atlantic for closer partnership.

it is to prove more than a passing

the dispute over US extra-territorial sanctions legislation.

summit in London. There are

ing over one point of contention, the Helms-Burton anti-Cuba law.

Much hard bargaining remains.

But the outlines of a deal now

A potentially bigger stumbling block, however, is the Iran-Libya

Sanctions Act (Ilsa), directed at

foreign investors in the two coun-

tries' energy industries. Toppling

Cuba's Castro regime is a

uniquely American obsession. But Iran's strategic Middle East

location, large energy reserves, past sponsorship of terrorism and

quest for nuclear weapons raise

much wider geo-political and eco-

The EU says that, unless the

threat of Ilsa sauctions is lifted,

there can be no deal. As well as

insisting that the US absolve

Total of France over its role in a

\$2bn Iranian gas project, Brussels

nomic concerns.

seem to be taking shape.

has to include a substantial and sustained current account surplus, given its high savings and limited domestic investment opportunities. The second is that the programme of radical de-regulation they recommend is very likely to make the short-term situation worse.

What would happen, for example, if employers decided to divest themselves of redundant workers? Unemployment would jump and already widespread insecurity would increase, so creating still higher propensities to save than today. Again, what would happen if western notions of shareholder value were to permeate compawould be slashed. The combination of higher saving and lower investment could push the economy into a slump. In all probability, what is

needed is a combination of extremely aggressive fiscal and monetary pump-priming now, with radical de-regulation in the medium to long run. But the yen is then likely to stay weak and the current account surplus to grow.

Mr Hashimoto's peers are right to remind him of his responsibilities, but they need to realise how intractable Japan's challenges have become. Not only must they eschew simplistic alogans; they must recognise that a solution will require them to tolerate a larger Japanese surplus as well.

Iran, unleashing pressure from

US sanctions policy.

Mr Clinton should brave these

sanctions are more effective than

angagement in bringing Tehran to heal. But the decisive argu-

ment is that harmonious US-EU

common stand towards Tehran.

assist Mr Clinton by showing

genuine commitment to that

goal. That does not require sub-

does mean quashing any suspi-

cion that Europe's stance is

based less on principle than on

Monday's summit offers a real

chance to make a breakthrough:

Seizing it would remove a dan-

gerous irritant from transatlantic

relations, It would also send a

commercial opportunism.

The EU needs to do all it can to

A drive is under way to reach a risks and rapidly grant a waiver.

settlement at Monday's US-BU It is in any case unclear that US

signs that differences are narrow- Europe's preference for cautious

**Burying Ilsa** That poses a dilemma for Bill come to relations between the US Clinton. Although he has the power to waive the enforcement of Ilsa, using it could anger Congress. It could also prompt a rush new regional arms race. The new mood is welcome. But if of European investment into

For 24 years, India has straddied the nuclear fence. After detfancy, old quarrels must first be US oil companies for freedom to onating one nuclear device – director of the Institute of buried. None more urgently than do likewise, thereby undermining which it claimed was for "peace the dispute over US extra-territo" US sanctions policy.

Tul" purposes – in 1974, Delhi move had become inevitable. One

But in recent years, Indian rent. On one wall of his office be ment, led by the Hindu national-hurt and certainly none that security experts said the coun-boests an official Chinese map of ist Bharatiya Janata party, to could prevent its further nuclear

ndie's nuclear test has senerrelations are much too important to be jeopardised by differences over tactics towards Iran. Furthermore, as long as Ilsa remains a running sore, the US and EU will find it hard to formulate a

technical need, to match its neighbour's test with one of its servience to US dictates. But it own. The US has been pressing it, using conventional arms sales as a lever, to restrain its nuclear development, and in the past few years Pakistan has reverted to producing only low-enriched uranium, unsuitable for weapons. As a result, Pakistan is reck-

fewer than 10 weapons, a frac-

Airlift

airbrush

The American public relations

marchine looks set for another

Uncle Sam is leading the

triumph in Berlin today when President Bill Clinton files in to hall

the 50th anniversary of the Berlin

razzmatazz celebrating the Ailled operation that supplied the 2m

West Berliners from June 1948, when the Russians blocksded the city, until a few months after the

siege was lifted in May 1949. The US is sending the leader of the free world and an aircraft display:

You wouldn't have thought that

the idea of an airlift came from the

British, who talked the gung-ho Yanks out of forcing land convoys across communist East Germany

and then flew side by side with the

Americans to take food and fuel to

the beleaguered city. Crashes cost

the lives of 39 British airmen, 31

Berlin's city government also forgot a few details about one of

Americans and at least nine

Sill Clinton will be spending a

the British are sending a bend.

tion of Indian stocks. A test not directly relevant to Israel's weapons development in Iran. could use up a substantial por- security problems with Pales-Its action puts Pakistan in a tion of this; a display of its tine, Mr Simpson believes Israel serious quandry. Islamabad will nuclear prowess would thus might now be tempted to use the declare themselves nuclear, clearly be tempted, for reasons of amount, according to John Shup-nuclear issue to resist US pres- India sugar-coated its test political machismo as much as son of the Mountbatten non- sure over ceding land for peace. proliferation studies centre at If Washington persists, he sug-Southampton university, to "uni-lateral disarmament". If Washington persists, he sug-gests, Israel could threaten to declare itself nuclear. The down-

Israel awkwardly exposed as the might then pull out of the non-world's only "ambiguous" proliferation treaty themselves.

**OBSERVER** 

could spur other countries to announcement by repeating its dedication to "truly comprehensive" disarmament. It said it might now sign new commitside would be that Arab states ments, though that is unlikely to mean the non-proliferation treaty, which Delhi regards as favouring nuclear "haves" (those who had nuclear weapons before

might be fairer, it looks like the

### Stop press

they say, and Vietnamese premier Phan Van Khai is doing his bit to somed the word. After all, the socialist republic is keen to become a country governed by aws, rather than the whims of the Vietnamese Communist Party. The English-language Vietnam News says Khal has instructed the Ministry of Culture and Information to publish information on laws

laws, and calls on reporters to This worthy idea was issued on

January 2 and the government rushed into print with it. Yesterday.

nwittees hostelnes on the sestion Someone had forgotten that also guests at the Rex. Taiwan's flag clidn't fly for long.

### Financial Jimes

100 years ago

Strange Results in Argentina We learn from the report of the Argentine Conversion Office, as given in our Buenos Ayres namesake, that some very strange banking results have been obtained in the country during 1897. For instance, the Santa Fe Provincial Bank had at the time of the Government. inspection deposits on call amounting to \$2,830 gold and \$912,000 paper, whereas its available cash was \$972 gold and only \$96,190 paper, while, though bills to the amount of \$2,671,431 paper had been discounted, the Inspector considered that 80 per cent of these were an irretnevable loss. Another State bank is a creditor to the Provincial Government to the extent of more than the

#### 50 years ago

capital supplied by the

Government to start it with.

Netherlande Queen Abdicating The Hague, May 12. Queen Withelmina, bowing to "the burden of increasing years," told her subjects and the world by lifw eriz tent veb-at alber shriicate in favour of her daughter, Princess Juliaga, early in September. The 67-year-old Queen has reigned over the Netherlands and its colonial possessions for 50 years.

### Explosion of self-esteem

Amy Louise Kazmin and Quentin Peel explain why India took the drastic step of testing a nuclear bomb and ask how the rest of the world will react

ing its forced entry to the club of nuclear powers, ground testing of an H-bomb, a trigger device and a tactical nuclear weapon. The rest of the world looked on with modisquis alarm.

Scarcely a voice was raised in Delbi to question the wisdom of the government's decision to abandon its ambiguous status of possessing a recognised nuclear potential but no credible nuclear deterrent - by carrying orut tests.

Press and politicians vied for superlatives to praise the event and the scientific achievement behind it. The Pioneer newspaper described it as "an explosion of self-esteem", while the Indian Express, in a front-page editorial, called it "a jump-start to India's dormant, frozen spirit".

In neighbouring Pakistan, the tests aroused a predictable wave of defensive nationalist fury, with demands for an instant response to demonstrate Islamabad's comparable nuclear canac-

As for the rest of the nuclear and non-nuclear world, even India's closest allies, such as Russia, expressed abhorrence and tismay. President Boris Yeltsin said: "India has let us down". President Bill Clinton was said to be "deeply distressed". Japan threatened to freeze its \$1bm annual aid programme, while Britain declared the entire Eurosean Union "surprised and dis-

The contrast between domestic euphoria and international condemnation could scarcely have been starker. Yet there seems to been a classic dialogue of the deaf: both India's action, and the international reaction, could have been foreseen.

The question now is whether New Delhi may have miscalculated. Instead of forcing its way to the international ton table, has it left itself threatened with isolation? As for the outside world. the challenge is whether to believe the Indian government's protestations of a commitment to total disarmament or whether to punish it behind a wall of sanctions, which might simply fuel a

ated huge uncertainties both for regional security and for international negotiations to stem development and testing of

oned to have fissile material for test.

become increasingly pointless even counter-productive. US to sign the comprehensive test ban treaty in 1996, the Indian government had to decide whether it would finally exercise its nuclear option or foreclose on it for good. It refused to sign, a move that led inexorably to this

week's triple tests. "It was its last chance to make up its mind," says Brahma Chellaney, professor of security studies at the Centre for Policy Research, an independent New Deihi think-tank. "They had to push ahead or be left with an option that was an option in

Air Commodore Jasjit Singh,

of north-east india - Arunachal Pradesh and Sikkim - as part of

"It is not Pakistan. It is the China factor," he said in an interview last year. "It is taken for granted that we must do something to prevent any repetition of [the border war in] 1962," which saw the Indian army humilist-ingly defeated. "Who is competing with India for investment and for markets? China. Where is the ideological competition? China. And we are face to face on a difficult border, with outstanding

territorial disputes. China. But on the other hand, an insurance policy is a necessity.

try's ambiguous position had the region, showing a large slice carry out the nuclear tests, thus reversing five decades of foreign policy based on moral suasion, not force. Many Indians feel it

CHINA

BRUTAN ..

"India is recognising the attri-Indians would like it to be."

development. Yet the danger of interpational isolation is real. The US has to calculate how firmly it needs to respond in has been long overdue. order to dissuade neighbouring Pakistan from rushing down the

and rhetoric and moralising isn't going to get you anywhere," says Bharat Karnad, professor of national security studies at the Center for Policy Research. "It's a hard-headed view of the world as it is, rather than the world as

The biggest resentment is that the US seems obsessed with China, in spite of (or perhaps because of) its suspected exports of nuclear technology. Meanwhile, India is treated as a

London. "The US-India relationship has improved a great deal in recent years. I don't believe they have thought through the conse quences. The Indian economy needs foreign investment and foreign technology. The US is its largest source.

Another miscalculation could with Chins. "It is not obvio Yet behind india's security con- likely to have thought long and that by being robust to China Tul" purposes - in 1974, Delhi move had become inevitable. One cern lies a desper psychological hard about the likely sanctions you persuade it to be nice, to stop refrained from further tests or of a three-map committee review-need: to be regarded as a big response of the outside world to arming Pakistan and evantually weapons development, calling ing india's entire defence strat- player on the international stage. its nuclear initiative. Diplomats abandon its own nuclear deterinstead for global nuclear disar- egy, he has little doubt about the It was this that probably per- in New Delhi admit there may be rent," says one western diplomat main purpose of a nuclear deter- suaded the new coalition govern- few sanctions that would really in Delbi. "It could launch an arms race that India cannot hope

nuclear armaments path itself.

"India has miscalculated before, as when it backed Iraq in

the Gulf war," says Damon Bris-

tow, head of the Asia programme

at the Royal United Services

Institute for Defence Studies in

the undertakings in the compre-

hensive test ban treaty. For a country that did its very best to

block the treaty when it was

Delhi appeared to lay down at

least one condition - a bar on

the very low-yield "subcritical"

tests permited under the treaty

for acknowledged purlear states.

together with computer simula-

tim w a substitute for tests. But

there appears to be a terrible

signed in 1996, this is new.

### Anything you can do

lateral disarmament". A Pakistani test would leave nuclear state: it has nuclear weapons, but has neither signed the nuclear non-proliferation treaty nor carried out an overt

Although nuclear weapons are

to the treaty. UN inspectors believe Baghdad no longer has any fissile material. However, there is suspicion - though no firm proof - of nuclear

Iraq and Iran are signatories

1967) over the "have-nots".

However, India on Monday indicated it would be prepared to consider adherence to some of

Catch-22 with revising the terms of the treaty. It may not be possible to renegotiate until it comes into force; yet it cannot come into force until India, one of 40 countries named as "a necessary signatory", ratifies it.

David Buchan

### Köhler's turn

wants a waiver under fisa for all strong signal that the US and EU

European companies. EU mem- really are serious about deepen-

bers solidly support that demand. ing their partnership.

time to consider a German candi- of the bank's 60 member coundate to head a major multinational body. Good news, then, that Germany plans to nominate Horst Köhler as president of the European Bank for Reconstruction and Development.

This time the EU must avoid the bickering which surrounded Wim Duisenberg's appointment at the European Central Bank. It should throw its weight behind Mr Köhler, and he should accept the job. The EBRD would benefit from his long experience of finan-cial diplomacy, including years

es a G7 sherpa.
Nationality should not matter in such appointments, but it almost always does. The politicians who make the decisions cannot resist playing to their Frenchmen in high international places as a major national interest. Other countries often end up EBRD, in succession to two Prenchmen, would show that Paris can no longer take such board. Each director has the jobs for granted.

The EBRD requires strong leaderablp. The long histus since Jac staff. This wasteful system can ques de Larosière retired in January has hurt its morale and ernments. But the new president undermined its cohesion. The must at least start a quiet camnew president must help set paign for reform.

Fifty-three years after the end of clearer priorities, resolving con-the second world war, it is high tradictions between the demands tries and organisations.

Among these are differences about which transition states deserve most support. The US, the UK and Germany favour concentrating on Russia and other ex-Soviet states, which have the greatest difficulty in attracting commercial capital, while France and some other EU members want EBRD money to help finance EU accession costs in central Europe.

A related argument concerns treatment of risk. The EBRD is required by its charter to follow sound banking principles, but also to operate in high-risk countries. Some members favour cau-tion, others say the bank's raison d'ètre is to go where others fear national audiences. French lead-ers, especially, regard putting a clear path through this jungle. He should also look carefully at the bank's structure. Operations are still supervised by a cumberletting France have its way some board of 23 resident directions to avoid embarassment tors, each with their own office. Appointing a German at the as established by the original charter. Every lending decision, however small, must pass this

its darkest hours: It put together some commemorative burnt with iots of pictures of aircraft - all of them American, Some helpful Brits right to ask questions and demand information from EBRD but the city authorities right before it was published. Walk-on part

can spare only a few hours for next week's 50th anniversary: the World Trade Organisation's Geneva bash to mark the birthday of the

world trading system.
Clinton is dropping in on May
18, the day before the official WTO knees-up. Between being whisi to and from the sirport and addressing a WTO ministerial meeting, he will be on the ground

for four hours - tops. The schedule does have the virtue of lengthering the odds against any embarrassing encounters with cigar-chomping scourges of capitalism: Cuben leader Fidel Castro is in town for the World Heelth Organisation's annual jemboree and will be staying on for the WTO beants

Number crunch

Hungary's Postabenk has had a bad couple of years, running up \$60m in losses and suffering a \$130m run when depositors in its core bending business had a bit of a crisis of confidence last year. The government decided that another ball-out was needed for

Postabank's bundle of businesses A complicated deal involving lussian debt, Gazprom and offshore funds of unclear ownership seemed to be going allowly, so ministers decided that the Hungarian Development Bank and two other state-controlled outlits would put up the doch giving the development bank a big Bill Clinton will be spending a say over the running of Postabanik couple of days in Germany, but he Cops. Postabank sent the three

state bodies an account number that no longer existed. If some bright spark hadn't spotted the slip, the money would have been sent back to the rescuers three days later - after the deadline for the capital Injection. This would have delayed the whole process for goodness knows how long, leaving the current management under big boss Gabor Princz more ime to run up more debts.

Princz now has to prepare for a meeting with his new shareholders to discuss the bank's bud loan portfolio - perhaps as early as nea month. The word is that he might even be in another job before the summer holidays. Let's hope any golden handshake finds its way into the right bank account.

Blissful unions

Delmier-Benz's merger with Chrysler could strain the bonds of protherhood in the international

The new company will have a 20-strong supervisory board - 10 appointed by shareholders, 10 by mployees. The two companies wi each nominate five members, but the word in the US is that the United Auto Workers will get just one of the 10 workers' seets and that IG Metall, the German union movement's biggest battalion, will hog the rest.

Sudfräm attengement would nardly reflect the numerical balance of the worldorce -120,000 at Chrysler and 300,000 at Daimler suggests that a 7-3 split workers of Chrysler have nothing to lose but their chairs.

Ignorance of the law is no excuse,

02/1998/CT-TTa of the premier's office instructs the media to dissemination of information on

High standard

The Rex Grenada Hotel, one of the Caribbean island of Grenada, was proud to fly the flag of Talwen at the weekend to boast that Lien Chan. Taiwan's vice president, was staying there on an official visit. China's delegates to the Caribbean Development Bank meeting were

Swisscir : the refreshing cirine

### FINANCIAL TIMES

AS OF MAY 27: 5x A WEEK ZURICH-SAN FRANCISCO NONSTOP

swisscar 🖫 the refreshing circios

Belgium and Finland are strengthen-

ing their commitment within clearly

fixed targets or timetables, accord

Italy, Portugal and Greece are sin-

gled out for not supplying sufficient

detail on how they intend to meet

the 19 guidelines in the agreed time-

table. Italy and Portugal are also

criticised for not showing clearly

how they intend to tackle long-term

By contrast, France, Luxembourg

Spain and the UK have offered

detailed descriptions of how they are

intervening at an early stage to pre-

Member states have submitted a

welter of information on how they

intend to meet the guidelines, but

details on spending are sketchy, says

One reason is that governments

submitted their employment plans

after the decisions on 1998 budgets

German recovery forecast, Page 2

ing to the Commission.

vent the same problem.

unemployment.

the Commission.

were in place.

WEDNESDAY MAY 13 1998

THE LEX COLUMN

### Helmut's hope

"Our upswing is coming," say Chancellor Helmut Kohl's election campaign posters. Ah yes, but not yet, have retorted Germany's six leading economic institutes. By shaving their 1998 gross domestic product forecasts by 0.2 per cent to 2.6 per cent and calling for faster reform, they have hardly endorsed his management of the economy.

Even after four consecutive monthly dips, seasonally adjusted unemployment is still painfully high at 11.4 per cent. But it is some 0.4 percentage points off its December peak. And the institutes' forecast that the annual average will stay around this level clearly implies further falls in the second half, even if this nuance has been lost in the political hurly-burly.

should fuel a rise in disposable income that will help consumer cyclical stocks, despite a rise in value added tax. And with inflation at just over 1 one per cent hardly a concern for the Bundesbank, the case for an interest rate rise that stifles the recovery looks thin on purely domestic grounds.

If the real impact of this upturn arrives too late to save the chancellor's political hide. investors should draw some comfort from the recent noises from Gerhard chancellor candidate. Making lower bustness taxes a priority is a start. However, large cuts are still unlikely given the need to check the growth of the fiscal deficit.

#### Fortis/Générale de Banque

On paper, a merger of Belgo-Dutch Fortis and Belgium's Générale de Banque is a shareholder's dream. This is the sort of "in-market" merger with the potential to deliver big cost reductions. Générale de Banque and CGER, Fortis's Belgian bank-generally. ing arm, overlap considerably. Using a rule of thumb that in such bank deals there is scope to strip out about a third of the cost base of the smaller institution would imply that profits could be boosted by 15 per cent. Add in the fact that Fortis is one of the world's most successful bancassurers and there is further revenue-enhancing potential from selling insurance products to Générale de Banque custom-

**Features** 

Management/Technology

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Observer

News

European News

Domestic demand should continue to ers. So much for potential. The reality be sniffing around for the next.

#### General Motors

With DaimierChrysler smoothly overtaking on one side and a newly cost-conscious Ford revving up, General Motors is back in the slow lane. Over the past three years its shares have badly lagged behind those of its rivals and the US market

Meanwhile profits have been forging dards. At \$72 a share the group is capital-

CONTENTS

10.11

hoard. That gives an implied value of \$13bn for the worldwide automotive businesses (including the GMAC financing unit), which are expected to produce net profits of \$4.4bn this year - a price/earn-

ings multiple of less than three. A lowish valuation is no doubt deserved. GM's margins are thinner than its peers, and it faces heavy investment to revamp its stale model range and improve efficiency. But the main problem has been that, share buy backs apart, GM has been unwilling to think more radically. It does not plan to demerge Hughes, while the promised spin-off of Delphi keeps receding into the future. Both these moves could unlock substantial value. Perhaps the Daimler/Chrysler merger is the catalyst that will prod GM into action.

#### **Body Shop**

Anita Roddick will not appreciate the comparison, but Body Shop's woes call Laura Ashley to mind: controversial chief executive, small but powerful global brand, dual manufacturer/retailer role and troubles in the US. The comparison, of course, is unfair, Body Shop is still making a decent £38m profit and has a healthy balance sheet. But sluggish sales and stagnant profits, culminating in the appointment of a new chief executive, are evidence all is not well.

Arguably Body Shop was seduced by the power of the brand into believing it could sell itself. This was part naivety, pert arrogance that the group's distinctive roots would allow it to continue succeeding on its own terms. But size demanded conformity. Nowhere has this been clearer than in the US where Body Shop's 290 stores lose money. The ephemeral magic of the global brand may be alluring, but the tills will not jangle without stooping to accommodate local tastes. Moreover, the big jump in stocks is evidence that brilliant product development without retail discipline can be costly.

Will new man Patrick Gournay set things to right? That depends on how much latitude he is given. The company is top-heavy, but if the will to reform is there he may yet succeed. At a 50 per cent discount to the market, the shares are cheap. Investors, though, should wait until the changes show up in the numbers

### Indonesian security forces kill four anti-Suharto protesters

Brussels criticises plans to

introduce a 35-hour week

French and Italian schemes will hit labour flexibility, says Commission

who drop out of school early.

and reducing the number of people

All those under 25 should, in prin-

ciple, be offered a new start before

being out of work for six months.

The same guarantee should apply to

EU leaders will evaluate progress

at the Vienna summit in December.

The Commission is reserving the

right to make recommendations if it

considers that member states are off

Despite the mild criticism of

French plans for the 35-hour work-

ing week, the initial Commission

response to the government's

employment action plan is favoura-

The Commission believes that

Paris is on course to meet its

planned spending to reduce

long-term unemployment. "They get

Sweden, the Netherlands. Den-

mark and latterly the UK appear to

be ahead of the pack on tackling

a silver medal," said one official.

improving labour market flexibility, long-term youth unemployment.

course, a senior official said yester-

adults out of work for 12 months.

employability, vocational training France, Ireland, Luxembourg, Spain,

By Sander Thomas in Yogyakarta and Reuters in Jakarts

By Lionei Barber in Brussels

a 35-hour working week.

and job creation.

the union.

The European Commission will

today criticise the French and Ital-

ian governments' plans to introduce

The Commission argues in its pro-

posed macro-economic guidelines for

the European Union that the

planned legislation is not conducive

to promoting flexible labour markets

The Commission is understood to

have toned down the criticism, but it

is still a pointed reminder to France

and Italy that employment policies

are no longer "off-limits" for Brus-sels. EU finance ministers will con-

The process of peer review is set to

continue today when the Commis-

sion debates national plans submit-

ted by the 15 EU member states to

act on the 18m people out of work in

The plans stem from an agreement

last November that member states

should commit themselves to quanti-

fiable and verifiable targets for

sider the guidelines next week.

Indonesian security forces killed four student protesters in Jakarta yesterday, raising concerns that violence was escalating across the country as more people demanded President Subarto's removal from

Staff at a hospital mortuary said four corpses, all identified as male students of Jakarta's Trisakti University, had been brought in following a rally of at least 1,000, which blocked traffic on one of the city's main thoroughfares.

Hospital officials said two people had been brought in with gunshot wounds, one with a knife wound and 17 had suffered injuries from best-

Dozens of weeping students gathered outside the mortuary. Some observers said riot police had opened fire on the crowd after students beat up an undercover intelligence agent. affairs at Trisakti, a private Christian university, said several students had been injured by gunshots and

Trisakti is one of the most expensive universities in Indonesia. Many of its students are from wealthy ethnic Chinese families or from the families of top government officials. They had previously been less active than other students.

The student protests gained fresh momentum last week when the government sharply raised prices for fuel, public transport and electricity, triggering a rise in food prices and

Hospital staff could not say whether yesterday's victims had been hit by real or rubber bullets.

Seven more people were wounded during two demonstrations in Bogor and Kapung, while five peaceful protests were held in Jakarta and one in Yogyakarta, More protests are scheduled for today. Officers beat a undercover agent in Bogor at the weekend. Last week, two protesters were killed after student demonstrations escalated into rioting and looting by thousands of citizens in

Indonesia's security forces. although powerful, are only 500,000 strong and analysts say they are stretching themselves to contain the protests.

Student leaders say they will mount their largest protests yet on May 20. a national holiday in honour 💂 of Indonesia's first nationalist movement in 1908.

"Any crackdown by the army won't stop the students," said Lance Castle, an Australian professor of sociology, who watched protests in Yogyakarta,

"I have never before predicted that Suharto's days are numbered but I can't see how he can get out of this

Mr Suharto, 76, is out of the counbystander to death in Yogyakarta on try, attending a summit of emerging

strengthen slowly. Higher wage increases may be less rosy. That is partly because a and a cut in the solidarity surcharge cut-throat approach to branch closures may not be politically acceptable in Belgium. It is also because Fortis's tough-minded managers have apparently been forced to accept that Générale de Banque's less ruthless top team will continue to play an important role. It is also too early to know which group of shareholders will gain most from this merger as the terms of the proposed deal have yet to be announced. One thing, though, does seem pretty clear, a merged Fortis/Générale de Banque will be one of Europe's top Schröder, the Social Democratic party's 10 banks with a market capitalisation over \$30bn. As soon as this deal is digested, the highly-acquisitive Fortis will

ahead, leaving the valuation at a level that looks low even by Motown's stanised at \$48bn. Subtract the near-\$17bn value of GM's 75 per cent stake in separately-quoted Hughes Electronics. The Delphi car parts division should be worth another \$11bn on 10 times forecast 1998 earnings. And the group has a \$7bn cash

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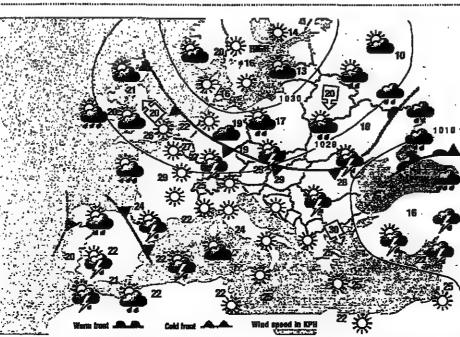
who helped supply Berlin during the 1948

FT WEATHER GUIDE

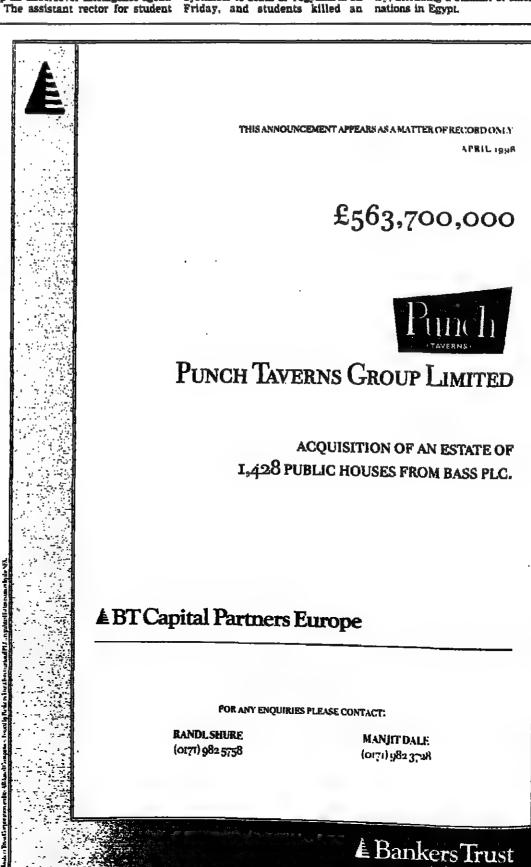
#### **Europe today** Scandinavia will have plenty of sunshme, although there will be Central and western Europe will be warm with sunny periods, but afternoon thunderstorms are likely especially over the Alps. Spain and Portugal will remain unsettled, with sunshine giving way to showers and thundery rain. The central Mediterranean will be sunny and hot. Greece will be sunny, but Cyprus will be thundery, it will be

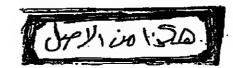
cool and showery in north-east **Five-day forecast** Central and southern Scandinavk will remain fine with sunshine. North-east Europe will have showers and north-west Europe become less warm. Spain and

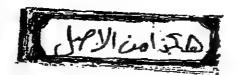
Portugal with continue showery, and southern France, the Alps and Italy

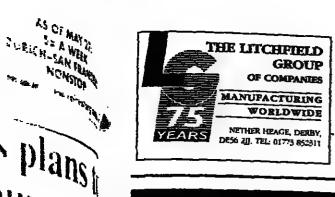


TODAY'S TEMPERATURES Rome
S. Fraco
Secul
Singapol
Streston
S We wish you a pleasant flight. Lufthansa









FINANCIAL TIMES --

### **COMPANIES & MARKETS**

WEDNESDAY MAY 13 1998



#### INSIDE

**C&W** to outline European plans Dick Brown, chief executive of Cable & Wirele the telecommunications group, is not one to flag his intentions to the world before the mament is right. But at today's results meeting he is promis-ing to set out his strategy for Europe. Most interesting is the planned sale of 20 per cent of Bouygues Télécom, the French mobile operator, to Telecom Italia. The latter is not an obvious partner for C&W, but it is becoming clear that the alliance is the foundation for Mr Brown's territorial ambitions. Page 19

#### **Devaluation fear haunts Caracas**

ISC ledex ("DOC)

Protesters

Venezuela has been struck again by political uncertainty and economic volatility. Last uncertainty over the outcome of December's presidential elections combined with weak revenues from oil to push the Caracas stock market down to a 13month low. And in spite

of government claims, the fear of a devaluation continues to affect sentiment. The boliver continues to appreciate and is, by some estimates, overvalued by about 30 per cent. Page 34

Russia's oil barons feel the squeeze Russia's oil barons, who a few years ago were bragging that they would soon be taking over the oil multinationals, have been battered by the fall in oil prices. But some observers argue that the current price pressure could be just what Russian oil groups need to grow into world-class corporations. Page 24

ADB scales down bond offering

The Asian Development Bank has scaled down today's global bond offering, partly because of continued market concern about the economic and accial situation in South Korea and Indonesia. The \$2bn bond will help fund some of the ADB's contribution to the International Monetary Fund-led rescue packages for Korea, Indonesia and Thai-

Karachi hit by N-test fail-out

Rising regional tensions in the wake of India's nuclear tests sent Karachi down almost 5 per cent. Sombay recovered from a sharp early fall as investors had second thoughts about the impact of possible international sanctions. Page 34

Investors take courage and sell yen investors sold the yen yesterday, taking the risk that the Bank of Japan would intervene for its currency, Japan's Economic Planning Agency said conditions were becoming more severe. Page 23

Indian derivatives contract approved incle's financial regulator has given the go-shead for the launch of the country's first equity derivatives contract, which will start tracing in about three months. Page 16

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## Générale backs Fortis merger

Directors of Belgian bank bury differences in unanimous vote to link with financial group

By Melt Buckley le Brussels

Directors of Générale de Banque, Belgium's biggest bank, overcame their differences yesterday and backed a in the last week to convince merger with Fartis, the Belgo-Generale's directors of the Dutch financial group, to create one of Europe's 10 biggest banks, with a total market capitalisation of about \$33.6bn. The unanimous approval of the 28 directors came as a sur-

port from only nine directors. The bank has 27,100 employ-ees - 15,000 of them in Belgirm - while the twin-centred Beleo-Dutch financial services control of SGB, But Générale

35,000 employees.

The decision represents a victory for the intense lobbying effort undertaken by Fortis

merits of the merger.

been exerted by the bank's main shareholder, the holding company Société Générale de Belgique, itself controlled by prise, only eight days after a France's Suez Lyonnaise des meeting secured outright sup Eaux. The banking deal is linked to a broader restructurparent buying out minority shareholders and taking full

terday made clear the bank would keep its identity as the "parent" group of Fortis group's banking arm. That would bring in the Fortisowned banks CGER-ASLK, Beigium's fourth-higgest bank by assets, and MeesPierson Strong pressure has also

and VSB in the Netherlands. Générale's chief executive, Ferdinand Chaffart, will retain that role in the enlarged banking group. It will have its own board, including all existing Générale directors and an equal number from Fortis, chaired by Herman Verwilst, Fortis managing director.

group Fortis has more than de Banque also won important Financial details of the deal 35,000 employees. Concessions. Its statement yesmust still be approved by the Générale board. The first step is expected to be a share swap of SGB's 29.7 per cent stake in Générale, plus two other 3.5 per cent stake, with Fortis. Under Belgian law, Fortis

must then bid for the rest of Générale. Analysts speculate the deal is likely to be a share swap of approximately two Fortis AG shares - or one Fortis AG plus 4.4 Fortis Amev small cash premium.

Unions from both Générale Lex, Page 12

and CGER-ASLK have warned the merger could lead to thou-Cost savings of about BFr11bn (\$290m) a year could result from cutting the overlap

Générale's shares closed up BFr125 at BFr21,700 - before announcement of the board pany at BFr358.6bn (\$9.5bn) Shares in Fortis AG, Fortis's Belgian arm, were up BFr150 at BFr10.775, capitalising it at BFr452bn, with Fortis Amev, shares - per Générale de the Dutch arm, up Fl 3 to Fl Banque share, possibly with a 125.2, valuing it at Fl 23.06bn.

### satellite deal faces legal block

ASkyB's

By Christopher Parkes in Los Angeles

attempt to break into US satellite television vesterday faced its biggest hurdle so far as the suit to block the media group's \$1.1bn joint venture deal with a cable TV consortium.

The proposed link between News Corp's American Sky Broadcasting and Primestar Partners - controlled by cable TV operators - would be anticompetitive, the justice depart-

Control of ASkyB's licence to operate high-power satellite slots blanketing the US would give Primestar's owners a powerful weapon against the independent satellite companies, which comprise the only viable competition to cable's dominance.

Primestar, a satellite company set up by cable operators to cover mainly rural markets far from their wire services, is at a disadvantage because its medium-power system can broadcast far fewer channels than the 200-plus accessible from high-power systems.

Primestar's system, which has 2.1m users, requires large receiver dishes up to 36in across compared with the high-power satellites that beam signals to 18th dishes. This has meant planning laws have tended to reduce Primestar's access to denselypopulated urban markets.

The action against News Corporation, which had been expected, was spurred by strong lobbying from emergent satellite operators such as DirecTV, the market leader. and EchoStar, an aggressive competitor that has fired growth in the sector with price-cutting campaigns.

The cable operators also suffer from a poor reputation among regulators and consum ers, and have been dogged for years by complaints of predatory pricing and poor service. Cable subscription rates grew last year at more than three times the rate of inflation.

Primestar is in effect controlled through five leading cable companies - Tele-Communications Inc. Time Warner. Comcast, Cox and MediaOne which provide services to almost 70 per cent of cabled homes. They also provide toprated programming while Rupert Murdoch's News Corp Gentre stage for Europe, Page 17 news and film channels.



Seagram, the Canadian drinks and entertainment group, is including the 25 per cent of the shares in public issue.

Late last week, Seagram started negotiations to buy the 75 per cent stake in PolyGram owned by Philips, the Dutch consumer electronics concern. It is believed to want full control of PolyGram, and Morgan Stanley, its advisor, is also preparing an offer for minority shareholders. PolyGram was valued at Fi 18.5bn (\$9.3bn) on vesterday's share price, up 40 cents to Fi 102.90. But the total bid is expected to cost Seagram up to \$100n.

Until last Friday Seagram was in talks to acquire EMI, the troubled UK music group. It is believed to be anxious to conclude the PolyGram deal swiftly, but is not expected to agree terms with Philips until next week at the earliest.

Philips, advised by Goldman Sachs, amounced last Wednesday that it was reviewing the future of its controlling stake in PolyGram, which owns Europe's largest film producer and distributor, as well as the record labels behind U2, All Saints, Bob Marley, Tricky and Jon Bon Jovi.

The deal would turn Seagram into the world's most powerful music group. It could

formulating a bid for 100 per spotting, Priscilla: Queen Of cant of PolyGram, the world's The Desert and Four Weddings largest record company, And A Funeral - into Universal, its Hollywood studio.

In previous deals, Seegram has been content to acquire a majority stake, leaving a minority holding with other investors. When it took control of the Universal film and music businesses in 1995, Seagram paid \$5.7bn for 80 per cent from Matsushita, the Jap-anese electronics group, which kept 20 per cent.

However, Seagram needs to own 100 per cent of PolyGram if it is to merge the latter's film business with Universal Studios, and its record companies with Universal Music. The necessity of preparing

an offer for PolyGram's minor ity shareholders - which include Fidelity, Scottish Widows, Mercury Asset Management and Wellington - is understood to be complicating the negotiations with Philips. Edgar Bronfman Jr, Seagram's chief executive, is

clinch the PolyGram deal. But if it falls through, he might consider another approach to EMI, hoping the management has lowered its price expectations.

Europe's rising star, Page 14 World stocks, Page 34



revival in the industry after decades of decline. Report, Page 14

### New Deutsche arm in shake-up

Deutsche Bank has shaken up its new wholesale banking division. The move follows the bank's change of focus in placing a higher priority on Europe and giving north America a lesser role than in

The German bank has refined the roles of the two members of its Vorstand, or management board. Who are accountable for its "global corporates and institutions" (GCI) arm. This was created by integrating the Deutsche Morporate banking operation.

The change is intended to end months of turmoil, caused the management structure of by the re-organisation and the new emphasis on Europe. The bank has seen several senior executive departures and suffered from poor morale, especially in the US.

Josef Ackermann will take internal management responsibility for all businesses within GCI. Ronaldo Schmitz will have more of an external role. focusing on clients in the Americas, Germany and Swit-

Bill Harrison, the former BZW chief executive who joined Deutsche this year,

and the German parent's cor- becomes vice-chairman of GCL He will focus on clients in the

The bank is also making clear that its investment banking division - the corporate advisory arm - will be in the vanguard of its new "one face to the client" policy. Other activities, such as equities, will be expected to align their businesses in support of the corporate advisory side.

Traditionally, each member of Deutsche's Vorstand has had a product responsibility as well as a geographical remit. an overlap that inevitably led to ambiguity.



### Pension fund strategies converge across Atlantic

For years the striking difference between pension funds in the US and the UK was the much higher British exposure to equities. Now, however, investment strategies are converging rapidly in the

The allocation to domestic stocks is almost the same at a little more than 50 per cent. UK funds still have about twice the allocation to oversees equities, but their exposure has been dwindling.

According to What Now?, a report on US pension plans by Greenwich Associates, the consultants, the equity allocation has risen from 50.6 to 61.5 per cent since 1993. Probably a lot of that increase represents the pa impact of the strength of US

equities during this period, and indeed the domestic exposure may have peaked (though the oversess equity allocation will continue to by PDFM, Britain's thirdclimb from 10.7 to 12.8 per cent by 2000, plan sponsors say). Over the same period, largest pension fund

1993-97, according to the WM Company, UK funds have reduced equities from 80.1 to 72.4 per cent. This change must have been entirely deliberate. Influences here have included increasing fund maturities and the adoption of a liability-related benchmark, the Minimum Funding Requirement, in the Pensions There is now the further

threat of a UK accounting standard based on market rather than actuarial values much as in the US. This will encourage risk aversion (ie, lower equity allocations). Meanwhile, in the US, the

cult of equity is still gaining annual nominal returns on domestic equities have risen from 9.0 to 10.4 per cent between 1993 and 1997. At the same time, expected bond returns and expected inflation have fallen slightly. Are even these sophisticated professional investors being

starting-point of sharply higher valuations you might ogically expect future returns to be lower, not greater. This argument is examined in the UK context in PDFM Pension Fund Indicators 1998 the latest annual edition of which is published this week

caught up in irrational

Averaged over 35 years. annual real returns on UK equities have been 7.6 per cent Most of this has been derived. from a dividend yield of about 5 per cent. Additionally. dividends have grown at 1.5 per cent over retail prices and there has been a positive revaluation effect.

Now, though, the dividend

yield is just 2.25 per cent. Add

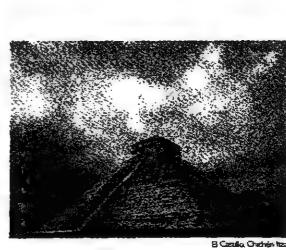
on the same growth and it is

hard to project more than a 4 per cent return unless the continues for many more rears. In fact, mean eversionists like PDFM believe the revaluation effect is more likely to be *reversed*, in which case the prospective long-term return is perhaps 3 True, it can be argued that

Classe dividend-based models are obsolete. If companies retain more of their profits perhaps their growth rate will improve. And the historical evidence shows that in periods when inflation is low companies earn much higher real profits. Continued low nflation could therefore imply higher real returns to investors. This underlies some of the US "new paradigm" thinking. Paradoxically, though, the

Greenwich figures show a diversify away from US equities. Pension plans are expanding in overseas equities and various alternative or non-correlated" assets. Do US funds fear the high

returns on domestic equities are becoming unusually risky? Certainly Greenwich comments that sponsors may need to be prepared for ent. And we know where PDFM stands: its regular allocation to US equities for UK balanced funds is precisely zero.



1839: the sacred temple of the ancient Mayans is discovered.

1997: a ground-breaking new source of capital is discovered.

High yield debt has crossed the Atlantic and, with the help of Goldman Sachs, companies in Europe and the UK are reaping the benefits of the Euro-denominated market. From syndicated lending to mezzanine financing to high yield debt, for leveraged finance, turn to Goldman Sachs. And unearth a wealth of new financing opportunities.



RETAILING

**NEWS DIGEST** 

Ahold mulls expansion in

UK, France and Germany

Ahold, the Burch-based supermarkets chain, is considering

TELECOMS GERMAN OPERATOR SEES CHARGE OF UP TO DM4.5BN AND CLAIMS RULING IS THWARTING ITS CABLE-TV PLANS

### Deutsche Telekom hits out at regulator

DM4.5bn (\$2bn-\$2.5bn) 1998 dividend at DM1.20 a January next year.

The announcement Deutsche Telekom to whether further price shares, which closed at cable-TV interests, which tor will be accepted."

of between DM3.5bn and be unable to maintain its have to be rescinded from

knocked DM1.10 off its revealed this year that its adjustments in the cable sec- visions proposed by Deut- shortage of potential inves- the terms on which compahares, which closed at cable-TV interests, which tor will be accepted."

Sche Telekom and the possitors interested in buying nies that have not interested nies and have not interested nies and have not inte

which since January 1 has that the telecoms regulator Scheurle, the telecoms regulator scheurle, the telecoms regulator ment - still its largest share—warned future earnings faced full competition in its was thwarting plans to raise lator, against the partially—holder - to exert a greater could be affected by other Deutsche Telekom, the German telecommunications group, said vesterday it if it took the full DM4.5bn as increase introduced in authority yesterday Deutsche Helekom is accel, include a decimal telecommunication would have to take a charge would have to take a charge would not be the property of the independent of the group might of the property of the independent of the group might of the property of the independent of the group might of the group might of the property of the independent of the group might m Deutsche Telekom's reac its cable business into a sep which Deutsche Telekom tion. It said its ruling on arate subsidiary with the has to offer uniformited. because of a regulatory rul—share. They expect pre-tax

The group said it would cable-TV charges could yet aim of seeking partners to unrestricted—access to coming which it claimed would profits this year of about challenge the ruling in court be revised if Deutsche Tele take states in regional petitors using its threat rule to connect to the hories cable talevision activities.

1997.

The group said it would cable-TV charges could yet aim of seeking partners to unrestricted—access to common the revised if Deutsche Tele take states in regional petitors using its threat rule.

The decision but warned: The decision kom stepped up investment operations—It has not ruled, the to connect to the hories of potential rustomers. Meanwhile, the size of pro-ness, although there is a A second decision affects

France.

Ahold, the Burch-based spoemarkets chain, is considering anoves into the UK, France and Germany as part of a rethink of its direction in Europe the company, which ranks among the world's leading pod estallers, derives most of its income from the US and is expending into Latin America and Asia. However, apart from the Nethedands, where it is market leader Ahold's European appearsion has until now concentrated on southern and eastern countries.

Clear van der Hoeven, possiont, said yesterday. "We are revisiting our European strategy – asking whether it is not strapporant for critical mass that we should have a presence in the bigger countries." He hamies the German, British and French markets as well as italy, which has long been on Ahold's shopping list.

#### this year for the group, Yesterday, it complained taken by Klaus-Dieter wanted the German govern- Telekom board member, sche Telekom services. Ahold's shopping list.

equal 34.6 per cent shares in

SGS-Thomson, but the

French government in par-

ticular is anxious to prevent

the public-sector, stake fall-

France Telecom currentiv

#### With concentration in the sector accelerating, especially in the US, "we will end up with sbc or eight global players", he said sheed of the group's annual meeting. Ahold had a wider geographical spread than most of its rivals, and saw economice of scale worldwide as well as on a national and regional basis. Mr van der Hoaven had praviously ruled out the UK as a market fought over by a small number of strong companies. Ahold officials are impressed, however, by the success of France and Italy hold Tesco in wirning market share from Sainsbury.

In the first 16 weeks of the current year, sales from Ahold's operations in Portugal, Spain, the Czech Republic and Poland rose 18.1 per cent. But at FI 820m (\$410m), they brought in less than its Brazil operation. Worldwide sales, excluding value added tax, were 14.6 per cent shead at FI 16.1bn. Gordon Cramb, Amsterdam:

#### German groups revise proposals

The European Commission's competition authorities may yet clear a proposed German digital pay-TV venture between Kirch Group and CLT-Ufa, the media groups, following lastminute concessions by the companies. An unnamed Commission elon spokesman was last night quoted by the official German press agency as saying that the concessions, made in a meeting between Karel Van Miert, competition commis and directors from the two companies, went "in the right

CLT-Ufs, in which the media group Bertelsmann has a 40 per cent stake, confirmed the companies had presented the Commission with revised proposals but refused to give details. The concessions are believed to be unrelated to the technical aspects of the deal. In previous negotiations with the Commission, Kirch and CLT-Ufa offered to surrender some of the pay-TV broadcast rights to popular Hollywood films to third parties. The Commission is due to rule on the case by June 3. Frederick Stüdernern, Berlin

IMI-SAN PAOLO

#### Bank plans property spin-off

IMI-San Paolo, the new benking group formed by the merger of the Rome-based IMI and the Turin-based San Paolo, plans to spin off its property essets, worth about L2,700bn (\$1.5bn), at the end of October or early November, Luigi Merenzana, joint chief executive of the combined banking group, itsely's largest, said in Milan yesterday the spin-off was not a window dressing operation but reflected the fact that "bankers are not property experts". It was better to entrust the running of these activities to professional property menagers. The bank plans to float the new property company on the stock market, while retaining a 20 per cent stake in the venture.

The move is the latest in a growing trend by large italian groups to spin off their property assets. Paul Betts, Milan

#### **GAS DISTRIBUTION**

#### 'Barriers' thwart Ruhrgas

Ruhrgas, Germany's biggest gas distribution company, said yesterday its European ambitions were being tinwarted by national restrictions. "Our aim is to make Ruhingss a European ges company on the market side," Friedrich Späth, managing board chairman, said yesterday. However, he predicted difficulties in spite of a new directive to open 40 per cent of the European Union gas market in stages over the next 10 years. "Most countries have barriers and are disinclined to welcome new suppliers", he said. Mr Spath said the group's gas sales abroad could double in the next 10 years, after increasing 7 per cent last year to 24bn kilowatt hours. But last year's foreign deliveries - to Switzerland, the Czech republic, Hungary, Austria and Liechtenstein - were mainly outside the EU. So far this year, the group has signed agreements to deliver gas to Luxembourg and Romania, as well as to France through its

Foreign sales accounted for 11 per cant of Ruhmas's 1997 group turnover of DM16.13bn (\$9.08bn), up from DM15.2bn in 1996. Net income increased from DM698m in 1996 to DM714m last year. Ruhrgas is owned by several German industrial groups, including Mannesmann, Krupp and Veba, and the subsidiaries of international oil companies such as BP, Shell and Eoxon through a network of holding companies.

LIFE ASSURANCE

#### Swiss aroup trebles income

Swiss Life/Rentenanstalt, the recently demutualised Swiss life assurer, more than trabled its net income in 1997 to SFr152.5m (\$103m). The 20 per cent growth in the company's gross premiums to SFr16.7bn was in line with earlier forecasts, but the rise in net income was well ahead of the SFr105m forecast.

The company will give more details when it releases its tull figures today. It plans to pay a SFr4 a share dividend. UBS, Switzerland's biggest bank, owns 25 per cent of Swiss Life/ Rentenanstalt. There have been rumours that it might follow the example of Credit Suisse, which last year bought Winterthur, and take full control of Switzerland's biggest life insurance company, William Hall, Zurich

### **Danish** strike takes toll on SAS

By Then Burt in Stockholm

Scandinavian Airlines System yesterday said it had lost SKr250m (\$32.8m) during the recent 11-day national strike in Denmark, which halted services in and out of

main international hub. The airline - 50 per centowned by the governments of Norway, Sweden and Denmark - warned losses incurred during the industrial action would be compounded this year by SKr400m of exceptional PolyGram's uncertain future charges associated with the introduction of its new Boe-

Tan Stenberg, chief exacts. Threatens Europe's rising star ing 737 fleet. tive, said operating income this year would be largely flat compared with 1997, in spite of sharply higher first-

In the first three months of this year, SAS reported pre-tax profits of SKr613m compared with a loss last time of SKr269m – on operating revenue up from

SKr8.35bn to SKr9.49bn. Although the figures were flattered by a SKr297m gain on the sale of aircraft, Mr Stenberg said SAS had enjoyed strong ylelds among full fare passengers and a 15 per cent increase on intra-

"However, the first quarter traffic and yields trend and reduction in unit costs are better than expectations "It remains necessary to achieve a reduction in unit

Analysis expect SAS to further reduce costs by farming out maintenance and one of the chief catalysts for repair of its new Boeing 737 fleet to Lufthansa, its German partner in the Star alliance. Such a move, however. could prompt strong opposi-tion from some of SAS's 80 unions, which would fight cost-cutting measures involving large scale redun-

dancies in the Nordic area. In the first quarter, overall production and traffic volumes rose 5.6 per cent, while unit costs fell 5 per cent, adjusted for currency effects. That helped lift the gross profit margin from 2.1 per cent to 9 per cent.

Mr Stenberg said the airline had maintained its market share in spite of intensifring competition. particularly from low cost carriers, and overall capacity utilisation rose 1.4 percentage points to almost 60 per

Profits in the airline division reached SKr598m, against a loss of SKr248m. while the international hotel SKr16m compared with a deficit of SKr17m.

The carrier, which recently decided not to proceed with an auction of its hotel activities, said it was seeing solid growth in hotel

Of the group's separately quoted holding companies, SAS Sweden reported earnings per share of SKr2.78. SKr2.85 at SAS Norway and retail chain, and R500m for

### Issue details hit SGS-Thomson shares

By Vincent Boland in London

Shares in SGS-Thomson raising a further FF18bn. Microelectronics, the Franco-Italian semiconductor convertible zero-coupon show will begin next week, maker, fell 6 per cent on the Paris bourse yesterday after issuing another 4m shares fixed in the first week of the company unveiled details of a \$1.6bn global \$300m. share offering due to start

next week. ers, which include the industry.

French groups CEA Industrie and France Telecom, will dispose of 16m shares.

bond which would require and the offer price will be and raise an additional June.

Although the transactions The shares closed FFraz said investors were taking ing the free float from 30 per lower at FFraz after SGS profits ahead of the issue of cent now to about 47 per Thomson said it would issue new shares after a sharp rise cent of SGS-Thomson's in recent days and amid raise FFrl.5bn (\$252m) at growing concern about the yesterday's closing price. impact of Asia's financial Meanwhile, its majority own- crisis on the semiconductor

The region's film industry would lose if control of the successful Dutch

hen Europe's film directors, producers and actors gather on the Boulevard de la Crolestic contributed to the upturn in created film division has yet

the 1998 Cannes Film Festi-tunes, but it is undeniably scheduled to move into

revival has been the con-

ema admissions are rising out the region. Nearly 4,000 dies has prompted other

to Dodona, the research con-

sultancy, and at least 3,500

others should be completed

Access to so many addi-

films to secure distribution.

Meanwhile, the new genera-

tion of commercially-minded

European film makers, such

as Luc Besson and Danny

Boyle, directors of The Fifth

Element and Trainspotting respectively, has produced a genre of European pictures

with broad international

PolyGram has financed

several recent European hits

including 1994's Four Wed-

dings And A Funeral and

1997's Beam, both of which

grossed about \$250m world-

wide. These successes have

encouraged it to back bigger

budget films. Working Title,

PolyGram's largest UK pro-

duction subsidiary, is now

preparing to release Plunkett

& Macleans, a \$15m high-

waymen romp, as well as

shooting a \$40m follow-up to

entertainment group passes to Seagram, writes Alice Rawsthorn

today to toast the opening of the European industry's for-

try is enjoying a revival struction of new US-style

after decades of decline. Cin-multiplex cinemas through-

increase their investment in easier for European-made

by 2002.

val, they will have plenty to an important one.

The European film indus-

across the region. The suc-

cess of locally-made films -

such as The Full Monty,

Trainspotting, The Fifth Ele-

ment, Bean and The English

Patient - has encouraged

Europe's media groups and

Yet the plight of Poly-

Gram, the Dutch entertain-

ment group that has been

the industry's resurgence,

casts a pall over the Cannes celebrations. PolyGram has

spent \$1.2bn since 1991 on

establishing Europe's big-

gest film producer and dis-

tributor only to face the

threat of its being gobbled

Philips, its Dutch parent

company, is discussing the sale of its 75 per cent stake

in PolyGram to Seagram, the

Canadian group which owns

Universal, one of the oldest

Hollywood studies. If the

deal goes through. Poly-

Gram's film subsidiary may

be folded into Universal, and

the burgeoning European

film business will lose its

up by Hollywood.

European production.

The offerings are being led by Lehman Brothers, Deutsche Morgan Grenfell and Morgan Stanley Dean The group also plans a Witter. An investor road-

... Bankers said the shares would be offered to investors were not a surprise, analysts in the US and Europe, raisequity. In addition, the shares will be listed on the Milan stock exchange, complementing listings in New York and Paris.

to break even, although it is

profit next year. However,

pany coming so close to establishing a credible com-

petitor to the Hollywood stu-

Gaumout, the French cin-

ema group that has tradi-

tionally backed a couple of

Element, the most expensive

European-financed film ever

made. It took \$264m world-

wide, becoming 1997's fifth

highest-grossing picture. The

group is now preparing to

Pathé, its arch-rival, is

stepping up its French pro-

duction activities, and has

Rogital-language movies.

low budget films a year,

The chief catalyst for the the sight of a Dutch com-

screens have opened in European entertainment

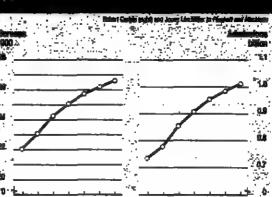
Europe since 1990, according groups to increase their

The French and Italian Grenoble in south-east governments have given the go-ahead for the offerings. which were originally planned for last autumn but were put on hold when SGS-Thomson's share price tumbled in the wake of the Asian financial crisis and slower demand for its prod-

The company will use the proceeds of its 3m share issue to finance investment. plans. On Monday, the group. Thomson: CEA. Industrie announced a \$1bn investment plan in France and facility at Crolles, near shares.

ing below 51 per cent. After the new issue and the share sale, the respective holdings will remain equal. owns 16.9 per cent of SGScontrols 17.6 per cent;

and IRI and Comitato CIR. Italy, of which half was for a the Italian state companies. new-generation 300mm wafer hold the remaining



films, inspired by Poly-Gram's hits and US-financed successes, such as The Pull

backed one of the UK's Walt Disney's Miramax subsidiary. National Lottery-subsidised film franchises, Canal Pins, Last autumn, Miramax the French pay-TV group committed \$50m to HAL, a that staged an ill-starred foray into Hollywood during the early 1990s, recently agreed to plough \$100m into a US-based co-production joint venture with the Warner Bros studio. Similarly, Granada and Channel 4, the UK media groups, are have recently been courting European producers. committing more money to Hollywood is also invest-

European film production and distribution business. The Canadian group's main Monty, produced by 20th Century Fox, and The English Patient, backed by

new UK-based production Channel 4 Film management team. Sony Pictures has since unveiled plans to invest nearly \$60m in German film and television productions. Fox and Universal if Seagram pulls off the PolyGram deal, Universal

Four Weddings in London ing heavily in European will inherit a ready-made

motive is to gain control of PolyGram's record companies; but the European film industry's prime source of finance and its most vocal lobbyist to the European Commission and national governments would fit PolyGram's attempt to

become the first European company to vie successfully with Hollywood would be leaving Canal Plus, Pathé, Gaumont and their foes to pitch for the vacant post as Europe's most powerful film group in time for next year's

### SAB to focus on core beverage business

film production.

South African Breweries said yesterday it would concentrate on its core beverages business in Africa and overseas as it announced provisions of R1.1bn (\$217m) against the disposal of other parts of the congiomer-

The provisions include R600m for the completed sale of OK Bazaars, the downmarket South African other possible write-offs

against non-core operations. The shares fell 6 per cent, to R151, on a weak Johannesburg Stock Exchange, after the company announced a steep decline in African holdings and negotifully diluted earnings per share, from 605.3 cents the year before to 352.5 cents in

the year to March. Pre-tax profit was up 9 per cent, from R3.42bn to R3.73bn, on turnover ahead 12 per cent to R32,40bn. Net earnings from operations - before the pro- said. visions - rose 15 per cent to R2.31bn.

The group has already sold some of its diversified South ations are under way on others, including Lion Match, Conshu Holdings, a footwear and clothing company, and Da Gama Textile.

"It is expected that the balance of the group's smaller non-core subsidiaries will be It is a fair assumption." disposed of shortly," SAB

EAB lifted in dividend for larger non-beer subsidiaries and Mr Mackay did not rule the year by 15 per cent to 330 such as Belron, the interna- out the possibility of cents. such as Belron, the interna- out the possibility of tional autoglass business, or a big international Edgars, the southern African acquisition. clothing retailer. Asked if in five years it

> would be a beverage comand hotel interests, Graham SAB has been expanding

· Heineken, the Dutch

brewer, plans to discontinue was safe to assume that SAB its introduction of the Amstel pilsener and 1870 pany, possibly with gaming brands in the US market choosing instead to concen Mackay, group managing trate on the low-calorie say it was a safe assumption. Dutch press reports, reports AFX News in Amsterdam. Heineken last vear began quickly into new markets its campaign to market the However, SAB would not in Africa, China and eastern pilsener and 1870 beers be drawn on the future of Europe in recent years.

## Warring Andersen sisters keep mum ahead of Paris court case

#### By Jim Kelly, Accountancy Correspondent

One minute the sister firms of Arthur Andersen and Andersen Consulting are pointed the warring parties tearing each other apart in a to the ICC, the two sides public row destined to end in have followed the lead of the divorce. Next, silence enve- court itself in refusing to could be close. lopes them both. So what is comment, even privately. So going on behind the scenes will we have to wait years to end the damaging row which in the case of Andersen ver- find out what happens next? has tarnished their image.

ous surroundings of the out of court - most often at Andersen Worldwide,

of Commerce. The appoint-Since March, when a New

say is that they have taken show that in many cases the are joined through their both businesses. their dispute to the sumptu- parties to arbitration settle umbrella organisation Paris-based International the very begining or the Court of Arbitration, run by very end of the official arbi-

In 1997 the court set in ment of an arbitrator is motion 376 cases but 196 cases were withdrawn - and of those, 120 were taken out York federal judge in effect of court in the very early stages. If the parties in Andersen v Andersen follow this pattern, a settlement

Both sides must want to Probably not. Statistics The two firms, separate busi-

accountancy firm, is accused problem of whether to table, but lawyers say that is than later. of trespassing on Andersen expand its own consulting often not met and that two Consulting's patch. Meanwhile, Andersen Consulting objects to continued cross-payments it has to comes when the two teams

All that both parties will issued by the ICC this week nesses in almost all respects, limbo must be damaging for each party. But the ICC go to the court's vertex to the court's who pays. 20 per cent in some areas,

a handful of partners are most complicated it has ever at the last moment." Their argument is about concerned, it is undoubtedly had to face, and the costs competition in the consult- a distraction at a time of could be far higher. ing sector and control and rapid growth and change in The arbitration process party outside the court pro- agreements and must pay longer.

court say a settlement often a docude.

Despite advice from law- blood has been shed to make tion. make to Arthur Andersen - finally meet in Paris and yers, many parties to the an accommodation difficult Between lies a gulf which which has a majority on the begin to argue over the court do wait until the last with existing personalities. both sides must be anxious board of Andersen World- case's terms of reference. moment to settle. "It's fear,"

It is more likely that the to fill. wide.

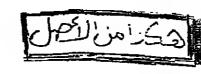
Legal costs alone for big says one lawyer who knows
Leaving the dispute in cases are estimated at \$10m the court well, "If you let it is understood to view the then you have lost control. Arthur Andersen's best out- both have been able to play In spite of claims that only Andersen case as one of the So the sides often settle right come would probably be to a waiting game,

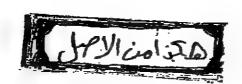
equity in the organisation. their sectors. Arthur Ander- could take years. Six months cess to try to hammer out a for the damage. Andersen Arthur Audersen, the sen, for example, faces the is supposed to be the time-settlement sooner rather Consulting's best outcome

> court will decide on divorce Over the past year, with - but at a price. The ques- revenues rising at more than get the court to agree that

would probably be to claw Of the likely outcomes, back the income payments it arm to anticipate a divorce. years is more likely; other anything short of a complete has already made and ask Lawyers familiar with the cases have lasted more than divorce seems difficult to the court to dissolve its links contemplate. Enough bad with the rest of the organisa-

But it seems unlikely they But it is more likely the Andersen Consulting has in will leave their fate in the teams will select a third effect broken partnership hands of others for much





Making strengths stronger.



# We already have the edge. Now on the way to the No.1 position in Europe.

#### The company.

Mannesmann operates in Telecommunications, Engineering,
Automotive and Tubes & Trading.
All sectors are consistently managed with a value-driven approach.
Our yardstick for measuring value
creation, the return on gross
operating assets, reached 10.3
per cent in 1997. We have committed ourselves to reach the
15 per cent mark in the year 2000.
Our medium-term objective is to
reach a 20 per cent return.

### Telecommunications – growing across borders.



Thanks to D2, Arcor and our participations –

Omnitel and Infostrada in Italy, and Cegetel in France — we're well on our way to becoming the leading private telecom provider in Europe. In digital mobile telecommunications, D2 is already market leader in Germany. Today, the Telecommunications segment generates the Group's biggest earnings contribution.

#### Your advantages.

With Arcor and D2 we aim to offer all the advantages of an integrated communications company and are already realizing marketing and cost synergies for the benefit of our customers. Arcor runs a high-performance, full coverage wireline network, reaching the heart of every city

in Germany. Building on the strength of D2, Mannesmann has consistently exploited the opportunities of today's Information Age. Our aim? To further sharpen our European edge.

#### Engineering -

#### a top place in the world market.

With Mannesmann Demag,
Mannesmann Dematic, Mannesmann Rexroth and Krauss-Maffei,
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suppliers in mechanical engineering. Mannesmann Engineering
is No.1 in hydraulics, material
handling and plastics machinery.
We aim to optimize our product
portfolio to enhance profitability
and secure future growth.

#### Automotive -

### making cars more intelligent. VDO and Sachs are innovative

partners to the automotive industry. Sachs ranks among the leading global suppliers of chassis and powertrain components and systems. VDO is internationally recognized as an expert in the fields of integrated electronic information and control systems. Through its acquisition of Philips Car Systems, VDO with its new Car Communication division is poised to become one of the

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current value, we aim to forge ahead with the internationalization of our Automotive sector and to strengthen our systems expertise.

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- Telecommunications:
- German market leader in digital mobile telecommunications.
- Leading private integrated provider in European telecommunications.
- Automotive and Engineering:
   Outstanding global position.

### Tubes & Trading – effective partnership strategy.

The Tubes & Trading sector produces and markets steel tubes for every application. In order to bolster our market position and improve our cost base, we have been incorporating all major product areas into cooperative alliances since the early nineties. The latest and most significant step in this direction is our joint venture with the French group Vallourec for seamless tubes.

Mannesmann – working for your future.

http://www.mannesmann.com



# Seoul bourse tumbles after banks warn on lending

A threat by South Korean commercial banks to cut lending to 11 "non-viable" conglomerates, or chaebol. caused the Seoul bourse to plunge to a near 11-year low yesterday because of fears of another wave of corporate

The decision by the banks reflected a new "get-tough"

groups last week announced by selling \$30bn in assets.

nesses, to foreign investors. A senior presidential aide said the government planned to use the banks to impose policy by the government to chaebol. Kim Dae-jung, Kor-

plans to reduce large debts the month. Analysts have groups. criticised the slow pace of The Seoul stock market. Won250bn (\$160m) by the will be prepared to buy up to gyong Cement - the group's core husinesses as it sought corporate reform in the which closed at 351.86 points. and of May.

\$300m in assets.

the depletion of their capital bankrupt, and that the Keofinancial discipline on the runt industrial groups with Under state pressure, the chaebol to collapse would

Sangyong, South Korea's corporate reform in the shich closed at 351.86 points and of Mag.

Sixth largest conglomerate, yesterday said it planned to survive despite stake of up to 28 per cent in Won6,530bn by 2002 and yesterday said it planned to survive despite Sangyong Oil Refining to reduce its net debt-equity sell \$1bn in assets, in its leading business by excessive borrow that Dong-ah's engineering from the healthfer companies that are debts of the nation's financial by excessive borrow that Dong-ah's engineering from the healthfer companies high debts will be subject to foreign company will also sangyong, threatened to survive despite sangyong of the chaebol.

The seoin stock market, wonzeron to may up to 28 per cent in Won6,530bn by 2002 and call crisis last winter, trigle of the nation's financial planned to survive despite sangyong Oil Refining to reduce its net debt-equity generally to the chaebol.

The seoin stock market, wonzeron to may up to 28 per cent in Won6,530bn by 2002 and the chaebol to the nation's financial planned to survive despite sangyong Oil Refining to reduce its net debt-equity generally to the chaebol.

The seoin stock market, wonzeron to may up to 28 per cent in Won6,530bn by 2002 and the chaebol to th

accelerate *chaebol* restructed an president, recently ber. They include the assess the chances of sur-leading groups to implament insis bank borrowings, uring after leading industrial promised new bank and cor-

The banks, worried about struction had been declared on saving distressed groups. up by the banks by July.

on saving distressed groups. up by the hanks by July. sell some of its operations. with hankruptcy last Decem-They suggested the gov- The banks also promised. The group will reduce its ber because of debts of if more chaeled go bust, have plung group had narrowity ermment's willingness to give more financial sup; stake in troubled Ssangyong Won3,400km at its car subsidence propped up 11 nearly bank; and use the best propped up 12 nearly bank; and use the best propped up 13 nearly bank; and use the best propped up 14 nearly bank; and use the best propped up 15 nearly bank; and use the best propped up 16 nearly bank; and use the best propped up 17 nearly bank; and use the best propped up 18 nearly bank; and use the best propped up 19 nearly bank; and emergency loans since Octo- banks said they would put added pressure on the ital as the large chaebol done, assets to be sold include the Daswoo agreed to take over Yongpyong ski resort, a golf the car company and assume The restructuring course and a cement plant. helf of its debts.

porate reforms by the end of food, and Kohap textile troubled companies with although doubts remain announced yesterday at Ssangyong said it would the month. Analysts have groups.

bank loans of more than whether foreign investors. Stangyong the under concentrate on two or three

Japanese

group up

tinued rise in demand for

consumer loans in Japan

Revenues advanced from

Y198.9bn to Y220.3bn in

tively limited. The bad-debt

ratio stood at 2.5 per cent of

all lending, slightly up from

2.2 per cent the previous

The results provide a

sharp contrast to most other

ereas of Japan's financial

sector, such as banking,

where companies are strug-gling under a huge weight of

bad loans and falling reve-

risen sharply over the past

Y38.7bm (\$29m).

ioans

# Mutual hit by failed merger

The abrupt cancellation of planned A\$5bn (US\$3.17bn) merger between National Mutual and MLC, two of Australia's leading insurance and financial services groups, yesterday shook investors and redrew the competition lines in the country's insurance and Inancial services sector.

Shares in National Mutual. which is 51 per cent-owned hy French insurer Axa-UAP. fell 7 per cent to A\$3.60, MLC's parent, fell 4 per cent to A\$35.35.

The companies cited unresolved issues regarding the terms of exit from the merger should either side be unhappy, and the degree of autonomy to be accorded the

...The merger proposal. which was widely approved by analysts and shareholders Mutual managing director. when it was announced in January, would have created one of the region's largest the plan, but did not envisfinancial services groups age any negative impact on with assets under manage- the company's earnings in ment of about ASSIbn.

listing on the Australian and New Zealand stock

exchanges.
The National Motual-MLC merger was set to challenge AMP with strong growth had estimated cost savings of at least A\$200m a year for three years with recurrent savings of nearly \$1hn from

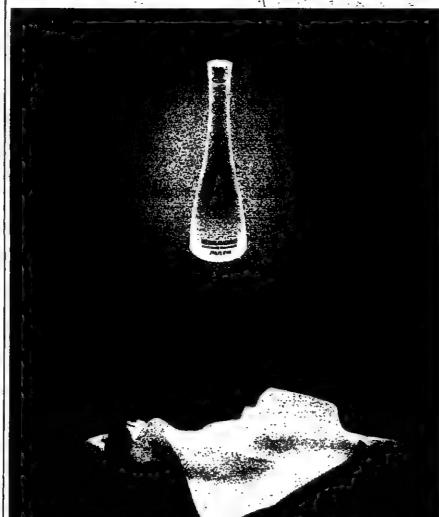
Analysts said the core of the problem was differences over the respective roles of Lend Lease and National Mutual and their relationship to the merged entity.

Under the agreement announced in January, National Minimal would have owned 51 per cent of the merged entity. Voting rights, however, were to be shared merged entity's manage- for three years, after which National Mutual would gain full voting control.

Geoff Tomlinson, National pointed" with the failure of the short term. The fathers of the deal has David Higgins, Lend Lease

left AMP. Australia's largest managing director, said MLC insurer, the clear leader in would reactivate its search the sector with about for acquisitions.

# MLC, National Shiseido upbeat despite pre-tax fall



Shiseldo, the Japanese rose 15.1 per cent.
cosmetics company, still sees The company is and lower profits in the year, ties in the home market.

with a 0.8 per cent increase.

The company said it would pursue a growth strategy, kets in Asia are Taiwan and and carry on with management restructuring and costcutting in some divisions,

For the year ending March 31, consolidated sales rose 5.5 per cent to a record Y620hm (\$4.7bm), but pre-tax profits fell 6.3 per cent and net profits were 11.9 per cent lower at Y16.9bn.

Earnings per share fell 15.6 dividend was raised Y0.75 to Y13.25, with a further Y0.75 increase planned for the cur-

Return on equity fell from. 5.1 per cent to 4.2 per cent, but Shiseido said its goal was to achieve at least 7 per cent within three years.

Most of the increase in sales came from overseas markets, with sales in Japan

After adjustment for the joint venture as a subsidiary capital to be directed else-this year, Asian sales where.

Creditors in legal move

to rescue Alphatec

increased 8 per cent, while North American sales were up 64.1 per cent, and Europe

The company is maintaining its target of achieving a domestic and overseas mar—25 per cent ratio of overseas kets this year, in spite of dif-sales, by 2001, but said this ficult economic conditions was not because of difficul-Promise, one of Japan's

Shiseido, which expanded It projects a 5.5 per cent segressively huseveral Asian largest consumer finance because in sules for the cur-rent year and 18.5 per cent regional crises had had a growth in pre-tax profit, but limited effect on results, as net profit is seen steady, Asia accounted for just 25 per cent of overseas sales."

The company's main marmainland China, which have been less affected by the regional problems. Shise said it still saw the Asian markets as having strong long-term prospects.

: The announcement of a plan, which is subject to year, Promise said. shareholder approval, to buy back up to 9.9 per cent, or 42m; of its shares lifted their per cent to Y40.15, but the price 3.1 per cent to Y1.799 on the Tokyo stock exchange.

Akira Genma, president, said that the share buy-back programme was a medium to long-term plan, and the number of shares involved would depend on conditions. including future cash flow.

Shiseido is holding extra eash after dissolving SFC, a loss-making finance subsidiary. This resulted in an extraordinary loss of incorporation of a Taiwanese Y17.8bn, but also released

year. After touching Y4,500 in May 1997, the shares rose to a peak of Y7,360 in January and vesterday closed at Y6.680 before the results were announced. that the recent rapid expan-

sion of the consumer finance sector may now be slowing. Promise yesterday admitted that its loan growth had recently eased: in 1997 loans rose only 10.6 per cent, compared with 15 per cent the

Paul Heaton, of Deutsche Morgan Grenfell, said: "Groups like Promise have been innovative and be storm clouds on the horizon now.

Since the 1990s, companies such as Promise have carved out a niche in the consum finance sector by offering a service which is more flexible than that of many banks. During the past year, for example, Promise has opened 300 unmanned branches which can provide loans to consumers at short

It plans to open another 200 over the next three years, and the group is also considering expanding its operations in Taiwan and

To fund this, the group yesterday said it would issue 10m new shares over the next year, or some Y70bn

This will raise the compa-

shares rose 3% yesterday on name of a buy-back

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INDEX LINKED NOTES DUE MARCH 11, 2003

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Referring to the Pricing Supplement dated March 10, 1998 (the "Pricing Supplement") giving details of the Notes issued on March 11, 1998 as Series 757/98-3 pursuant to the Euro Medium Term Note Programme of Société Générale, SGA Société Générale Australia Limited (the "Programme"), notice is hereby given to the Notebolders that, upon decision of the issuer, the content of the paragraph 42 «Other terms and special conditions» of the Pricing Supplement becomes «Not applicable» instead of "The Notes will be traded in a minimum aggregate nominal amount of ITL 200 000 000 per transaction accordingly any transaction (safe/purchese) shall bear on a minimum of 40 Notes».

THE FISCAL AGENT
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#### DEM 300,000,000 CARIPLO Receipts of 1997/2002 XS0078851994 3.7875%

Interest Rate

May 08, 1998 August 10, 1998 DEM 10,000 DEM 98.90

BANQUE GÉNÉRALE DU LUXEMBOURG Agent Bank

FRF 1,000,000,000 CARIPLO Ploating Rate Depositary Receipts of 1997/2002 XS0078850630

Interest Flate

Interest Period May 11, 1998 August 10, 1998 Interest Amount due on August 10, 1998 per

FRF 100,000 FRF 941.60 BANQUE GÉNÉRALE DU LUXEMBOURG Agent Bank

sored rehabilitation plan for Alphatec by refusing to

ndia's financial regulator

first equity derivatives con-

greeted with jubilation at

Creditors of Alphatec Blectronics, the troubled

Thai semiconductor com-

pany, yesterday filed a court

petition to rehabilitate the company under Thailand's

newly enacted bankruptcy

The petition is the first hig

effect last month. The move

name formally Price Water- aged to survive since August house as the company's 1997 thanks to the consider-Waterhouse detected "improper transactions". worth at least Bt10bn (\$259m), orchestrated by Mr

The creditors' petition proposes that Price Waterhouse act as the administrator of the rehabilitation plan. Sepacorporate rehabilitation rately, the creditor steering sought under the new bank-ruptcy act, which came into suez W.I. Carr Securities to advise it on the restructur-

by creditors, who also con-trol Alphatec's board of trol Alphatee's board of Bankers say any viable directors, is an attempt to push aside Charn Uswa-ousting Mr Charn from any choke, Alphatec's founder say in the company's future, and leading shareholder, and a substantial debt-for-equity involves nearly \$450m in swap by leading creditors and an injection of capital by Charn folled a creditor-spon- an electronics or computer company.

"The company has man-

auditors. Last year Price able efforts of employees, management and suppliers, as well as the loyalty and patience of its customers. But both time and nationes are running out," Alphatec said. Both the company and the petitioning banks wish to see a speedy process through the courts."

Thailand's new bankruptcy law will be tested in the Alphatec case. There is no specialised bankruptcy court or judges with significant financial experience. Mr Charn - according to late amendments to the law he helped to insert through his position as a Senator - can object to the administrator werdue debt.

and an injection of capital by proposed by creditors, and if
Earlier this year, Mr a new investor, preferably the rehabilitation plan fails, creditors must wait at least five years before they can ny's total issue to 118.6m

### Modern markets demand modern tools

Krishna Guha reports on how India's NSE won the battle for a derivatives contract

**EEE 300,000,000** COFINOGA Floating Rate Notes due 2004

Per the period from Hog 12, 1930 to August 12, 1986 the Notes will energy an Interest rate of \$3.77579 per summ with me Interest muniot, of DEM \$6.55 per DEM 10,000 and of DEM \$6.55 per DEM the nin Com.

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assistant director at Jardine has given the go-shead for the launch of the country's the Gupta committee that drew up the derivative

tract, which will start trading in about three months. The Securities and The Securities and Exchange Board has now Exchange Board said it had approached the finance ministry to secure the necessary amendments to ensure that the contracts are enforceable under Indian law. The announcement,

the National Stock Exchange, means the NSE has won a battle within the financial establishment. M. G. Damani, former off-the-shelf hedge. chairman of the Bombay The next stage, equity Stock Exchange, fought the proposal, arguing that India

was not ready for deriva-His views are shared by many small stockbroking firms that fear they will not be able to compete in a

derivatives market. India's regulators were won over by the argument financial tools to manage risk. "The demand Ifor derivatives] is there already."

accepted the proposal to procoed in stages, starting with an equity futures contract based on the NSE 50 Index of leading shares, followed later by index options and options on individual shares.

The first step, equity index futures, will mainly benefit portfolio investors. Fund managers will be able to use the NSE 50 contract as an

options, will enable fund managers to offer index tracker funds and low-risk products, which could give a very considerable amount India's flagging mutual fund industry a new lease of life. P. J. Nayak, executive trustee of Unit Trust of India, the country's biggest fund managar, says derivatives will only be useful if

that a country's investors the contracts are liquid, well and businesses need modern priced and supported by solid clearing systems. This requires a leap of time and faith to when the market is says Balaji Srinivarsan, well established", he says.

Analysts say that India has chosen the right contracts to begin with, but question whether the underlying market is strong enough to support the deriv-

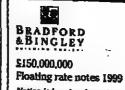
For a derivative contract to succeed it needs a deep, liquid and transparent underlying market which offers ample opportunities for arbitrage between the futures and the stocks.

There is concern about how much liquidity there really is in India's markets much turnover results from speculators moving positions from one exchange to another.

Also, trading costs remain high and there is a lack of transparency. "We still have of market manipulation in India," says Mr Gupta. However, he adds that the NSE 50 Index future would be much harder to rig than individual stock options.

Mr Gupta suggests India could use derivatives as a lever to accelerate its evolution. "Introducing derivatives will help make disci-

The risks are high. But there are also costs of not proceeding as planned. Indian companies already seek over-the-counter derivative contracts offshore through subsidiaries, and there is a risk that an offshore exchange could take advantage of inaction to launch its own futures contract on the Indian market. "If we wait five years," says Mr Srinivarsan, "they will go somewhere else."



Notice is hereby given that the notes will bear interest at 7.5625% per annum from 11 May 1998 to 11 August 1998. Interest payable on 11 August 1998 will amount to \$190.62 per \$10,000 note. Agent: Morgan Guaranty Trust Company

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**JPMorgan** 

lending,

loans

group up

1116

Deutsche Bank made istakes and missed opportunities in the US. and now sees North America in a new light, admits the man who oversaw its rapid expansion in the region in recent years.

Ronaldo Schmitz, the Vorstand, or management board, member responsible for North America, is candid about what went wrong. We have not done the best possible job in managing change," he admits. "You should not have too many construction sites at the same time, and we certainly

Deutsche built its US bustness through aggressive staff hiring - rather than buying local operations - just as it was attempting to on the board agree that we strengthen the position of its London-based investment

"With hindsight, the early 1990s would have been a wonderful time to do acquisitions (in the US). Should one have made an acquisition? The answer probably can only be yes," says Mr

That Germany's most powerful bank feels it necessary to explain itself shows how seriously it is taking the crisis of confidence in its US operations, where the worldwide restructuring of investment and commercial banking activities has been accompanied by several because the bank was widely senior departures and a seen as the most aggressive storm of unfavourable foreign entrant. "They had publicity.

Grenfell, its investment as they did," says one Wall banking arm, began an intensive build-up of its US operation, which involved hiring up to 1,000 staff annu-US management hoped to be to \$2bn by 2000. But this year, Deutsche Bank changed tack, announcing a shift in focus back to Europe as part of a global restruct- better than that of any Europring involving 9.000 job pean rival.

whatever gains they've made, if it involves minimal

The result has been a crisis in staff morale and the departure of several senior executives, including Carter McClelland, who ran DMG's US business and was for a time London-based co-head

two members of the Vorstand, a German, admits there is a "trough of confidence" among staff at Deutsche's US operations, but joins other senior executives in ruling out large job cuts. template going down from 4,500 people to 2,000 or 3.000.

Deutsche, he maintains, is still studying selective acquiica from a growth perspecsolidation or retrenchment.

acknowledged "change of focus" to a "better understanding in the light of market changes", apparently referring to the quickening pace of consolidation in US financial services, as well as to the opportunities that economic and monetary union will create in Europe.

faced by European banks in trying to establish a US presence - all the more so made many people believers In 1995, Deutsche Morgan by sticking to it for as long

> Mr McClelland, who left this year, believes that "at this point in the cycle it has become incredibly more difficult to build a business from scratch than it was three

One person familiar with Deutsche in North America the bank described the move had assets of about \$3.5bn. as "a staged retreat where revenues of about \$200pr and

of investment banking. Mr Schmitz, like all but

"We certainly do not con-

sitions in the US. "All of us should look at North Amertive and not from one of con-But he attributes an

"Today we have 4,500 people, assets of \$800n and revenues DMG's experience has

highlighted the difficulties Street headhunter.

Still, Mr Schmitz argues that Deutsche's experience in North America has been

When he took over in 1990,

of \$1.2bn-\$1.3bn. We have America; which is quite an achievement compared to our foreign competitors." This is based, however, on figures for the whole of

Deutsche's US business, which includes Deutsche Financial Services, a commercial finance company. This points to the merits of making the right acquisition, since that activity is

built in part on what Mr Schmitz describes as a "wooderful husiness", FTT Commercial Finance, which Deutsche bought at the end Mr Schmitz joined Deut-

sche in 1990 from the Gerwhere he was finance direc-Deutsche] in the early 908, people watching us got the feeling that the number one priority for this bank was North America, and that was absolutely wrong."

But observers had good home patch." reason to reach that concluthe years from 1990 to 1994, key German mandates to US

we talked probably eight investment banks, as well Schmitz calls "US-out" times about North America as by rising costs in the business. before we talked one time we were probably devoting more executive time to North America than we were to Europe. This certainly has

Deutsche's new mantra of "Europe first" has been etary union.

Deutsche's new mantra of 'Europa first' has been interpreted in the US as merely a smokescreen for

retrenchment in North America

merely a smokescreen for monetarily unified Europe man chemicals group BASF, retrenchment in North America. The remark that in this bank that have to be tor. "When I first started (at really stong Deutsche was addressed and we are the observation from a New addressing." Mr Schmitz nate domestic issuance busi-York-based executive: "The game is over for this German bank to be a global player. They are going home to Germany to defend their

concluded that its European strength was an important insiders say the bank was selling point to US-based sion, Mr Schmitz says: "In shaken by the loss of several global customers and is focusing on what Mr Edson Mitchell, head of

reveals that even one of Europe's largest financial institutions - and the biggest bank within the euro 20me - was slow to realise the impact of European mon-

seeking to compete for

euro would mean."

But Mr Schmitz is satisfied has created new perspectives with much of what has been achieved. "We have a platform that allows us to origisays. "It took us quite some ness in fixed income. We are time to understand what the one of the important govern-Deutsche also belatedly platform which is perfectly sufficient for our needs, so we don't need to continue to invest in it. Equities, I would

say, is almost there today."

investment banking plat-

form in North America, we

will do it with a view

towards enhancing capabil-

ity that we have elsewhere

in the world. In that sense,

there certainly has been a

in fact, this is a big climb-

domestic business with the

top US investment banks in

worry privately that its more

Eurocentric stance will lose

the bank business from US

change of focus," he says.

markets), we don't have to be number three in the US, but in the products we have to be credible in the

global markets, says: "In order to be successful [in

1990s, Mr Schmitz argues that "very few, if any, realised how attractive a time that was for purchasing businesses in the US. especially in the finance

always been a very strong advocate of organic growth. I felt and my colleagues felt strength, and still has the strength, to continue to chart its own course."

In the end, the bank rise in costs, though people close to DMG say the US business never exceeded budget and revenues grew faster than costs until the fourth quarter of 1997.

One problem seems to have been a lack of clear. articulated plan with full board backing. This inevitably raises questions about the German system of corpowe now go on building our rate governance, which places heavy emphasis on collective responsibility, encouraging decision by consensus. Vorstand members were not unanimous on the decision to "build, not buy" in North America, and without a strong leader, differences of opinion proved down in ambition for a bank divisive.

The legal requirement for collective responsibility "is something that we cannot some areas. Some insiders change", Mr Schmitz says. "We should not make the mistake of having an organisation that does not respond to it." He admits, however, that "when you take the first look at an organisation like this one, it's not easy to clearly understand who is

responsible for what". But, even before the management changes announced ment paper traders. That is a yesterday, Deutsche had platform which is perfectly evolved. "I think we have clarity to an extent that we never had before," he says. "When I joined this bank,

day-to-day business. That has changed now. It is less involved and leaves it to the members of the divisional boards to run it on a daily

17

The culture clash between is designed to end - also contributed to the problems. moods in New York.

Mr Schmitz admits: "The way that we have managed in the world. Until 1993. many in our bank did not know how to spell 'bonus'. Not to take it too lightly, we certainly took a crash course in bonus philosophy. We are getting better, but we are not there yet."

The bank is looking for a bonus system that will provide a "glue" for the organisation, "making it more sophisticated, more geared to business needs, not product-linked only, recognising effort by an individual to cross-leverage".

morale in North America, he says: "If you look at where pervousness was on the Richter scale, there were some places where it was close to zero and others where it was close to 10. If closer you were to the investment bankers proper." Local executives perhaps

could have handled communications better, he suggests. "I had been talking almost on a daily basis with some of our managers and those people didn't let [information] percolate down."

In spite of the climb-down in the bank's US strategy, he has not come away from nearly a decade of watching over the US operation without being infected by a Yankee optimism.

"Looking forward, our options in America are really fascinating. I think it is an advantage for us that there is not one neat and

the Vorstand was 80 to 90 per Deutsche will have to pick

This announcement appears as a matter of record only.

May 1998



### Santander Investment

has acquired the core equity business of

PEREGRINE

The undersigned acted as financial advisor to Santander Investment.

**CROSBY** 

### TRANSACTIONS SPEAK **LOUDER THAN WORDS**



USS(2.7 billion so far this year, including the EURO I billion long-dated benchmark transaction for the Kingdom of Spain. In the last two years we have raised more linancing and arranged more syndications in the Euroloan market than any of our competitors. But it is not

BARCLAYS

A SHARPER FOCUS

# ABC puts TV news agency up for sale

By John Gapper, Media Editor

ABC News, a subsidiary of Walt Disney, is close to selling Worldwide Television News, one of the three main global television news agencies, after deciding to withdraw from an increasingly competitive

Associated Press, the news agency owned by a group of leading US newspapers, is

Ticketmaster, the biggest

ticket booking agency in

North America, is planning

to embark on a European

acquisition spree to establish

tickets for rock concerts and

sporting events across the

Tim Wood, executive vice

Angeles-based group was

currently "looking for

investment opportunities" in

Germany, Italy, Poland and

strong that there isn't a lot

left for us to do, and we're

partnerships all over

the world's biggest ticketing

Ticketmaster is already share

a network of agencies selling years ago staged an unsuc-

president of Ticketmaster ter has adopted a fairly cau-

(Europe), said the Los tious approach to expanding

The company has stepped "Right now those coun- up its investment - both in

tries are our hottest pros-pects," he said. "We feel our and in establishing a book-

position in the US is so ing system over the internet

looking for acquisitions and Barry Diller, the US media

company because of its dom- locked in a boardroom battle

inance of the vast US mar- at Ticketmaster, but reached

By Alice Ravisthorn

continent

Europe."

for the unit.

WIN, which has offices in 102 countries and supplies news footage around the world to national broadcasting companies, has been under competitive pressure since the launch of AP's own television news agency in

The two leading agencies tender to buy WTN. ABC WTN, but AP has aggres- sidered bidding.

ket, where it sells about

\$2.7bn-worth of tickets a

Its powerful position in the

US has attracted criticism.

notably from Pearl Jam, the

US rock group, which three

cessful attempt to organise a

North American tour inde-

pendently of Ticketmaster.

outside North America. It

bas long had a presence in

the UK, and recently diversi-

- since last spring when

USA Networks, controlled by

mogul, bought 49 per cent of

its equity for \$210m in

Mr Diller has since been

fied into Australia.

Until recently, Ticketmas-

News is thought to have sively undercut prices

The competition has pushed at least two of the agencies into operating OKERS

ABC News said yesterday that it could not comment on whether WTN was up for sale, but people in the indus-try said it had offered WTN for sale this spring. Reuters for some years have been and Agence France-Presse Reuters Television News and are also thought to have con-

control of the company by

buying the remaining 51 per

Earlier this year, Ticket-

master invested in France by

acquiring 66 per cent of MC

company that sells 500,000

tickets a year, from Canal

Plus, the French media

Ticketmaster is strength-

ening its European presence

at a buoyant time in the

events market. The popular-

ity of blockbuster tours has

regenerated the rock concert

business; and sports clubs

are increasingly sub-contracting their ticket-

selling operations to large.

to benefit commercially from

the rapid growth in bookings

via the internet, which

should enable it to cut costs

over the long term by

switching sales to a wholly

electronic service.

The US group also stands

computerised companies.

France-Ticket, a Paris-based

cent of its equity for \$400co

in shares.

EXTUUD.

News is thought to have sively undercut prices ABC, one of the original observers believe has been the company has insisted it been seeking at least \$50m charged by Reuters in partic-three US television net-losing about \$30m a year, to is committed to having a for the unit works, holds 80 per cent of raise prices.

Reuters Television has Independent Television also been lossmaking in recent years, although it is as well as on television net-News, the UK television expected to break even next news group, has a 10 per cent stake, and the remain-

ing 10 per cent is held by suffered after the entry of Channel Nine in Australia. If AP buys WTN, there are AP because some broadcastlikely to be substantial job ers switched from its more expensive rivals. losses because of the overlap between the two services.

Analysts have questioned An acquisition could also whether Reuters would allow AP, which industry remain in the business, but

global network to gather news footage. This can be distributed via its terminals

Margins in the industry news organisations subscribe to at least two, and often all three, of the large global news agencies. The agencies supply footage of international news events

#### **NEWS DIGEST**

**RETAILING** 

### Wal-Mart shares surge as earnings beat forecasts

Wai-Mart, the world's largest retailer, gained strongly in early Wall Street trading yesterday after it announced record earnangs which were comfortably ahead of the communaus of analysts' expectations. Profes for the quarter which ended in April ware \$828m, up about 26 per cent from the \$652m recorded in the equivalent quarter of 1997, on sumover ahead 17 per cent at 529.8bn. More than a quarter of the increase was generated cutside

the LIS, where Wal-Mart's sales doubled over the year, from \$1.31bn to \$2.6bn. It had opened new stores in Argentine, Brazil, Mexico and Canada during the period. It also has operations in Germany, and a joint venture in China. Wel-Mart was further buoyed by the strong domestic economy. Thes enabled it to widen its profit margins from 4.1 to 4.6 per cent, the first time it has significantly increased its margins in a

Earnings per share, at 37 cents, were comfortably ahead of the consensus First Call estimate of 34 cents. This was a rise of 28 per cent year-on-year. In early trading, Wal-Mart shares gained more than 2 per cent, up \$1% at \$52%. John Authors, New York

**EMBARCADERO CENTER** 

#### **Boston Properties wins auction**

The tussie for the Embarcadero Center, the lendmark Sen Francisco office development, has been won by Boston Properties with a bid that amounts to one of the highest voluntions yet seen in the current US commercial property cycle. The \$1.22bn bid beat offers from Equity Office Properties and Comersione, two other prominent real estate investment trusts. The Center consists of 3.4m sq it of rentable office space and 354,000 aq ft of retail space. At around \$300 a sq It for the office space, the auction set a new record for the northern Californian city.

Mort Zuckerman, charmon of Boston Properties, said the price equated to a yield from the investment of 7.8 per cent. lower than the yield on the company's other main investments. He added, though, that leases on 45 per cent of the office space in the Embarcadero came up for renewal before 2002, and that rent on this space was currently \$15 a sq ft less than the market rate on average, creating the opportunity for a higher yield. He added that the price paid for the Embarcadero was still lower than the replacement cost for the

The purchase will be financed with \$800m of debt. The high level of debt reflected "the need to protect the tax position of the seller," said Mr Zuckerman. Richard Waters, New York

Ticketmaster plans Europe-wide chain

Pearl Jam: US rock group failed in attempt to organise a North American tour without Ticks

SGS Société Générale de Surveillance Holding S.A. 8, rue des Alpes - 1211 Genève 1

NOTICE IS HEREBY GIVEN THAT AN

ORDINARY GENERAL MEETING

of the above Company will be held on Wednesday 3rd June 1998, at 3 p.m. at the Noga Hilton Hotel, Salie Ballroom (mezzanine), 19 qual du Mont-Blanc, Geneva.

The doors will open at 2 p.m. Access will be permitted to

- bearer shareholders, upon presentation of an admission card, at the entrance before
- registered shareholders, upon placing before 2.45 p.m. at the entrance, an admission card which will be exchanged for a voting card.

The doors will close at 3 p.m. precisely.

AGENDA

Ordinary Agenda:

- 1. Presentation of the Annual Report, the Consolidated Accounts and the Statement of 2. Appropriation of profits
- 3. "Décharge" of the members of the Board of Directors

4. Election to the Board of Directors

5. Election of Auditors. Extraordinary Agenda:

6. Reduction of share capital.

- 7. Amendment of Articles of Association.
  - amendment of art. 5, 5bis, 1<sup>e</sup> paragraph, and 7, 1<sup>e</sup> paragraph,

· Insertion of new art. 6bis, 4h paragraph, and 6ter. The Notice of the General Meeting together with the proposals of the Board of

commerce"), the official publication body for the Company, on the 13" May 1998. An Explanatory Note relating to the open conversion of registered shares into bearer shares and to "opting-out" (point 7 of the Agenda, insertion of new art. 6bis, 4" paragraph and art. 6ter) is available upon request at the Head Office of the Company. ANNUAL REPORT - AUDITORS' REPORTS The Annual Report, the Consolidated Accounts and the Statement of Accounts for the year ended 31" December 1997 and the Auditors' Reports will be available for

Directors is published in the Swiss Federal Trade Gazette ("Feuille officielle suisse du

inspection at the Head Office of the Company from 13th May 1998. Each shareholder may request that a copy of these documents be sent to him; registered shareholders appearing on the register of shares as at 12" May 1998 will receive, directly, a copy of these documents.

#### BEARER SHAREHOLDERS

The holders of bearer shares wishing to participate or be represented at the Meeting may obtain an admission card either by depositing their share certificates at the Head Office of the Company, or by sending to the Company a statement of deposit and holding duty executed by their bank of deposit. The deposit of share certificates and collection of an admission card may be made on any business day, until 25" May 1998 at the latest, at the Head Office of the Company between 9.30 and 11.30 a.m. or otherwise by arrangement (Telephone +41 22 - 739 95 51, Share Registry). No admission card will be available at the entrance of the Meeting. The shares deposited may be collected from the first business day following the Meeting.

No admission card will be available at the entrance of the Meeting.

REGISTERED SHAREHOLDERS

Registered shareholders appearing on the register of shares as at 30° April 1998 will receive, a Notice of Meeting. Shareholders in respect of whom a registration would have been made during the period 30th April to 12th May 1998 will receive the Notice of Meeting at a later date.

Shareholders not wishing to take part in the Meeting may be represented by another shareholder (in accordance with the provisions of the Statutes, registered shareholders may only be represented by another registered shareholder in possession of a written proxy) or by their bank of deposit. They may also be represented by a representative of the Company or, alternatively, designate Ms. Dominique Brown-Berset, attorney-at-law, Froriep Renggli & Partners, 4 rue Charles-Bonnet, CH 1206 Geneva, an independent person pursuant to Article 689c CO, to represent them at the Meeting; in such instance, we would ask that registered shareholders address their proxy form or, in the case of bearer shareholders their admission card, directly to Ms. Dominique Brown-Berset at the aforementioned address, until 25th May 1998 at the latest.

Deposit representatives within the meaning of Articles 689d CO, are requested to inform the Company as soon as possible, and in any event not later than 3° June 1998 at the entry roster of the Meeting, of the number, nature and nominal value of the shares they represent. Institutions subject to the Federal law on banks and savings institutions of 8" November 1934 as well as professional portfolio managers are considered as deposit representatives.

MINUTES OF THE MEETING

From the 10th June 1998, the resolutions of the Meeting will be available for inspection by shareholders at the head office of the Company.

Geneva, 13th May 1998

On behalf of the Board of Directors Elisabeth Selina Amorini, Chairman

### Strong debut by Young & Rubicam

Young & Rubicam, the world's fifth-largest advertising agency, made a successful debut on Wall Street yesterday. Shares in its initial public offering jumped more than 10 per cent, or \$3, to \$28 in early trading.

With almost 10m shares traded, it was the most active issue on the New York Stock Exchan

Lead underwriters Donaldson Lufkin & Jenrette and Bear Stearns had already raised the flotation price to \$25 from the \$21-\$24 range indicated in the prospectus, following strong demand.

The flotation is raising \$415m, of which about \$140m, net of expenses, is new money for Y&R. The remainder is being sold by Hellman & Friedman, a venture capital firm, which is selling part of its holding. retain a controlling 58 per cont stake. At the current stock price, the group has a market capitalisation of almost \$2bn.

Founded 75 years ago, Y&R has evolved from an advertising agency to a fullyfledged marketing services group similar to its larger rivals Omnicom, Interpublic and WPP of the UK. Apart from Y&R Advertising, it owns direct marketing pro-vider Wunderman Cato Marsteller public relations agency as well as design services and a healthcare communications company.

Its blue-chip client list includes Ford, AT&T, Citibank. Coleate-Palmolive and Philip Morris.

The group has done much to shake off its sleepy image under Peter Georgescu, chairman and chief executive since 1994. It has, for instance, introduced the concept of "key corporate accounts", big corporate clients to which it attempts to cross-sell a number of services. In 1997, the group's 20 largest clients accounted for 40 per cent of its turnover. with Ford alone responsible for 10 per cent.

Y&R's revenues reached \$1.4bp in 1997 and have been growing at an annual compound rate of nearly 13 per cent over the past three years, roughly twice the rate of the advertising industry as a whole. But due to financial restructuring, the group reported losses in 1996 and 1997 and expects further losses this year.

The proceeds from the flotation will initially be used to reduce borrowings, which stood at \$337m at the end of last year.

### BCE to sell UK cable stake

TELECOMS CANADIAN GROUP SET TO RAISE US\$1.6bn FROM SALE OF 14.25% HOLDING

By Scott Martison in Toronto and Caristopher Price in Landson

BCB, Canada's biggest telecommunications group, yesterday put its 14.25 per cent stake in Cable & Wireless Communications, the UK's largest cable company, up for sale in a move likely to raise about US\$1.6bn.

The company said it would Bell Canada customers in affect the price.

shows it has not been able quietly to find a buyer for its thought to have improved CWC shares, which it holds through a subsidiary, BCI Telecom Holding.

create a national broadband

elecoms company.

recently autounced strategic increasing its 53 per cent said it would invest in tech- attract a trade buyer, in April 1997 at 300p. yester- controlling interest in Northnology to provide data ser- although the disappointing vices, internet access and performance of the UK cable satellite television to its 10m market might adversely annual pre-tax losses of and owns Bell Canada, the Ontario and Quebec. It has

London analysts believe of £80m, after a restructur-

the country's largest tele-

into the market in 1994.

ellite television and wireless

communications to its core

residential and business

In April the company announced it would invest

C\$750m to create a national

broadband network to pro-

vide high-speed data and

internet services. BCE will

begin operating a new astel-

lite this autumn for its

direct-to-home television

product and it will soon

introduce integrated wire-

line and wireless voice ser-

vice linked under a single

phone number.

also unveiled a C\$750m the most likely option is for BCE's announcement interest in the UK sector, since recent consulidation is

the outlook.

Such a move would be seen as positive for CWC Cable and Wireless, the stock, as it would increase UK telecoms group which is its liquidity. Less than 15 per use the proceeds to reduce CWC's largest shareholder, cent of the shares are curdebt and fund some of its could be interested in rently held by the public. in a weak London market.

day fell 9.5n to 342n On Monday, CWC reported

ing charge to help integrate (US\$523m) programme to the shares to be sold to institute operations of the three tutional investors, which cable companies and one have shown an increasing telecoms group which interest in the UK sector, manged to form CWC in 1996. Yesterday's announcement raised speculation that BCB was likely also to sell its C\$140m stake in Jones Intercable, the US cable tale

vision operator. BCE has been under pressure to adapt to the rapidly changing global telecoms industry. BCE, which had revenue initiatives. Last week, BCE stake. The move could also CWC shares, which floated of C\$33bn last year, has a

ern Telecom, the telecom equipment manufacturer. £49m (\$80m), against profits country's largest telecoms

### Monty faces leadership test

Jeen Monty has earned a reputation as a decisive chief executive with a knack for redefining a company's strategic direction.

He has been widely praised for first turning round Telebec, a small Quebec telephone group, and then Northern Telecom, the world's sixth largest telecommunications equipment manufacturer. His success at the two subsidiaries has led him to the belm of parent BCE, Canada's largest telecommunications group.

As president and new chief executive of BCE. Mr Monty's current challenge is much more daunting. Industry observers have

been anxious to see how the company would position itself to compete in an increasingly global industry that is undergoing simultaneous deregulation, convergence and consolidation.

Mr Monty recently said BCE intended to increase revenues by investing in new technology and initiatives to integrate services for customers. These additional services would be packaged under the Bell Canada name and provide users with a one-stop alternative. Growth through acquisition was not a top priority, he said.

"We're going to focus on scope rather than scale," said Mr Mouty, whose company had 1997 revenues of C\$33bn (US\$28bn).

Critics, however, say BCE's vision falls to address important concerns and leaves it ill-prepared to cope with the rapidly changing competitive environment. They say its conservative, low-growth strategy will not allow wholly-owned Bell Canada to increase its customer base to a critical mage to improve efficiencies as rivals jockey to consolidate.

"The industry is crying out for economies of scale." says Dvai Ghose, a telecoms

analyst at HSBC Securities Mr Monty says that the satellite technology. Bell return on technology invest-Key to Mr Monty's vision ments will be much higher than if BCE were to acquire is Bell Canada, which contributed about 57 per cent of a competitor and increase its BCE's carnings in 1997. Bell. market base. Another con-

are likely to frown on any phone company, has seen its long-distance market share takeover attempt. BCE, in effect, has few erode to 63 per cent since options, says Mary Anne competitors were allowed Demonte-Wheeler, of Loewen Bell has tried to offset Ondaatje McCutcheon, a Toronto brokerage, other declining market share by than to improve the produclowering rates. Yet it expects to increase revenues by protivity of its network by offerviding internet services, sating a greater number of

high-growth services.

sideration is that regulators

Others say priorities should be much more fundamental. One telecoms consultant argues that the company should first focus on solving operational problems at Bell Canada before tackling new initiatives. He says the company will not be able to keep up with nimble and efficient competitors if it does not address billing diffiproblems and low morale.

culties, service delivery Outside Canada, BCE is eyeing opportunities in wireless communications and just beginning.

Canada International has recently announced new wireless investments in South Kores, Brazil and Mexico, prompting Mr Monty to forecast the company will double its foreign riber base in six countries this year, to 1.3m. BCE recently lured a key

executive away from a competitor to head its newlyformed Bell Satellite Services unit, and this week the company took control of Telesat, which transmits television programming and data via satellite. Mr Monty said the acquisition would enable BCE to prosper in the newly competitive global telecoms market. Mr Monty says BCE's

strategy will enable the corporation to increase revenues by about 12 per cent annually over the next five years, with earnings rising at a faster pace.

He has demonstrated his ability to turn companies round, but his true test of leadership and vision is only

NOTICE TO HOLDERS

GENERAL ELECTRIC CAPITAL CORPORATION

6% Notes Due February 17, 1998 ISIN XS0041913319/ Serial No. 033001 (US\$100,000 Note) and

61% Notes Due March 4, 1999 ISIN XS0042140649 Serial No.'s 000084 through 000095 (US\$100,000 Notes), 000183, 000184 (US\$10,000 Notes), 000461, 000462, 000496 through 000498 (US\$1,000 Notes).

NOTICE IS HEREBY GIVEN pursuant to Section 17 of both of the Fiscal and Paying Agency Agreements governing the above described notes. that General Electric Capital Corporation, as issuer, and the Bunk of Montreal, as paying agent, have been ordered and directed by the United States District Court for the Middle District of Florida, Jacksonville Division to stop payment on the above described notes and all outstanding coupons appurtenant thereto.

Dated: May 13, 1998 GENERAL ELECTRIC CAPITAL CORPORATION BANK OF MONTREAL

Body Shap for 10 stand down

Asia sethael

hits BOC

Brown's newly decorated office in Cable and Wireless's London headquarters bears a map of the world - but one tantilisingly free of indications of his global ambitions for the tele-

thates surge

communications group. C&W's genial chief executive is not one to flag his intentions to the world before the moment is right. So it is significant that at today's results meeting he is promising to start setting out his strategy for Europe. Not in much detail, he says. but enough to give a taste of what he envisages for a region critical to C&W's

The full-year numbers will not generate much excitement. C&W's principal subsidiaries, Hong Kong Telecom and Cable and Wireless Communications, have reported in the past week thereby taking any surprise out of the event but confirm-

Asia setback

the year, because of weak six months to March 31 but

The company insisted that would have risen 8 per cent

with a profits forecast of conductor markets, particu-

larly in Asia.

hits **BOC** 

BOC, the industrial gases

company, yesterday reported

a 17 per cent drop in pre-tax

profits for the first half of

demand in Asia, problems

with its distribution busi-

ness, and the strength of

the underlying performance

was "remarkably resilient"

place a range of programmes

to control costs and improve

However, analysts down-

graded their profits forecasts

o about £380-£400m for the

full year. This is the second

wave of downgrades for the

group in recent months.

Peter Edwards, analyst at

ABN Amro Hoard Govett,

said he had begun the year

about \$489m but this was

and said it was putting in per cent.

By Ringer Taylor

ne wall of Dick about £1.48bn (\$2.4bn) in pre- works. Mr Brown said: "Teletax profits before exception-

> There will be plenty of exceptionals this year as the group continues its policy of disposing of more than fibn worth of assets where it has neither outright control nor adequate influence. In March it sold its 22.3 per cent stake in Occel, a Colombian mobile phone operator, for

about £58m. Last month, it cleared out most of its East European interests, selling stakes in PLD Telecom, PeterStar and Belcel to Rupert Murdoch's News

B its planned sale of 20 per cent of Bouygues ut most interesting is Télécom, the French mobile operator, to Telecom Italia for £456m. This deal will help secure an alliance with the Italian operator that should see the two companies sharing telecoms traffic ing analysts' predictions of across their combined net-

reduced to £437m before fall-

ing again yesterday to

David John, chairman,

unchanged at £1.79m for the

pre-tax profits fell sharply to

£179.8m (£216.4m), However,

adjusting for changes in cur-

rencies. BOC said turnover

and pre-tax profits would

have been down by only 12

The two smallest divisions

turned in the worst profits

figures. Vacuum Technol-

ogy, which supplies the

semiconductor industry,

reported a 15 per cent drop

in operating profits, while

distribution services saw its

contribution fall 19 per

Mr Rosenkranz, chief exec

utive, blamed the weak semi-

com Italia is the most powerful operator in Italy with ambitions to expand abroad. We are a global company with its footprint in more places than any other telecoms operator."

He dismisses political discontent in Italy over the potential alliance: "There is a commitment from the top of both companies to make this work".

Although Telecom Italia is the sixth largest European operator it is not an obvious partner for C&W. It is becoming clear, however, that the alliance is the foundation for Mr Brown's territorial ambitions. The UK operator has essentially had no presence on the European mainland since it pulled out of an alliance with Veba, the German industrial group, a year ago amid anxieties over Veba's plans to spend heavily on networking infrastructure.

bookends with C&W here in the UK as one bookend and Telecom Italia as the other. Now we are well positioned to go after new markets and win licences in Europe. I will on Wednesday.

that we could have two

he redecoration of Mr Brown's office, the first since he was appointed two years ago. seems to symbolise the progress C&W has made - shiny parquet flooring to show off Arabian carpets, a crimson tasselled hat commemorating the group's purchase of a stake in Intel, Panama's state-owned operator, a model of a dhow in silver from Bahrain.

The statistics tell the story. Since his arrival Mr Brown has overseen 18 acquisitions, mergers and disposals involving C&W with a total value of about Mr Brown said: "We 17bn. Among them, the cre-

looked at Europe and saw Communications formed from Mercury Communications and three cable companies. With a flotation value of £4.5bu, it is now worth £6.2bn.

> The image of C&W as a holding company for a ragbag of overseas assets seems Brown talks of "stitching together global businesses in calling card services and mobile telephony - C&W's mobile phone assets represent the world's third largest international wireless opera-

> There are gaps in the global strategy which give Mr Brown and his senior managers no room for complacency. Hongkong Telecom still provides an overly large proportion - traditionally about two thirds - of total group profits. With the liberalisation of the Hong Kong international call market after 2000, the value of

erable interest among investors in whether Mr Brown has managed to rebalance earnings from Hong Kong Telecom and other parts of the group to any real extent.

The company has still to see its efforts to break into the Chinese mainland bear to have gone forever. Mr fruit. "We never said it would happen quickly," Mr

> t seems likely the group will seek a North American acquisition to strengthen its presence there, but US prices are over-ambitious by European standards.

Some analysts believe C&W should merge with a larger, well-capitalised operfirst truly global carrier. Mr Brown has never shown much enthusiasm for being acquired, however, His mental map of the world is undoubtedly bright with the that asset will inevitably yellow of C&W.

W bid attacked

by Statisum Bowley in Frankfurt and Roger Taylor is London

chairman of German carmaker BMW, yesterday attacked the £430m (\$700m) bid by rival Volkswagen for Rolls-Royce Motor Cars, insisting that only BMW could ensure the future of the UK luxury carmaker.

He told the company's annual shareholders' meeting that BMW would not withdraw its £340m bid - or increase its offer.

"The existing offer will neither be withdrawn nor under any circumstances altered." Mr Pischetsrieder

His comments came as Vickers, the UK engineering group which is selling Rolls-Royce, posted details to shareholders of the two offers. The board is recommending they vote for the VW offer when the two are nary meeting on June 4.

that BMW commanded a unique advantage over Volkswagen, its rival German carmaker, in the battle for Rolls-Royce Motor Cars, because of its close links with Rolls-Royce plc, the sero-engine manufacturer which owns the Rolls Royce brand name.

"We are convinced that the future of Rolls-Royce Motor Cars is secured only with BMW and Rolls-Royce plc," he said.

Unlike VW, BMW already has agreement with Rolls-Royce plc to use the hrand name and Rolls-Royce plc has agreed to put of negotiations with other bidders about the use of the Rolls-Royce brand name until after the sale.

BMW is hoping the uncertainty over VW's relationship with the aero-engine manufacturer will undermine investors confidence in its bid. VW has made its put forward at an extraordi- offer unconditional on the outcome of any talks over

### COMMENT

#### BOC

of favour, given the growth BOC of its industrial gases. But a Share price relative to the large exposure to both Asia FISE All-Share index and the semiconductor industry is a hard act to sell right now. That combination is behind the sharp underperformance of the shares

Yesterday's news did little to alleviate the pain, although the company deserves credit for limiting the havoc from Asia, Operating profits in local currencies even showed some improvements in most of the afflicted regions. Still. what Asia failed to knock.

sterling strength finished off, and the outlook for this year's

earnings is dismal. The management has not stood still. Earlier this year, it sold the Ohmeda healthcare business. A review launched yesterday promises to attack costs and improve efficiencies. BOC's cost base, however, is not particularly out of line with its rivals, and the company took a swipe at costs just four years ago. The review may help focus minds on improving returns on assets, but this is unlikely to give BOC a dramatic cost advantage.

Meanwhile, the shares have lost their main foil. Now that Imperial Chemical Industries is no longer the main commodities play, but is transforming itself into a more glamorous speciality chemicals beast, BOC has been pushed into the shade. The shares trade at a near 10 per cent discount to the market. Until the outlook for Asia clears, it is unlikely to regain its erstwhile premium rating.

#### UK licensing laws

There is no such thing as a free pint. If the government liberalises Britain's kill-joy licensing laws to allow pubs to stay open later than 11pm, there will be investment winners and losers. Owners of large managed pub estates, such as Bass, will capture a greater share of the consumer pound, largely at the expense of trendy late night bar groups, cinemas and retailers. Po Na Na, an astronomically-rated chain of north-African themed bars, has the furthest to fall. The tourism industry, particular the cheap end of the hotel and fast food market, should benefit from more young people coming to the country. Since police and alcohol action groups are supporting liberalisation to promote safer, staggered drinking, investors should think hard about that elusive after-hours tipple.

### APW lifts Vero bid

The bid battle for Vero, the UK-based supplier to the electronics and telecommunications industries, heated up yesterday as its original US suitor increased its cash offer by 22 per cent.

APW, the Milwankeebased group, upped its agreed offer to 192p a share, Mr Pischetsrieder argued rights to the brand name. | valuing Vero at £115.5m

(\$188m), Pentair, its rival. last night said it was considering its position.

Vero makes and distributes racks and enclosures used to house cables and electronic equipment.

premium of about 61 per cent to the price of Varo shares the day before the

### **Body Shop founder Anita Roddick** to stand down as chief executive

Anita Roddick, the Body Shop International founder who became one of UK retailing's best-known figures, is to step down as chief

Ms Roddick's move, to the post of executive co-chairman, was one of a series of shake-ups announced yesterday as Body Shop sought to recover from several years of stagnant performance. The company also announced a joint venture to run its lossmaking US stores. Ms Roddick will be replaced in July by Patrick Gournay, currently executive vice-president for North and South America for Groupe Danone, the French food group.

Brighton in 1976, will

77 to Dec 31 2.4 . 6 metris to Marr 31 1,927 Yr to Feb 28 293

6 miles to Mar 31 ees \_\_\_\_ Yr to Dec 31

6 miles to Feb 28

Anita Roddick, who founded Body Shop in

RESULTS

Mr Roddick said of his wife's change of post: "That

ceo [chief executive] role was really a complete misnomer. What Anita has always been and will always be is the creative inspiration behind the business. She's not going to change being

The joint venture agreement was described by one analyst as a "last ditch effort" to turn around the outlook in the US, where Body Shop has experienced disappointing sales trends over several years. The agreement will see operation of Body Shop's US stores handed to a company controlled by Adrian Bellamy, a non-executive director of the

Body Shop was one of the rebuffed in a libel action.

(2.61)

(1,928 ) (271 ) (11.1 ) (12.3 ) (21 ) (13.1 ) (7.53 ) (244 ) (5.76 ) (135 ) (284 )

30.9 114 17 6.79

243☆ 6.65 124 304

NATIONAL BANK OF CANADA

US\$ 250,000,000 Floating Rate Notes due 1999

5.8875 % per annum.

of Note and US\$ 1,504.58

per US\$ 100,000 principal

amount of Note

180 (216) 38 (31.74)

(1.04 ) (4.614)

(0.461 ) (2.42 ) (10.94 ) (43.5 ) (0.773 )

(0.008L) (1.99 ) (0.617 )

(0,2741)

38 0.8571. 1.4 12.4. 0.599 4.25♥ 9.31♥ 38.3 0.885 15.9. 30.6

0.097 2.45 0.285 0.37

Simings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. Discludes 4.31p (1.4p) foreign income dividend, Millicrobs 4p special interim. SSinotudes 3.81p (2p) foreign income September 30 (1997. & Total income. \* Comparatives restated. \* Through income dividend.

become joint co-chairman great retailing success sto-with her husband, Gordon. ries of the 1980s, growing appointment as chief execufrom 70 people in the UK in the mid-1980s to 5,000 people now. But, like some other tive deputy chairman, UK retailers, including responsible for Body Shop's Laura Ashley, it ran into

David John, left; and Damy Rosenkranz

trouble with over-ambitious attempt to expand into the highly competitive US market. Some products proved badly named or designed for US consumers.

Two years ago, the Roddicks, whose unconventional interests and business style have not found approval in the City, considered taking the business private. They also encountered criticism from the environmental lobby that the company did not live up to the high ethical standards it set itself. The claims were successfully

(83.53 ) (28.37 ) (9.2 ) (8.54L )

(3.8 ) (14.5 ) (1.4 ) (13.3 ) (17.17

(5.5 ) (4.7 ) (8.33 ) (17.3 )

23.87 T1.8

1.94 4.54 0.6 0.28

0.97Lt

tive. Stuart Rose, managing director, will become execu-

Eve Catchers

Mr Gournay was vice-pres ident sales and distribution for Danone France between 1985 and 1989 and for the last 18 months has been executive vice president of Danone's North and South American Division. Mr Roddick said he was confident Mr Gournay would fit in with Body Shop's distinctive socially aware corporate cul-

Body Shop made pre-tax profits of £38m (\$62m) for the year to February, against £31.7m for the previous year, on turnover up 8 per cent to £293m. The shares rose 2p to

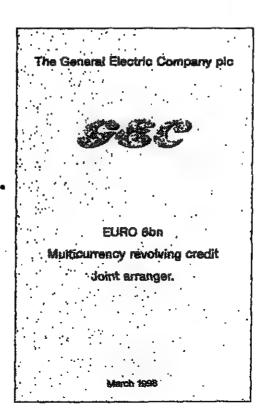
29 4.7

원 27

11.1 6.65

3.3 0.9

### TRANSACTIONS SPEAK **LOUDER THAN WORDS**



Much has been written about the challenges of dealing with the new Europe. At Bardays Capital we have always known what it would take to succeed. If we applied our US\$350 billion balance sheet, our AA credit rating and our ability to devise and execute focused integrated solutions for our clients, then the deals would come through. And they have, in the last two years we have raised more financing and arranged more syndications in the Euroloan market than any of our competitors. But it is not just about quantity. The recent deal for The General Eleconic Company pilc was the first ever facility in the syndicated loan market to be denominated in EUROs. In the bond markets we have lead managed 48 deals worth US\$12.7 billion so far this year, including the EURO I billion long-dated benchmark transaction for

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A SHARPER FOCUS

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In accordance with the Description of the Notes, notice is hereby given that for the Interest Penod from May 12, 1998 to August 12, 1998 the Notes will carry an Interest Rate of

The Calculation

The Interest Amount payable on the relevant interest Payment Date, August 12, 1998 will be US\$ 150.46 per US\$ 10,000 principal amount

The Actuarial Profession Friday June 5 1 For further information please contacts Derek von Tienen on Telt -44 1442 843 300 or Fax: +44 1442 843 123 Tel: +44 171 873 4356 or Fax: +44 171 873 4862 FINANCIAL TIMES



#### **Husky produces** lighter-weight rugged computer

Magnesium alloy is the material of choice for the cases of high-performance portable PCs because of its strength and light weight. But these attributes carry a high price tao so manufacturers such as WPI Husky Computers, which builds rugged handheld computers for outdoor use, have been looking for a lower-cost

Following a two-year study Husky chose the latest generation of Impact Modified Plastic for its new entry-level machine, the MP2500, which at just 700g is claimed to be the lightest IMP armoured

rugged computer in the world. Coventry-based Husky, which began building rugged handhelds in 1981, has designed the machine to exceed military specifications Including resistance to temperature change, dust, dropping, shock and vibration. The MP2500, which costs

£999, is built around an Intel 386 and is designed for outdoor users in a variety of www.wpihusky.co.uk

#### Web access from mobile

Northern Telecom (Nortel) has developed a Java-enabled mobile phone offering advantages over today's handsets, including web access and the ability to download software applications while on the

move, writes Tony Glover. The new handsets will be networked telephones linked to a Java server integrated into the wireless telephone network. Java is the programming language that makas software portable. allowing it to be transmitted over a wireless connection.

According to Phil Terrett, head of the Orbiter team at Nortel that developed the phone: "You will start to see Java-enabled handsets on the streets of Europe before the

Users will be able to access information from the web. Because of bandwidth restrictions, Terrett stresses that the phone is not designe to "surf" the net, but as a terminal for personalised information.

The ability to use Java to download software would also, for instance, enable the mobile handset to be used as a powerful scientific calculator, the software for which could be "thrown away once the calculation had been made. Other applications include a facility called Ink Notes that will enable a clip-on stylus to be used to make drawings on the handset's email screen.

But perhaps the main advantage of a Java-enabled randsat will be its esse of use compared to today's overty complex "programmable" phones. For example, if the user forcets someone's number, the system enables him or her simply to key in the appropriate name in order to be put through. Nortel, Phil Terrett, tel (UK) 01628 437224

#### Package support for the euro

As the 1999 launch of the euro nears, a raft of new oftware products is emerging to help accommodate the new currency and overcome problems with existing stems - for example the fact that most computer systems cannot print the euro

EuroGlyph is a new oftware package from EuroType, a UK-based company, which integrates the official EU-defined character into users' TrueType font libraries. Once installed, the software which costs £49.95. works seamlessly and automatically with all TrueType fonts in Window 3.11, Windows 95 and Windows NT applications. The EuroGlyph symbol can be assigned to any key, including the Euro-symbol key on new Windows 98 keyboards. www.eurotype.com

Paul Taylor



MANAGEMENT PROFESSIONAL SERVICE FIRMS

# The enduring joys of partnership

The partnership model offers some distinct advantages, writes Tony Jackson, but its proponents can also learn from the company structure

At first glance, the lot older than the quoted company - this century's dominant business model. Historically, too, partnerships tended to be small affairs. When a stockbroking or PR firm eat big enough, it would go public and the

partners would cash in. The explosive growth of professional service firms has changed all that. The impending merger of accountants Coopers & Lybrand and Arthur Andersen, for instance, will create a monster with 8,500 partners and revenues of \$13hn (£8hn).

Audit firms are not allowed to go public. But there is more to it than that. Almost all the world's big management consultancies are partnerships, including one - Booz-Allen - which used to be quoted. All, including the biggest, Ander-

sen Consulting, say they are happy to stay that way. Or consider investment bank Goldman Sachs, which is agonising over whether to go public. Almost all its big rivals are quoted, thus enjoying access to outside capital. If Goldman followed suit, it would be worth around \$20bn. Even so, its pertners

This suggests a general ing the time to inform everypartnership structure truth: that the partnership might seem rather model has distinct advanoutmoded. Certainly, it is a tages. Indeed, in terms of governance, it may have lessons to teach the hig corpo-

Alan Morris, senior partner of City of London law firm Simmons & Simmons. was once a finance executive with some of those corporations, such as Exxon and Tate & Lyle. His chief recollection is of organisational barriers. He is a great fan of partnerships as a result. "It's interesting," he says,

"how many corporates are now grappling with issues that partnerships allow you to handle. You have quite a flat structure, you're flexible, and you're constantly reforming into teams," But it depends what is

meant by flexibility. Partnerships can be highly fluid in allocating resources day to day. When it comes to strategic decisions, they have the problem of being - at least in principle - democracies.

The plus side of that," says the senior partner of another big law firm. "is that when you take decisions, you have ownermanagers on board, so there is a real push. The minus is that as you get bigger it's time-consuming. It's not just taking the decision, it's tak-

position to make decisions very, very rapidly. That's body; and partnerships can take very odd decisions on not the business we're in, cultural and social grounds because of the nature of the - all of which are very

The strategic choices facing the professional service firm are simple. Law firms

that when Arthur Andersen recently faced a genuine strategic issue - whether to split Andersen Consulting off as a separate entity talks between the two halves of the firm collapsed in public acrimony. Are there some decisions which quoted companies, with their more autocratic structures, are better equipped to take? Not necessarily, says Peter

auditors to audit.

Smith, UK head of Coopers & Lybrand. It all comes down to the strength of the culture, which he defines as general presumption of what ought to be done.

Paul Mitchell UK head of the Boston Consulting Group, concedes that the partnership model does not fit all situations. Suppose the business is highly cyclical, or under acute pressure for short-term performance, or needs to be turned around.

IT INTERVIEW JAN BAAN

"In those cases," he says, "somebody needs to be in a

Yet growth, the UK head of another management consultancy argues, buts the parinership model under intense pressure. "People have come up with various

will continue to practise law. It therefore seems telling decisions, partnerships have the problem of being - at least

> the vote to a smaller group," he says. But the original model, as embodied by the City law firms, is becoming very difficult."

The main answer, says Peter Smith, is to change focus, "People have to identify with the organisation, but to belong to a smaller group in social and profit terms," he says. "It is quite important to create a point of belonging."

The risk here is the creation of firms within firms. But there remains a fundaby their owners. In one sense, this makes

partnership a model for the future. In recent years, the corporate world has been dominated by efforts to align the interests of shareholders and management: hence the rise of stock options, performance-based pay and value-based man-

agement in general. solutions to the problem of argues, still have some way size, such as federations of to go. "I don't sense the

When it comes to taking strategic

in principie - democracies

mental argument for part-

me need for involvement in the traditional corporate structure," he says. "There, the governance question is more one for the absentee shareholders. Bomes will talk about management and leadership, but not about governance as it applies to

Oddly, this is something that some senior partners privately envy. Their biggest nightmare, they agree, comes when partners take too close an interest in govemance questions.

"So long as the firm is busy," one says, "everyone is

nerships: they are managed out with the clients, and life. But if the tap gets shut off, we have dozens of people around the world kicking their heels. Partners don't want to get tied up in the ownership function unless there's a hiccup. Then, boy are they interested."

a Slow start

The bigger the firm becomes, presumably, the more acute the problem. Mr Smith of Coopers & Lybrand - whose merger with Price Waterhouse will create the biggest partnership in the world - has an answer. This may be an instance, he argues, where partnerships can learn from companies.

"We're trying to take a very clear thems from the corporate world," he says: "that you should separate employment from ownership. You need a robust management structure for employment, and a separate view - admittedly from the same people - on ownership

From a corporate standpoint, this may sound absurdly paradoxical. It depends, however, on a rather specialised definition of management. So how do the professional service firms manage their people? This will be the topic of the

The final article in this three-

Tipo.



JOHN KAY

### Why the last shall be first and the first shall fade away

History teaches that innovative companies are rarely the most successful. Imitators use distribution and marketing to catch up

Have you heard of Berkey or Ampex? Gablinger or Chux? Perhaps you should have, because each of them occupies an important place in the history of product Innovation. Berkey produced the first handheld electronic calculators. Ampey the first video recorders. Gablinger developed low alcohol lager and Chux sold the first

disposable nappie: Or perhaps you should not, because none of these companies made a innovations. Today the calculators we use are probably made by Casto, our video recorder comes from Matsushita: our low alcohol beer is Miller Lite, our nappies are made by Procter & Gamble, In each of these markets the innovator

As the future of EMI hangs in the balance, it is a good moment to recall that this company has one of the most remarkable records of innovation of any in the world. EMI was a pioneer in television and computing and its CAT scanner transformed radiography. It has not made any of these products for many years. Our televisions come from Sony, our computers from IBM or Dell, and GE is market leader in scanners

Xerox looks like an exception to this sorry catalogue. The company was first into the photocopier market and, even if its dominance was ultimately challenged by Canon, it remains a large and successful company today. But Xerox was also a pioneer in fax machines and personal computers. Each of these eventually proved to be a success - but not for the Xerox Corporation. As we all know, it was

Apple that developed the

But Apple's leadership

personal computer market.

quickly disappeared when IBM came on the scene.

Apple then jumped ahead by introducing the graphical user interface. Its windows and mice brought personal computing within the reach of anyone. But it is Microsoft that does this now.

The business world is not very kind to pioneers. Contrast EMI's experience with that of Britain's most successful company of the past two decades - Glaxo Welicome. Each had, in the 1970s, a product that would ultimately take the US healthcare market by storm. Both the CAT scanner and anti-ulcerants were to win Nobel prizes for the British

But there the similarities end. EMI was proud to employ Geoffrey Houndsfield, who invented the scanner. It established a US distribution network and manufacturing facility to exploit his innovation - and was quickly crushed by the superior political, marketing and technical skills of GE. James Black, Who

developed anti-ulcerants, did not work for Glaxo, but for SmithKline. Glaxo's Zantac

IT HAS POTENTIAL BUT UNFORTUNATELY MAST PRODUCTION AND MARKETING BAVEN'T BEEN INVENTED YET



was an imitative product, second to market. US distribution was initially contracted out to Boffman Is Roche, the only foreign-owned drug company previously to have enjoyed success in US distribution. The superior marketing abilits of Glavo and its partners enabled Zaptac to overtake SmithKline's Tagamet and become the world's best-selling drug. Glaxo's achievement was based not on the speed or quality of its innovation but on its commercial skills in

What is true of technical innovation is also true of innovation in business process. Direct Line is inevitably losing market share to Johnny-come-lately established insurers. American Express may have pioneered plastic money, but it was to be Citibank, Bank of America and even Sears Roebuck which were to capture the market with Mastercard, Visa and

Next and Ratners dentified unexploited market niches - fashlonable clothing for older women and jewellery cheaper than you imagined buying - only to find that established retailers could do the same job at least as well,

And what we see as a first mover advantage is often only that because we now think of the successful improvator as the first mover. imes were developed in the 1980s and Lotus succeeded not because it was the first or best but because it was the product available at the moment the market was ready to take off. Even if you know how a market will develop, timing is a matter of luck - or of quite

exceptional skill.

There are two closely

being first is not often very important. The other is that innovation is rarely a sourc of competitive advantage on its own. Individuals, and small companies, can make a great deal of money out of good new ideas. The success of large established corporations - Maisushita, Philip Morris, IBM or General Riectric - is generally based on other

things: their distribution capability, their depth of technical expertise, their narketing skills. And time and again these characteristics enable them. to develop the innovative concept far more effectively than the innovators

This is not to say that there is no role in busine or the great innovator. After all. General Electric was built on the extraordinary fecundity of Thomas Edison's mind, the Ford motor company on the ibilities of its eponymous founder. The imagination of Wait Disney created a company that is still without parallel or rival. Perhaps Akio Morita of Sony occupies a similar place in

However, while many chief executives may see themselves as Edisons, or Fords, Disneys or Moritas, few of them actually are. Genius is indeed a source of competitive advantage, but necessarily a rare one. So when you are told that the key to future business success is to see the future more quickly or more clearly than other people, ask which established cases in business

history illustrate the point.

And try to remember Berkey

and Ampex, Gablinger and

the armals of modern

The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Remorales: This column appears fortuightly.

### Wall Street goes Dutch on software

Geoff Nairn on the Baan success story and its founders' unusuai attitude

towards money

It is the dream on which Silicon Valley is besed: a good idea and a successful initial public offering turn a company's founders into billionaires overnight. But for Jan and Paul Baan, the two Dutch brothers who have built enterprise software company Baan into one of the hottest stocks on Wall Street, immense wealth holds little attraction.

Both are devout Calvinists and prior to Bazn's IPO in 1995, the brothers transferred their majority stake in the company to a foundation itable work around the world. In the past two years, it has disbursed more than \$150m (£90m).

We were afraid that if the s continued to grow we could be worth more than \$100m [each] and we asked ourselves if we could handle that," says Jan Baan, the chief executive. Had the brothers not transferred their shares, both would be billionaires as the stake the foundation holds in Baan is worth about \$4bn. "If I had to give my stake away today it would be very difficult," admits Mr Baan. "It is a thousand times easier to give away money before

rather than after you get it." Basn is one of the few big software companies that specialise in complex business software called enterprise resource planning (ERP) systems. The ERP market is booming and analysts predict it could treble in size from \$10bn to more than \$30bn in three years. "It is ' maybe the most attractive market in the IT industry,"

SEYS Mr Bean. The commany likes to see itself as the "enfant terrible"innovation and challenging

Germany's SAP. "Sometimes it seems like there is only SAP, but we have grown from being 10 times smaller [than SAP] a few years ago to just four times smaller

today." he says. Mr Baan started the company in 1978 and for 15 years it prospered quietly as a supplier of off-the-shelf manufacturing software based in the small Dutch town of Putten. In 1993, the commany's fortunes were transformed when a US venture capital potential for Baan's software in the US and invested in the Dutch company. A successful IPO soon followed.

Teople in the US are born with dollar signs in their eyes, but when we started we did not even know what TPO' meant," Mr Baan says. at a compound annual rate of 75 per cent from \$227m in 1995 to \$685m in 1997, Wall Street believes there is plenty of room for growth as more organisations turn to Baan's ERP software to automate their business pro-

'It is a thousand times easier to give away money before rather than after you get it'

"The company has good products, a solid senior management team and plays in a rapidly expanding market;" says US investment bank Salomon Smith Barney. Put simply, what an ERP system does is to keep track

the areas of finance, customer order management and manufacturing. To do this well requires a mass of "husiness rules" to be drawn up to describe the business



ment the rules. Consultancy fees can easily double the cost of an ERP project. Mr Baan says the average order for Baan software is around \$400,000, but for larger ERP customers the cost can run to many millions of dollars and implementation may take several years.

Baan's largest customer is Boeing, the aircraft manufacturer, which in 1994 chose the Dutch company, then hardly known in the US. over established ERP suppliers SAP and Oracle. "Boeing is doing probably the biggest business process re-engineering implementation in the industry with 25,000 users," says Mr Baan.

The company is using Baan's software to reduce the lead times needed for aircraft from 16 months to just six and so hopefully leapfrog its European arch-rival Airbus Industrie

Boeing," says Mr Baan, integrated enterprise". The referring to the software's ability to control myriad planning, distribution, manufacturing, logistics and accounting functions.

One of the traditional criticisms of ERP is the need to install or upgrade a complete system in one go, which creaims to do away with this of the ERP industry, hiving processes and an army of approach by allowing cusconsultants to help imple- tomers to upgrade just parts

of the system and at their This practice is being cop-

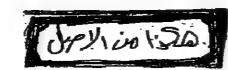
ied by other ERP vendors and is particularly important in reaching smaller companies that baulk at the high costs of a traditional monolithic ERP system The next gold mine is in this mid-market," says Mr

Baan, who says smaller con-

panies could account for half of Baan's revenue in two years. The company last month formed a division focused on such customers. For all its rapid growth of recent years. Baan is still a small player in the business software industry, and so alliances and acquisitions are essential to extend its reach. It has invested in 10

companies in the past year alone. Bean's biggest partner is Microsoft and chairman Bill Gates last month announced the two compa-"Bazn is the cockpit of nies' "common vision for the agreement means Baan will use Microsoft technology in its component-based software and the two companies will collaborate on future Microsoft technology.

ERP has been described as the best software business Mr Gates does not own, and ates big unheavals in organi- Mr Baan hopes to keep it sations. Bean recently unthat way by treating him as velled a new component- an ally rather than potential based product suite that competitor. "Mr Gates will not go into this business it's just too complex," he



FT SYNTHETIC EURO RATES

EQUITIES

### Slow start for new euro contract

#### **EUROPEAN OVERVIEW** by Philip Coggan, Markets Editor

European stock markets shed some of Monday's gains yesterday, after a move in the 30-year US Treasury bond yield above 6 per cent Street's recent enthusiasm.

The FTSE Eurotop 800 index closed down 0.9 per cent or 11.01 points at 1,224.49. The Eurotop Ebloc 100 index, which includes companies in those countries

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95,730 95,730 96,870

0.93 per cent to 1,012.78. The Eurotop 100, which includes companies from out" countries such as the UK, shed 26.4 to 2,812.24. It was not an auspicious day for the start of trading in the Eurotop 100 contract on the London International Financial Futures Exchange and sure enough, only 73 con-tracts changed hands. However, business is often slow

The day started off on a ment was a sell-off in Asian subdued note after the disap-pointing end to Monday trading on Wall Street where the Dow Jones Industrial Average lost an early 100 point

when new contracts are

A fall in US Treasury bond prices, as investors grew neryous ahead of economic data and the next meeting of the Federal Reserve's open mar-ket committee, took its toll

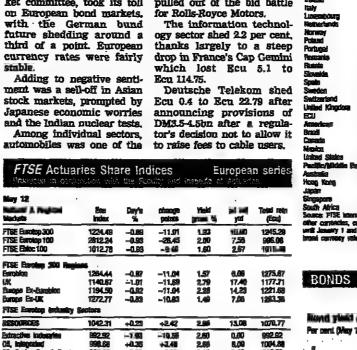
on European bond markets, future shedding around a third of a point. European currency rates were fairly stable.

Adding to negative senti-

FTSE Actuaries Share Indices

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drop in France's C stock markets, prompted by and the Indian nuclear tests, Among individual sectors,



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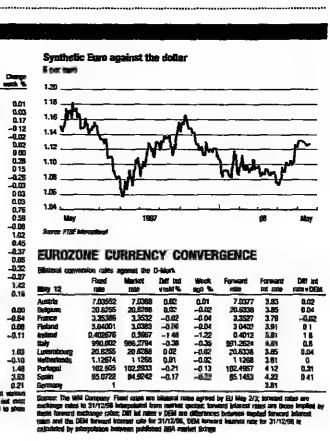
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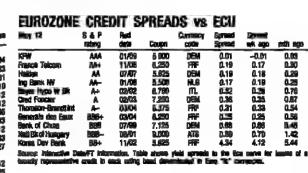
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### European prices lower in thin trading

**GOVERNMENT BONDS** 

By Jeremy Grant in London and John Labate in New York

Prices in Europe fell but activity was thin amid a lack of domestic news and investors awaited signals - from the US and Germany - on the direction of interest

European bonds continued inspiration and figures showing French consumer confidence had soured did nothing to spark life into the

marker. Attention was focused on tomorrow's meeting of the Bundesbank's council and next week's meeting of the Federal Reserve's Open Market Committee in the US. However, with a consensus developing that interest in the day. The retail sales lysts were expecting an upward move.

It would seem unlikely that we'll get anything to

conviction that the Fed is going to hold for now. The likely verdict is life continues as we know it," said Kit Juckes, at NatWest.

That view was reinforced by fresh jitters in most markets over prospects for another bout of economic trouble in Asia.

US TREASURIES rose slightly ahead of an auction of three-year notes. By early to look to US Treasuries for afternoon the benchmark 30-year bond had gained % to 1012, sending the yield down than expected," said Marto 6.022 per cent.

Among shorter-term issues, the two-year note rose 15 to 9922, to yield 5.641 ties. per cent while the 10-year Th note was up 1 to 981, yielding 5.757 per cent.

Traders were preparing for three-year notes, set for later rates have peaked, few ana- report, to be released late yesterday, continued to be a tions of a strong report.

#### Japanese government bond yields hit fresh lows

The levels achieved yesterday

A Bank of England report

has peaked.

bonds hit fresh lows yesterday as worries about the economy resurfaced, writes Vincent Boland. The vield on the benchmark JGB 182 fell to 1.3 per cent in Tokyo trading overnight and remained supported at that level later in

and April confirming fears that deflation was setting in. "This just shows how recessionary sentiment is in Japan at the moment," said London, dealers said. Stephen Hannah, head of

cello Frustaci, senior vice-president and trading manager at Daiwa Securi-

The UK GILTS market points. drifted lower, with the only interest coming with the announcement of a £3bn, 10the final auction of \$10bn in year bond issue, which was larger than expected

This was somewhat surprising given the total sales target [this year] of £11bn," leading issue, with expecta- said one dealer, noting a modest sell-off at the long "It will be a surprise if end of the yield curve as a

came after the Bank of Japan in London. Analysis said yields were stift said domestic wholesale prices fell 2.3 per cent between March

headed downward as investors continued to chase returns. With the stock market monburid and interest rates even lower than bond yields, people were still willing to buy JGBs even at CUSTONE levels

research at IBJ International

Gilts nevertheless outpertium retail sales figures formed German bunds, with showing growth up sharply the yield spread over bunds to 5.7 per cent in April from narrowing to 95 basis points 0.4 per cent in March. The June gilt future setfrom the previous day's 98 tled at 108.14, down 28 basis

to be released today is expec-108.42, in modest volume of ted to signal a softening of 56,000 contracts. its stance on inflation, and GERMAN BUNDS developed nerves ahead of today's markets are looking to the US producer prices, ending monetary policy committee's minutes to reflect the view lower on fears of a weaker that the interest rate cycle US Treasury market over-

Support for that view The Bundesbank council is came with the overnight due to meet on Thursday but release of UK retail consorfears of a rate rise have Fl 4hn guilders.

points on Monday's level of

largely dissolved, a process that was helped yesterday when council member Hans-Juergen Koebnick said he

saw no reason to raise rates. "I don't think many people are expecting any rate hikes," said David Keeble, strategist at Credit Suisse First Boston

The June future settled at 106.45, down from the previ-ous close of 106.83 after trading in a 35 basis point range.

ITALIAN BOND futures the market awaiting the Italian's treasury's announce ment of three, five and 30 future ended 34 basis points lower at 118.26 after trading

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tracked other European markets by ending lower, with year BTPs to be offered at auction on Friday. The June in a range of 118.08 to 118.52.

DUTCH BONDS added to supply with tap sales of the reopened 5.50 per cent Janu-ary 2028 bond yesterday morning as part of the Dutch finance ministry's plans to raise between Fl 3bn and NEWS DIGEST

INVESTMENT BANKING

# Westors. MC Securities sells Czech and Polish operations

MC Securities, the business set up by Hans-Joerg Rudioff, a former chairman of European investment bank Credit Suisse First Boston, has taken a further step towards dissolution with agreements to sell its Czech and Polish operations. Mr Rudloff confirmed that MC's Patna, a leading Czech investment bank, is to be sold to Kredietbank Luxembourg. Meanwhile its Polish business, MC Concordia, is likely to be

sold to Banque Nationale de Paris. The moves were sparked by the takeover of MC's largest shareholder, Banque Bruxelles Lumbert, by ING Barings, since there was considerable overlap between the businesses MC recently announced the sale of its largest business, a 60 per cent stake in Moscow-based United City Bank, to Flemings. Mr Rudoff this week agreed to join Barclays Capital

DERIVATIVES

### Nymex plans coal contract

The New York Mercantile Exchange, the largest of the Manhattan-based futures markets, could start trading the first coal contract by late-1998, after receiving formal approval for the product from the Commodity Futures Trading Commission. The contract would be based on low-sulfur coal from the Appalachians, with the size set at 37,200 British thermal units and delivery by barge on the Ohio/Big Sandy rivers.

The proposed contract has been developed in response to the increasing deregulation of the US power inclustry - with the intention being to augment a growing array of electricity futures contracts being offered by US futures exchanges.

The contract has also been facilitated by the way coal is

purchased, in the past, the price tended to be set by long-term contracts between producers and users, such as the electricity companies. Increasingly, however, more trade in done on the basis of spot prices. Coal remains the source of more than half the power produced by electricity companies in the US. Nikki Talt, Chicago

LIFFE FUTURES

#### Slow start for Eurotop 100

The London International Financial Futures and Options Exchange yesterday shrugged off an anaemic first day of trading for the future on the Eurotop 100 contract. The future, which saw a turnover of just 73 contracts, is aimed at European fund managers preparing for European monetary union Officials at Liffe, which will face a competitor contract when its European rivals launch a future on the Storox 50 next month, say they expect demand to pick up in the final quarter of 1998. In tandem with Liffe, the Amsterdam Exchange yeslay laynched an action on the Eurotop 100. Edward Luce

### ADB scales down global five-year issue to \$2bn

INTERNATIONAL BONDS By Edward Luce

The Asian Development maturity of five years, would Bank has scaled down be priced at a yield spread of today's much-awaited global bond offering, in part because of continued market concern about the economic and social situation in South

Koren and Indonesia. The \$2bn bond, which has been reduced from talk of the World Bank's benchbetween \$3bn and \$4bn at mark five-year dollar bond. the ADB's recent annual meeting in Geneva, will help of the South Korean governfund some of the ADB's ment to restructure the contribution to rescue packages for Korea, Indonesia

Syndicate managers said the bond, which will have a between 26 and 28 basis

points over US Treasuries. That would be two or three basis points wider than earlier projections and would come at a spread of about eight basis points over

Concerns about the ability country's debt-burdened private sector, and over the

International Monetary ability to push through a socially-divisive economic reform package, have poreased bearish sentiment towards Asia in recent days.

These fears have been compounded by the persistent weakness of the Japanese yen against the US "If the yen continues to

slide, this will hit China

hard," said one bond official. "The market is not in the mood for exposure to Asia, so the ADB has had to take account of this." The ADB has an AAA credit rating. Elsewhere, PORTUGAL issued its first 15-year bond to yield 18 basis points over

III US DOLLIVE US Central Credit Union Ciba Speciality Chemicale CAF THE REPORT OF PRANCES Westland-Utrecht Hypoth IN ITALIAN LINE ING Bank, via Suo Paulo World Banidel

New international bond issues

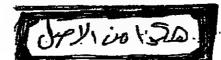
+370 Final terms, non-callable unless stated. Yield spread (over relevant powersport bond) at launch supplied by leed manager. Floating-rate note. R: fixed re-offer price; fees shown at re-offer level, a) Fungible upon Erau with domestic securio bond to be auctioned on Monday. b) Issuer may redeem DM10,000 bonds at par or 75 Deutsche Basic shares. c) 3-mith Libor flat. d) Dollar constraint clause, e) Calubbe on 5/6/01 at 122%. Redeemend at par e-performance of Mith-90 index. 8) Over Interpolated yield. () Long 1st coupon. r) Recommended re-offer s) Short 1st coupon.

country's drive to lengthen a forthcoming escudothe average maturity of its denominated deal after Eurosovereign debt, which is pean monetary union. among the lowest in Europe. The DM1bn issue, priced

The bond, which follows

with investors across Europe. An official at ABN Amro, joint lead with Commerzhank, said about 90 per the success of a 10-year cent of its book went outside D-Mark offering by Portugal Germany. It tightened by

and Tha	iland l	ed by th	e Indo	nesian	govern	ment's	in D-Marks as part of the bunds, will be fungible wit	in February, proved popular one basis point after pricing.   terday launched an option on the Eurotop 100. Edward Luce
WORL	BON	PRICES	1					
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	11/04 08/07 88/27	6.125 102.0 6.375 104.5	470 3.83	-0.01	+0.05 +0.16 +0.07 +0.11 +0.03 +0.11	7 -0.63	MI ITALIANI SOVT. BOND (STP) PUTERES OPTIONS (LIFTE) Lin200m, 100Hs of 100%	Index-Salend May 12 May 11 Vr. ago May 12 May 11 Vr. ago
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N 40	Bild	Spread Sprea	8		Spread Bid vs	1 48	III NOTIONAL SPANISH BOND FUTZINES (MEPA)	Sort. Secs. (UR) 104.28 104.59 104.57 104.65 97.23 105.60 93.31 Phond interrust 141.06 141.35 141.35 141.35 142.47 121.02 142.67 115.32 completions Up 1998. All rights transmed. * In 1998. Securities high since completion: 127.49 (URS-Sec. 127.
May 12 Asstrait	Yield 5.69	+0.66 -0.0	8 New Zes	alend	Yield Bunds 6.84 +1.81	+1.07	Open Set price Change High Low Est. vol. Open Int. Jun 108.29 108.13 -0.33 108.30 107.98 72,321 98,475	UK GILTS PRICES
Australia Austria Belghuu Camada Desamark	5.15 5.18	+0.12 +0.5 +0.15 -0.5	9 Portogal		5.53 ≠0.50 5.70 +0.16	-0.58	Sep - 107.88 -0.35 808	
Canada Decimark Raisad	5.45 5.34 5.18	+0.42 -0.3 +0.31 -0.4 +0.10 -0.6	3 Sweden		0.21 +0.18 5.32 ±0.29 3.13 -1.90	-0.45	M NUTICELE 5 YEAR CELT POTURES (LETT) \$100,000 1000s of 100%	Yeard
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Jepsu Neitherlands	1.36 5.07	-3.67 -4.4 +0.04 -0.76	Arrianism	r plate lacete.	ark closing.		IN NOTHMAL TOK SHIT PUTBRES (LIFFE)* E50,000 32nds of 100%  Open Sett price Change High Low Est vol Open Int.	Trees   Page   1998   1978
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M EMOPE					 141		W 1986 BLJ STONES (PTONE (LFTS) 550,000 6456 of 100%	Tenne 11 Lore 2005-7
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Argentina (	9/27	9.750 98	94.2500		0.00 +0.33		10050 5.02 0.86 1.05 0.83 1.07 1.26	Tensos 1400 1799-1   13.97   5.54 100%   -1. 100%   100%   100%   100%   100%   100%   -1. 100%   100%   -1. 100%   100
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	7/06	7750 BBB+	104.0702	 7.07 +	0.04 +0.11	- : . +1.32	US TEEASTRY SOND PRINCES (CST) \$100,000 (22ads of 100%)	Treas Fpc 2001 \$2 6.04 6.04 1023 1024 964 Gent Filton Years
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			e-1,38 <b>73</b>	+ جويب	67 -0.29	+400	Jun 119-04 119-07 +0-03 119-13 119-02 277.160 593,781 Sep 118-28 118-31 +0-03 118-05 118-28 6,481 103,345	Treas For 200211 6.79 6.13 1051, -1 H352 904 Treas Sign 201721 6.58 6.58 1324 -1 1355 1444 6 6 6 13 1051, -1 1355 1444 6 6 6 13 1051, -1 1355 1444 6 6 13 1051, -1 1355 1444 6 6 13 1051, -1 1355 1444 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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MARKETS REPORT By Simon Kuper and Richard Adems

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would intervene for its cur-

The bad news from Japan never seems to end. Yesterday a ministry of finance official admitted that adopting US reporting standards would probably raise the target was now its year-high total of bad loans in the banking sector by 30 per cent. Wholesale prices for against the yen-to Y75.41, its April fell 2.7 per cent on last year, and Japanese benchmark bond yields hit a George Soros, the hedge record low of 1.3 per cent. fund manager, has been buyrecord low of 1.3 per cent. Japan's Economic Planning Agency said conditions were at DM2.65 and DM2.70 becoming more severe. Marc Chandler, senior currency economist at Deutsche Morgan Grenfell in New York, noted talk that in the next. week Japanese investment

trusts would be raising

Y1,500bn and sending half of against the D-Mark, a newsit abroad

The dollar therefore rose Y1.1 against the yen to close in London at Y183.8. Patricia Investors sold the yen Elbaz technical analyst at S yesterday, taking the risk that the Bank of Japan the dollar's break above yen fell to that level, as it had done on Good Friday. But the bank was invisible yesterday. The dollar's next peak since October 1996.

ing options to sell the pound

IN POURD IN NEW YORK -- Prev. close --1.8295 1.8298 1.6225 paper reported yesterday. The phrase "Soros has

been in the market" has long been regarded as an excel-lent device for moving correncies. For years after Mr Soros made \$1bn from sell-ing the pound on Black Y133.5 was crucial investors ing the pound on Black had expected the Bank of Wednesday in 1982, it Japan to intervene when the worked. Everyone wanted whatever Mr Scros was having. But in recent years the phrase has ceased to have much effect. It has been overused, and furthermore Mr Scros has shown less of a golden touch lately.

The report that Mr Soros

had been selling pounds The Australian and again certainly caused a friswho can remember 1992. However, sterling suffered only very briefly, and ended investors were wary of being caught short of the currency shead of today's Bank of England Inflation Report and rash of economic data.

again yesterday. The former fell to \$0.6325 against the US dollar, just above a 12-year low, while the New Zealand the day slightly higher at dollar hit \$0.536. Both cur-DM2.900 to the D-Mark. rencies are victim to high investors were wary of being current account deficits and the recent revival in the Asian crisis. The Australian budget yesterday included the first budget surplus in

nearly a decade, but cut fore- est rates to about 10 per cent casts of economic growth.

By selling the Kiwi dollar, the market has anticipated a rates will be seen as incomdramatic monetary easing by New Zealand's central

bank. The currency's fall has dragged the Monetary Condi-tions index 150 points below the Reserve Bank of New Zealand's central target of 500 for the second quarter. The index aggregates the exchange rate and short-term interest rates. Most analysis expect a new target about 200 points lower when the RBNZ makes its quarterly monetary policy

statement on May 26.

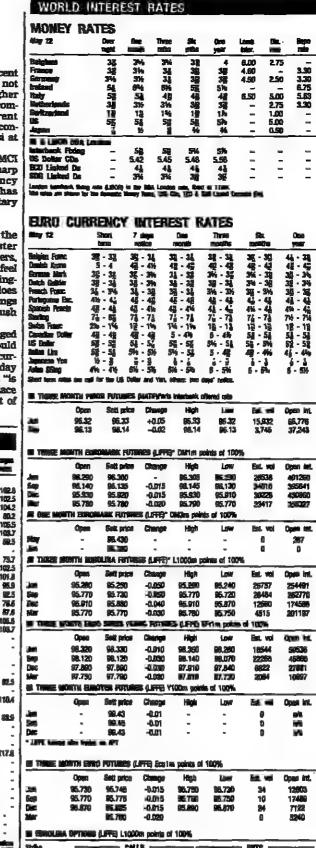
The bank's only alternative would be to raise inter-IN OTHER CUMURENCES 1925 - 5118 240 - 225 1925 - 925 19279 - 248 4940 - 49110 30000 - 30000 4441 - 946 1297 - 1295 4540 - 4541 2970 - 2340 528 - 538 2350 - 2360 10075 - 1008 1140 - 148 5006 - 6596 1475 - 1572

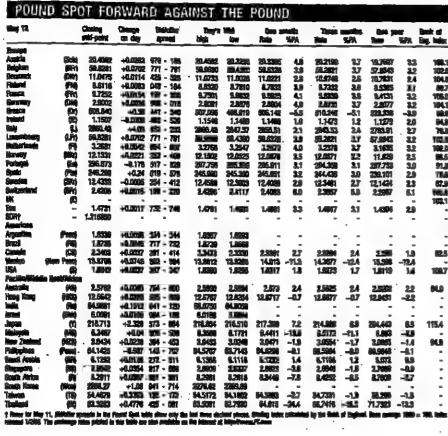
- and even that might not support the Kiwi. "Higher patible with the current state of the domestic econ-DMG in London.

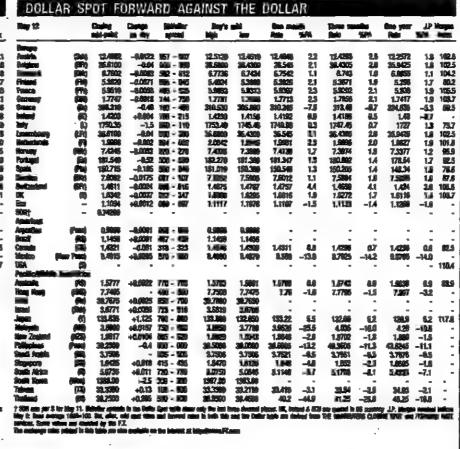
Mr Meggyesi said the MCI strategy had produced sharp swings in the currency whenever the bank has moved to change monetary policy.

■ Mahathir Mohamad, the Malaysian prime minister who hates currency traders, anything about it (the ringgit) any more because it does not belong to us, it belongs

last year, Dr Mahathir would speak of regulating the currency market. But yesterday he said the global market "is the system that is in place now," implying some sort of







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	Cally 2000 Tab MSS PRANC OF	1999, Parkins day? 1998S (LIFTE) Sfr				

#### **PETROFINA**

#### DIVIDEND NOTICE

On May 8, 98, the Shareholders approved a gross dividend payment of 460 BEF (345 BEF net after deduction of withholding tax on presentation of one ordinary share or 391 BEF net after deduction of withholding tax on presentation of one share together with one STRIP-VVPR) for the 23.420.432 shares outstanding at Dec. 31, 97, coupons 14 to 30 still attached. The dividend will be payable as from May 27, 1998 against coupon or 14 at : BBL to GB to CGER-Banque to Kredietbank to Banque Artesia 🗆 Banque Nationale de Paris 🗅 Crédit du Nord a Banque Int. à Luxembourg a Banque Gén. du Luxembourg □ Commerzbank □ Deutsche Bank □ Dresdner Bank □ ABN-

Amro Bank 🗅 Crédit Suisse 🗅 Société de Banque Suisse 🗅

Union de Banques Suisses D. Credito Italiano D. Bardays Bank (Throgmorton St., London) (2) Otibenk N.A. (ADR Department) USA.

POTICE TO THE HOLDERS OF Map Investment N.V. (the "mour")

"The Participating Bonds
Due May IV, 1999 (the "Bonds")

The Enter has declared and will pay U.S.
\$3,100,00000 Participating Interest due and
payable on May 18, 1998. The assentions
percentage rate is equal to 3% and the
assent of Participatine Interest psychia on
U.S. 133,000 principal assents of the Bonds is
Since on.

ILS. Trust Company of Collierain, N.A., as Threstoy No. 1. 128

FORD CREDIT CANADA LERITED Cam \$5000,000,000

In accordance with the terms and concliders of the Notes, the interest rate for the period 11th May, 1996 to 12th August, 1986 has been fixed at 5.239%, per ansura. The interest psychology 12th August. 1882 Avg pe Cau \$133'46 bet Citi Luerum aerbeiarnschi itzurundini \$10,000 nominal and Can \$1,234.61

Figcal and ROYAL BANK OF CANADA

Onc

#### st george St. George Bank Limited U.S.\$300,000,000

9

Constitution of the control of the c Union Bunk of Subs London Bysoch 3th May, 1998

( To Idvertise " Your Legal Notices Please contact Melanie Miles of Pels +44 0171 \$73 3349 Fax: -44 0171 873 3064

PERSONAL PUBLIC SPEAKING Training and appeals writing by award wirming speaker.

16± (01727 861133)

#### **CONTRACTS & TENDERS**

Braziliam Naval Commission IN EUROPE-BNCE NOTICE OF PUBLIC TENDER MR 011/98

Notice is hereby given that the BNCE with Offices at: 170 Upper Richmond Road - London SW15 2SH, is accepting tenders to choose a supplier of Breathing Appearatus Cylinder Composite. The details of this public Tender are available, on

Contracts Dept: Fast: 0181-788.4190 Phone: 0181-789.8111 - Ext.150

NOTICE U.S. \$100,000,000 5%% Guaranteed Subordinated Convertible Bonds due 2004 Burns, Philp Treasury (Europe) B.V. U.S. \$100,000,000 Conversion Bonds due 2004 Burns, Philp & Company Limited NOTICE IS HEREBY GIVEN to the holders of the above Notes hat, at the Adjourned Meeting of such holders convened by the Notice of Adjourned Meeting given by post and published in the Financial Times on 24th April, 1998, and held at 11a.m. (London time) on 7th May, 1998, the Extraordinary Resolution set out in such Nonce was duly passed. Company, London Principal Paying Agent 13th May, 1998



# Study says hedging played part in gold price fall

Mining Correspondent

By Nickard Wolffe in Washington

regulators.

The dramatic growth in the use of hedging by gold producers in the past 10 years study suggests. undoubtedly played a part in metal - which in December years - according to a new study from the World Gold

copper scam

most detailed

explanation of how and why

Yasuo Hamanaka, Sumitomo

international copper market

was provided by the US

Commodity Futures Trading

announced that the Japa-

record \$133m to US and UK

The web of deception

The CFTC found that just

copper team in 1987. Sumi-

losses in speculative futures

trading as well as actual cop-

the normal book-keeping

system, but instead recorded

them in personal notebooks.

1993 Mr Hamanaka agreed to

buy copper from a newly-

formed New York copper

basis for three years. The

agreements contained an

unusual minimum price pro-

sides to profit from any rises

in the market over the

rose above the minimum

agreed minimum.

The CFTC said that by

Corporation's senior copper

Ironically, the relatively gold industry in favour of hedging in some form, the

A year ago a successful the fall in the price of the hedge programme in most cases simply increased a prosank to its lowest for 18 ducer's profitability, but today the survival of many gold mines depends on hedging, it points out.

The authors, Ian Cox, a low price has produced a former head of precious metgrowing consensus in the als trading at Samuel Montagu, the UK merchant bank, and Ian Emsley, an economist and analyst with Anglo South Africa, say producers gradually realised gold prices were on an extended accelerated their hedging

This resulted in an esti- Nevertheless, in the "lon- liquidity for funding hedge mated additional 500 tonnes of gold supply reaching the be different as the developmarket, roughly equivalent to all the new gold mined in South Africa, the biggest

Hedging on this scale is rently acceptable". not likely to be repeated in the short term, they say. downward path last year and partly because many new gold projects are being put

ger term, the situation could ment of low-cost gold projects will bring new volumes of hedging to the market at lower prices than are cur-

The growth of hedging was made possible by the increasing readiness of central banks to lend gold from their reserves to provide the

transactions. In the past 10 April, according to the Lonyears central bank lending has risen from an annual 400 tion. The average daily value tonnes to about 4,000 tonnes. The WGC is a promotional

organisation financed by some gold mining groups. • Daily volume in the Lonper cent from the March

don Bullion Market Associawas also down, from \$11.4bn to \$10.6bn.

"Utilisation of borrowed gold by the mining industry - us don gold market, the inter- development and future prosnational settlement centre peas" free from the WGC, 10 for gold bullion, fell by 10 Haymarket, London SW1Y

### CFTC details Straitened times for the big Russian oil barons

Lower prices have made it hard to squeeze a profit from their vast oil fields, write Chrystia Freeland and Robert Corzine

shoulders of Serget Kirivenko, its 35-year-old prime minister, who was confirmed

in office last month. One of his biggest problems concerns his old cabinet portfolio, the energy sec-

tor, which has been battered by the decline in oil prices. Triggered by influences as diverse as the Asian economic crisis and the unusually fine weather, oil prices have dropped steadily from highs of almost \$25 a barrel

in January last year. The North Sea's Brent blend is now around \$15 a barrel, although Urals blend. Russia's main export crude. has been trading at a \$1.30 or so discount to Brent.

Oil price weakness has taken some of the swagger out of the strides Russian oil men have made into the global market. They have also deflated Russia's stock market and public finances. "The government is losing

fiscal revenue, the country is losing balance of trade support, and the companies are losing money and profits," says Stephen O'Sullivan, at United Financial Group, a Moscow-based brokerage. particularly painful for Rus- and 1997 were periods of the past two months. It's the

he weight of governing sia's oil barons, who just a very high world oil prices that with their massive crude reserves they would soon be taking over the oil multinationals. Many now find it all but impossible to squeeze a profit from their

vast oil fields. "The whole Russian oll industry is having a hard time," says John Browne. chief executive of British Petroleum, which last year took a stake in Sidanco, one of big integrated Russian oil

Western oilmen say Russian companies will need to make deep cuts in their lifting costs per barrel to overcome low prices. But one of the main reasons why costs are so high is because Russian oil companies still maintain extensive social services in the areas in which they operate.

Some western estimates suggest Russian lifting costs can be as high as \$8-\$10 a barrel, compared with as little as \$2.10 or so at western majors such as BP. "For many large compa-

nies, 1998 will be a shock," a recent report on the Russian oil sector by Brunswick Warburg, a Moscow-based invest-Lower prices have been ment bank, argues. "1996

companies' high production transportation and costs...as export prices have declined, margins have all but been eliminated."

The latest sign of the oil squeeze came last week when Lukoil, widely regarded as Russia's best managed oll company, said the group's pre-tax profit this year could be 40 per cent lower than the previous forecast of \$900m-\$1bn.

Not all Russian oil compa nies are feeling the pain in equal measure. The slump in international oil prices has reversed the traditional relationship between export and domestic sales.

n the past, the domestic taxation and pricing system made exports more profitable than local sales, and they were made even more desirable by domestic pay at all. But now, domestic sales have been somewhat sheltered from the global fall in crude oil prices. "Some oil companies are

suffering more than others," Mr O'Sullivan says. "Rusducers' complaints. sian domestic crude prices really haven't changed in



exporters who will lose out. The companies that refine in Russia are also somewhat protected.

also trying to insulate themselves from lower prices by pressuring the government

Although some western economists, including experts from the International Monetary Fund, have argued that by world standards Russian oil producers are very lightly taxed, the Russian government has been inclined to bow to pro-

It has aiready haived oil transport charges and abol- oil groups need to grow into ished transport excise tax.

Last Thursday, the new cabinet approved a bill cutting general excise duties until the end of the year, but Russian oil companies are did not reveal how deep the cuts had been.

However, as Mr O'Sullivan notes: "There is a limit on how helpful the government can be to the oil cumpanies," especially as they still owe billions of dollars in taxes.

Although these are testing times for Russia's oil barons. some observers argue that the current price pressure might actually be a healthy shock to the system.

The harsher conditions could be just what Russian world-class corporations.

### waits for direction from Opec

MARKETS REPORT

Crude oil futures climbed yesterday on the international Petroleum Exchange. with the June contract for Brent blend touching \$15 a barrel in late trading, up 16 cents. But dealers said the price was likely to drift within a \$14 to \$15 range

until clearer direction was

given concerning Opec's

Ministers of the Organisation of Petroleum Exporting Countries are due to meet in Vienna on June 24, when they are expected to consider whether production cuts in addition to the 1.25m b'd agreed in March were needed to help restore orices, now about 30 per cent ower than last November. On the London Interna-

tional Financial Futures Exchange cocoa futures performed strongly, the July contract closing up £19 to £1,140 a tonne, having touched £1.151 earlier.

Traders were bemused at the rally, which lacked any fundamental driving factor, investment funds were the main buyers in the market. Coffee drooped on Liffe, ending \$13 lower at \$1,845 a tonne. Two large robusta coffee producers, Uganda and Vietnam, reported seri-

ous crop damage as a result of drought. Uganda's 50 per cent drop in 1997-98 collee exports to 2.6m 60kg bags was widely expected Reports from Vietnam suggested the country's 1998-99 harvest in the two main coffee-producing prov-inces could be down by as much as 33.4 per cent, to

190,000 toppes. On the London Metal Exchange three-month conper finished marginally higher at \$1.754 a tonne, up \$28, but nickel again came under pressure, finishing down \$90 at \$5,000 a tonne.

#### COMMODITIES PRICES BASE METALS LONDON METAL EXCHANGE

II ALIESTEN, SO.T.	FIRST S par In	-
	Chale	2 (48)
Close Previous	1365.5-66.5 1357-56	1392-40 1383-84
High/low ANE Official Kerb close	1361.5-62.5	1497/1484 1898-80.5 1497-98
Open int. Total daily tomover	274,657 57,725	1-91-90
ALLO	Y & per teams	
Cione Previous	1257-72 1258-53	1285-88 1278-80
High/low And Common Keth close	1261-66 .	1288/1275 1280-85 1285-90
Open int. Total dely temper	8,986 1,779	1200-14
LENI & OF PART	)	
Cions Previoca	532.5-33.5 529.5-30.5	548-48.5 545-6
High/low AM Official Kerts close	531-1.5	549/542 545.5-7 549-50
Open int. Total daily turnover	38,152 8,961	ØI-30
of model of her law		
Close Provious	4980-90 5125-35	5070-75 5215-20
High/low AM (Missi Kirb closs	5005-10	\$170/5000 \$090-100 5080-85
Open int. Total daily turnower	52,100 20,540	
Tibl (5 per tonne)		
Close Prévious High/low	8760-70 5780-70	5895-700 5700-05 5710/5890
AM Official Kerb close	6790-800	5715-20 5705-10
Open int. Total daily issues:	17,754 5,304	-
Close	grain & per loss	
Previous Hos/ow	1056-87 1072-73	1092-93 1097-98 1183/1085
Kerb close	1088.5-89	1093.5-94 1103-04
Open inc. Total daily imported In COPPER, product A	82,075 21,470	
Chee	1722.5-23.5	1736-37
Previous High/low	1720-21	1733-34 1763/1730
ANI Official Karb close	1744-45	1756-57 1754-55
Down hat Total daily turnover	177,589 96,495	
I USE AN OTHER	1/2 (ME. 1.000)	

472 207 78.95 +1.25 79.40 77.70 79.30 +1.30 79.80 78.00 79.30 +1.30 79.40 78.40 79.35 +1.35 78.80 78.30 167 1,884 414 6,555 79.20 +1.20 78.50 78.50 PRECIOUS METALS

LME Closing E/S rate: 1,8345

Spect 1 6347 3 major 1,8278 6 major 1,6213 9 major 1,6185

IN LUMBOR GULLOR BLASKET (Prices supplied by N. M. Roesschild 299,70-300,00 299.90 299.35 300.00-300.30 398.35-298.65 Loco Lde Non e Gold Landing Rates (Vs USS) 4.43 6

354.75 357.15 Silver Fix Soot 578.75 575.80 357 75

est in higher prices," the Sumitomo and the New trader, manipulated the York merchant said the copper purchases were made to satisfy customer demand. In fact, the CFTC found half

price, the US firm and Sumi-tomo would share in the

price appreciation, giving

both firms a financial inter-

the contracted copper was Commission when it immediately sold by the US nese group would pay a merchant back to its supplier, and was never delivered to Sumitomo. Mr Hamanaka and the US stretched back several years. merchant established several

unusual accounts, known as before Mr Hamanaka's B accounts. These allowed the US firm to trade in Sumitomo's name and use its tomo had suffered large credit in futures trades. Mr Hamanaka was found to have forged the signatures of per purchases. To cover up his superiors to give power these losses. Mr Hamanaka of attorney to the copper did not enter his trades in merchant over these trades. By purchasing both physi-

cal metal and futures contracts, their plan was to push copper prices artificially high and profit by liquidating their positions. The aim, the CFTC said, was merchant on a monthly to buy all the stocks of deliverable copper in the London Metal Exchange warehouses When Mr Hamanaka con-

vision, which allowed both fessed in the summer of 1996. Sumitomo's market dominance finally declined, and so did the price of copper, "Thus, as copper prices from \$2,800 a tonne to than \$2,000

M BOLD COMEX (100 Troy oz.; Stray oz.)

IN PLATIFICAL NYMEX (SO Troy oz.; \$/troy oz.)

387.2 -2.3 392.6 385.0 2,426 11,552

#### Precious Metals continued GRAINS AND OIL SEEDS IN WHEAT LIFTE (100 tonnes & par tonnes

78.75 +0.75 78.76 78.75 80.15 +0.15 80.35 80.10 78.15 #0.16 78.00 78.00 286.5 -2.3 | 287.9 24.517 66.145 | 301.1 | -2.3 | 302.2 | 300.3 | 1,093 | 11,682 | 303.1 | -2.3 | 304.5 | 28 | 5,120 | 305.1 | -2.3 | 307.3 | 304.0 | 857 | 18,140 | 308.5 | -2.3 | 307.9 | 107.9 | 486 | 9,441 | 1(15 1,275 33 669 286 6,633 294.50 -0.26 295.28 283.00 276 408 304.50 -0.25 395.28 283.00 16,138 635.73 314.50 +0.75 315.50 312.00 980 15,372 287.78 +1.00 385.50 386.00 1,265 24,011 332.76 +0.26 345.50 337.00 318 4,045 345.00 +1.00 347.38 447.00 237.76 -3.00 240.50 237.50 6,245 3,890 245.07 -2,75 248.50 244.50 40,693 15,425 245.00 -2,55 248.50 244.50 40,693 15,425 252.00 -2,50 254.25 251.50 4,719 38,767 267.50 -2,55 267.50 257.00 267.50 257.00 257.50 267.50 1,001 1,007 270.50 -1,75 271.26 270.50 76 1,008 270.50 -1.75 271.25 270.50 77.00 +0.50 76.50 76.50 76.25 -0.25 75.80 76.50 77.25 -0.25 77.25 77.25 77.25 -0.25 79.25 78.25 81.25 -0.26 81.25 81.25

ENERGY A12 14 层 11**6,774 464,90**8

134.75 -0.25 135.25 134.00 14.368 34,135 134.75 -0.25 135.25 134.00 1 136.50 -0.75 137.50 136.50 138.50 -0.50 140.25 139.25 142.25 -0.75 143.00 142.25 145.25 -0.75 148.00 145.00 147.50 -0.75 148.25 147.50 MATURAL GAS PE (1,000 therms; pence per therm) 8.900 -0.020 8.920 8.900 105 1.235 8.940 +0.040 8.940 8.690 105 1,370 875 20,518 price change High Low Vol. Int. 2240 +0 025 2265 2219 34,916 43,127 2295 +0,025 2320 2275 10,227 28,419

2.370 +0 020 2.385 2.380 2.526 16.044 2.410 +0.020 2.425 2.390 2.371 15.441 2.540 +0.015 2.556 2.525 3.379 11.625 NYMEX (42,000 US galls.; c/US galls.) \$2.70 +0.40 \$2.85 \$2.34 \$19.97 \$4.35\$ \$2.50 +0.25 \$3.80 \$3.30 \$6.858 \$25,152 \$3.60 \$4.05 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$449 \$4.082 \$2.10 \$3.20 \$4.082 \$4

MI COCOA CSCE (10 types; 5/formes) S. COPPER LIFTE & Itames, Stoomer

649.25 -0.79 651.00 647.50 1,385 4,834 844.00 -0.50 645.50 641.00 34,528 88,689 840.50 -2.76 641.00 630.00 1,545 15,394 826.75 -1.50 628.00 624.50 708 A,100 E COPPEE (CC) (US contributed)

29.08 -0.05 29.32 28.78 1,982 2,571 29.35 -0.79 29.64 29.08 12,885 94,357 29.49 -0.15 29.74 29.19 2,577 21,046 29.50 -0.13 29.70 29.22 321 12,552 29.22 -0.11 29.45 29.10 502 7,703 29.11 -0.04 28.20 28.50 4,206 27,288 22,576 168,76 1526 -12 1547 1524 2.756 2.238 1014 -0.8 157.5 155.2 15,884 65,954 1584 -0.8 1582 155.0 1,216 18,965 157.7 -0.6 158.5 157.2 404 13,487 157.3 -0.3 154.0 156.8 322 8,344

940 935 910 905 900 895 1900 1000 (950 1050 PULP AND PAPER By PULPEX (MLX (USS; 24 air dry tores) 531.50 +3.50 533.00 528.50 32 549.00 +1.00 549.00 549.00 20

All futures data augusted by CMS Tea from the Tea Brokers' Associat Mombasa: Improved demand, but all easier rates. Brighter liquoring and Medium easier rates. Brighter liquoring and Medium BP1's were irregular and on beliance easier. Lower Mediums declined on average by 10 to 20 cents, with Plainer sorts irregularly easier. Brighter flouoring and Medium PP1's were irregularly easier by about 10 to 25 cents. Lower Mediums and Plainer sorts were neglected but where sold were about 20 cents easier. Brighter PD's were about 20 cents easier. Brighter PD's were and province of the property of the processing the province of the process of the process of the province of the process of the proces very irregular following quality with selected linus dearer. Mediums decimed by about 20 to 30 cents. Lower Mediums depreci-

1121 +21 1120 1091 532 412 1141 +20 1151 1116 4,901 29,677 1160 +20 1169 1136 1,336 22,351 1179 +19 1168 1126 1,336 22,351 1196 +18 1207 1176 2,277 38,924 1211 +18 1218 1216 177 13,143 +39 1743 1708 3.158 25.731 +38 1769 1775 766 12.865 +36 1709 1775 247 16.121 +36 1809 1780 224 9.557 +36 1825 1818 29 3.767 2000 405 4,763 1830 2,180 22,536 1760 1,178 7,108 1730 108 2,332 1711 3 182 128.00 -1.50 132.00 127.50 155 125.80 -2.25 131.00 124.50 2.586 1 123.70 -1.80 128.00 123.00 684 120.45 -1.55 124.00 123.00 440 117.35 -1.55 122.00 177.00 347

267.2 +1.9 270.5 265.5 3,110 17,907 266.1 +1.3 267.3 265.4 1,471 11,301 266.7 -0.1 270.0 269.4 219 1,816 272.9 +0.1 274.5 272.9 370 2,157 275.4 -0.1 274.5 272.9 370 2,157 275.4 -0.1 274.5 272.9 370 2,157 275.4 -0.1 274.5 276.1 100 552 277.3 +0.8 280.4 276.7 16 280 9.35 +0.11 8.45 8.54 +0.10 9.58 9.93 +0.09 9.93 9.98 +0.10 9.98 10.60 +0.09 10.00 10.00 +0.09 10.00 9.95 108 3.637 10.00 +0.09 10.01 10.00 96 3,413 96.33 +0.93 66.60 66.10 3.240 31,046 69.20 +0.90 68.50 68.95 104 3.879 70.63 +0.90 70.88 710.45 1.874 3.291 72.18 +1.03 72.25 71.90 22.47 7.417 72.88 +1.00 72.90 72.75 184 3.135 113.90 -0.65 114.20 111.00 3.710 21.495 117.00 -0.55 117.00 115.25 651 6.003 118.00 -0.40 118.90 177.10 567 4.455 120.75 -0.15 120.40 118.50 38 1.759 123.00 -0.15 123.40 122.00 314 1.067

> **VOLENCE DATA** Open interest and Volume data stoke for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude Oil are one day to arrears. Volume & III finding (See 18/93) = 100

1655.3 # 120 Actumn (Case 1907 = 100) **II 150 \$4 (50)** = 100) May 11 163.84 May 8 163.85 165.42 51,100 202,800 106,350 64,578

MEAT AND LIVESTOCK IN LIVE CATALE CAE (49) JUNESE, COMMON

1752 +50 1752 1730 57 506 Jun 61.200-0.475 81.525 61.096 3,750 13,262 61.275 -0.650 61.786 81.000 2.029 68.275 -0.725 58.950 58.300 842 58.700 -0.675 54.000 53.950 278

LONDON TRADED OPTIONS 112 64

LONDON SPOT MARKETS Brest Blend (Jen) Brent Blend (Jen) W.T.L PLOS. PRODUCTS INVESTMENT delivery CF (loone) Premium Gesoline
Gas OF
Heavy Feel OH
Naphtha
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July Maryowak, Gas \$101-100 \$153-155 \$139-141 9.15-9.20

a onisi Cott toer into con-Platfactor (per troy oz.) Padladkom (per troy oz.) -7.50 \$333.00 83.0c 45.00c 21.54r Copper Lead (US prod.) Tie (Kuzia Lutaper) Cattle (live weight) Sheep (live weight) Figs (live weight) 86.88p 125.92p 68.54p 48.00p 48.00p 296.50m Rubber (Jun)♥ Rubber (Jun)♥ Rubber (ICL RSS Not)

Coconet CE (Prill)S Palm Of (Malay,1)S Copra (Prill)S Suyabeans (US) Callon Outbook A' Index Woolloops (84e Super) 732.5y 697.5 \$430.0y 180.0 63.90 367p E per trans unites chiefelie il leg. al lateralis carcifel y in Rodanden. - - Bullon markel i 4,014 land of play soil.

JOTTER PAD

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59,225 -1,500 (0,510 58,500 282

1 Mess about with bishops in 4 United to nobble woman?

10 Ringer with a dream (7) 11 500 went in/out with foreign partner (7)
12 Behind the Member for

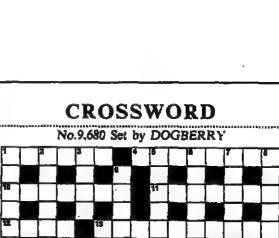
Caper involving cart upset 15 Act holy about vegetable 16 Notwithstanding there's a

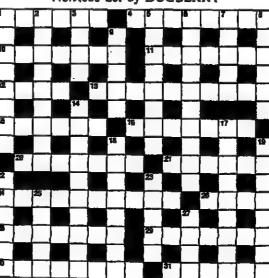
promontory in the river (7) 20 Old soldiers going about 24 hours without sailor (3,4) 21 Predicament - to wit, ravishment (6) 24 They carry victims of mostly (10) 26 Settlement in the wood (4)

premier (7) 29 Locate smell of fake medi-30 Fldget like a little fish out of water, initially (8) 31 Sweet little creature eating

sweet starter (6) I Award medal to fruit containing rotten core (8) 2 I'm in a pickle with cheese coating kitchen equipment

5 Grade to be scandalised? (8) Faulty copies for up-tempo





7 Hussite leader on island raised city (5) put face on (6)

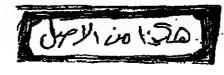
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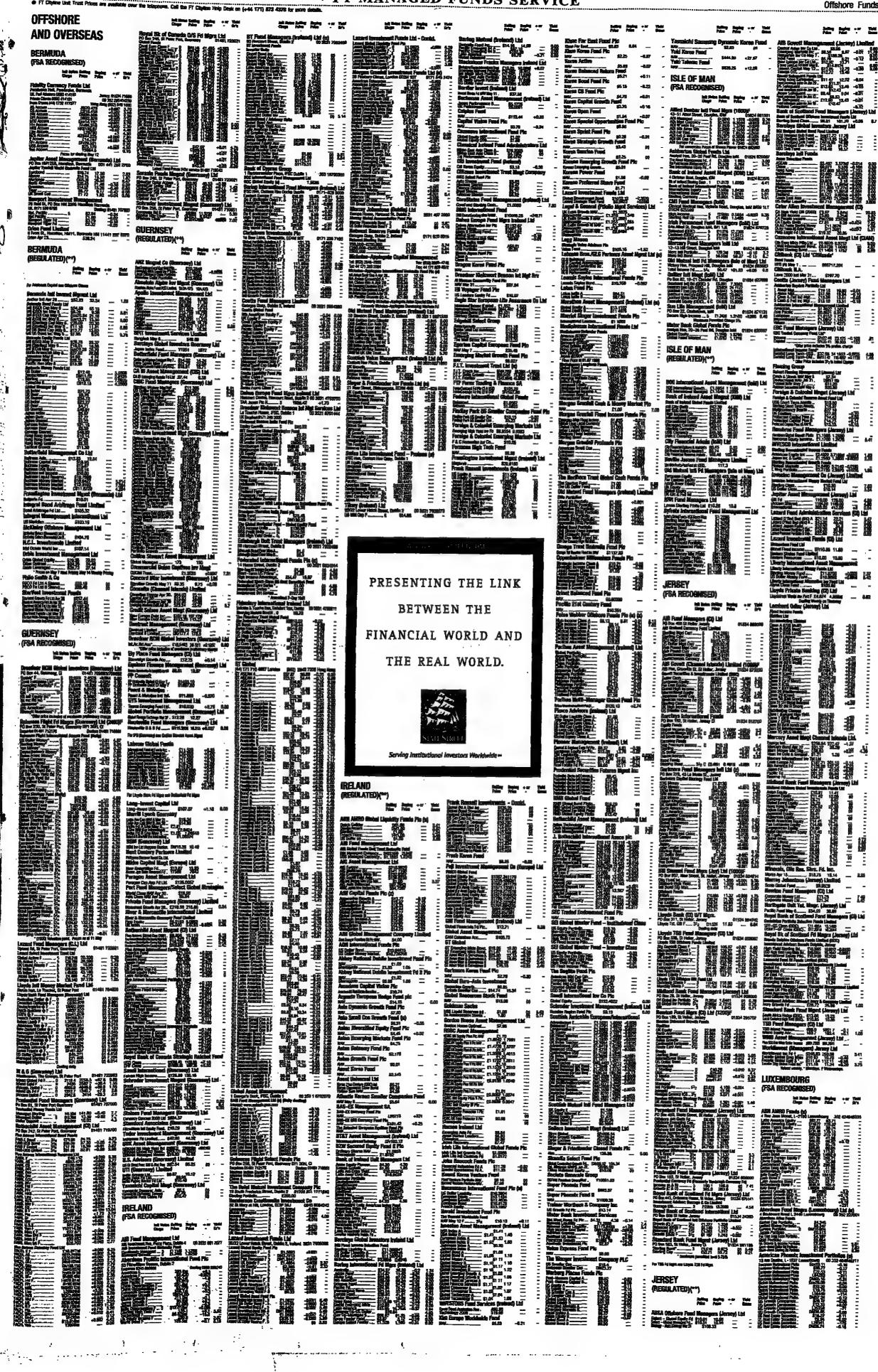
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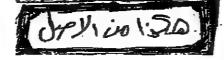


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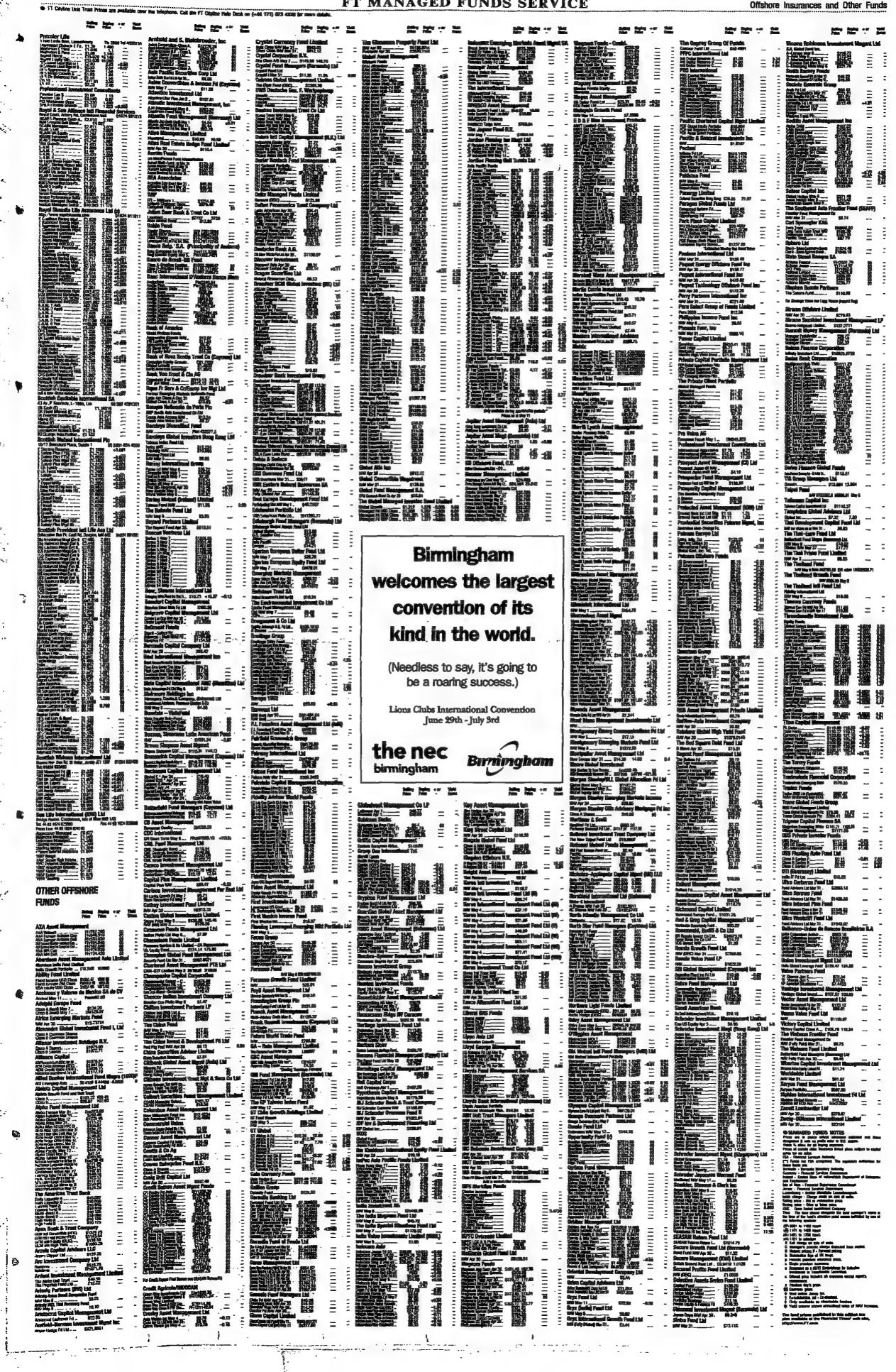


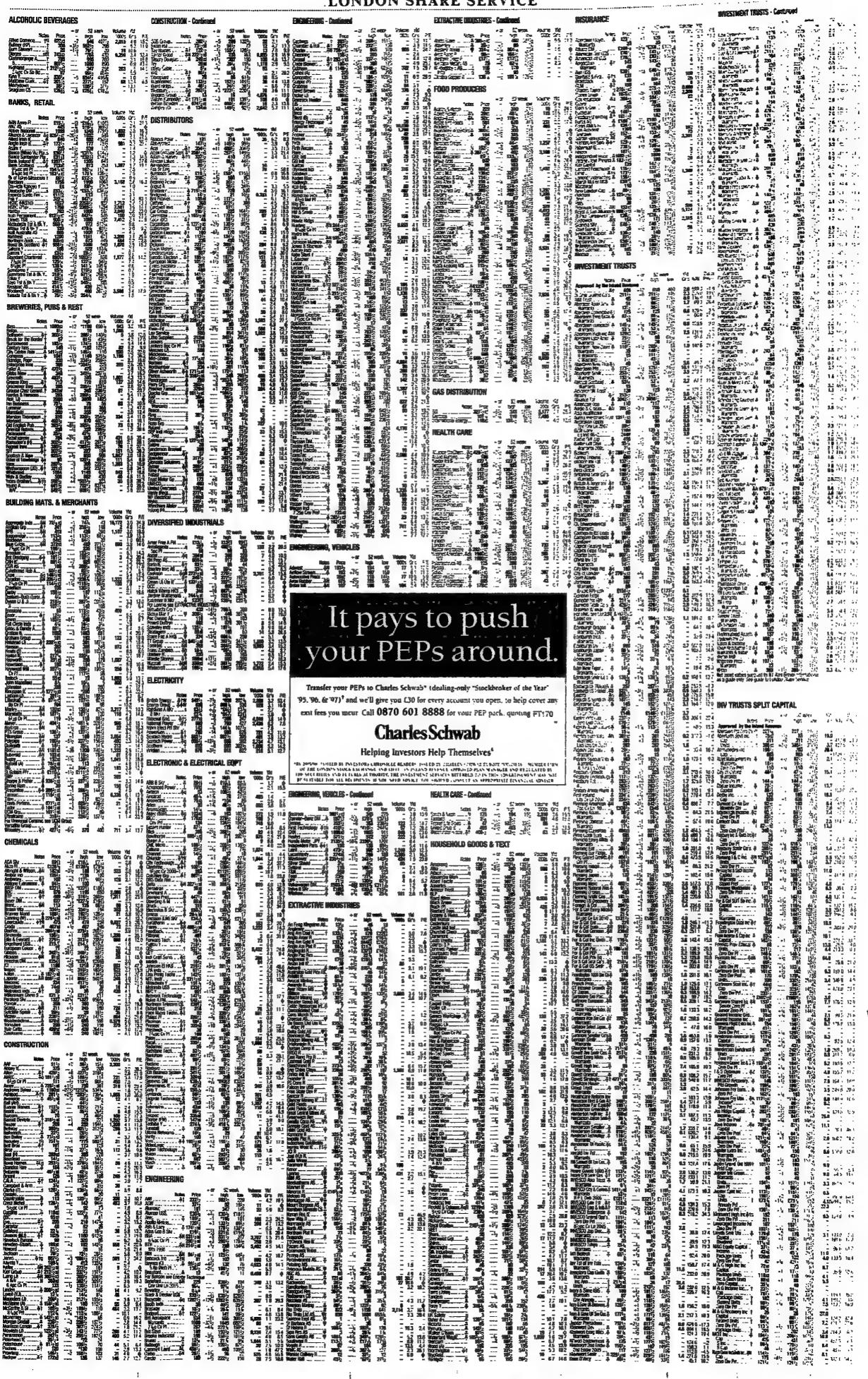
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### US interest jitters return to erode confidence

MARKET REPORT By Steve Thompson, UK Stock Market Editor

The firm tone in London's equity market over the previous two sessions was reversed yesterday as jitters fall. over the prospects of a rise in US interest rates returned to unsettle European bourses. There was also an element of unease ahead of the Bank of England's quarterly inflation report due

But the weakness in London was confined to the lead. ers, represented by the FTSE

100. The rest of the market. comprising the FTSE 250 and SmallCap indices, was never really under any downside pressure, apart from at the outset of trading when the 250 index spent the first 30 minutes showing a marginal

On the contrary, the FTSE marched on to fresh intraday and closing records. The 250 gained a further 7.3 at a closing peak of 5,779.7, having hit an intra-day record of 5,781.7, while the SmallCap jumped 10.2 to a record close of 2.7239.1, after touching an intra-day peak of 2,739.4.

index had given up all of Monday's advance, and more finishing 71.0 lower at 5.956.7. At its worst, the index was down 73.0.

The US Federal Reserve's open market committee meets in Washington next Tuesday to determine mone-250 and SmallCap indices tary policy and a rise in rates is seen by some as a possibility.

Hefty losses in London's from the weakness of the US front-line stocks came in the Treasury bond market overwake of a disappointing finish to Monday's session on night, where the yield on the Wall Street, where the Dow long bond moved back above Jones Industrial Average, up the 6 per cent mark. This week sees important eco-100 points in early trading.

At the close, the FTSE 100 fell away to finish only 36 nomic data, including retail where takeovers were index had given up all of ahead.

Sales figures and producer announced by Gibbon and consumer inflation Dealers in London were quick to point out that the

UK gilts lost ground in the S&P 500 index, viewed as wake of the US bond marmuch more representative of the US market, finished the ket's falls, adding to the day showing a small decline. pressure on equities.

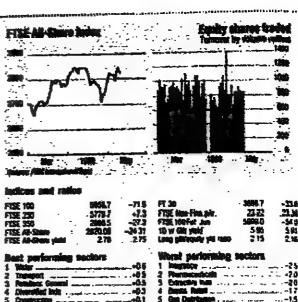
The recent strong flow of corporate activity continued port yesterday, posting a 30yesterday with US paints point decline not long after group PPG confirming mar-ket suspicions that it had made a takeover approach to tainty for the UK market Courtaulds in conjunction with Donaldson Lufkin and Jenrette, the US investment

There was plenty of bid action among the small cass.

Group, the printing inks group, Capital Group, the security and investigations company, and Brunner Mond, a chemicals group.

Senior traders insisted that the PTSE 100 would be sustained by continuing takeover speculation and that the 250 and SmallCap indices would be driven by actual activity. "Corporate deals are driving the market and there are lots more to come in the short term."

said one trader. Turnover at 6pm was 843.8m shares.



### **BOC** rides see-saw

**COMPANIES REPORT** By Peter John and Martin Brice

Industrial gases group BOC experienced a tumultuous session in the wake of firsthalf results at the low end of expectations.

The stock traded 17 lower first thing, but clawed back to close 3% higher at 976p amid hopes that a review launched by the company signalled a recovery from its recent poor performance.

Profits dropped 17 per cent to £179.8m in the six months to the end of March, compared with analysts forecasts between £179.5m and

figures were depressed by sterling strength and the sale of the Ohmeda healthcare businesses. Underlying profits only fell 3 per cent but were still disappointing.

Forecasts are expected to be reduced to around £375m-£385m. Credit Lyonnais said its profit forecast would probably come back to around £380m from £415m. BT Alex Brown was said to have cut its full-year estimate to £385m from £420m and others were making simflar reductions.

Commercial Union and General Accident were big May 12 'Data based on Equity streets fallers amid jitters over

today's first-quarter results from the two insurers. CU fell 46 to \$10.76 and GenAcc recommendation on the two 45 to £13.60. The two groups stocks will issue their last quarterly earnings on Wednesday

before a merger in June. and Royal & Sun Alliance were also down.

Insurer Norwich Union gained 5 to 438%p following an upgrade from Dresdner Kleinwort Betwon Insurance broker Sedg-

wick eased 31/2 to 154p after announcing a slide in first quarter profits to £38.3m Hyder and United Utilities

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rose as Dresdner Kleinwort Benson repeated a "buy" United Utilities traded 14

higher at 809p while Hyder rose 9 to 949p. Analyst Guy Other large insurers Farmer was pushing the two Guardian Royal Exchange stocks on the basis of yield and interest cover. He positive on the rest of the sector for the same reason. Among other water stocks. Anglian Water rose 11 to 860p and Yorkshire Water 12

> Confirmation that PPG, the world's biggest paints company, is interested in Courtaulds and prepared to top the current 450p-a-share

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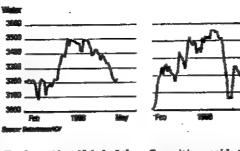
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offer from Akzo Nobel of the Netherlands sent Court-

aulds' shares up 7 to 4730. Xenova rallied 4 to 1810 after the pharmaceuticals company said its new cancer drug had entered Phase I part of Xenova's multi-drug

Wall Street gave no real sup-

There was further uncer-

trading began

Celsis International jumped 5% to 41p as the contamination testing firm reported a reduced loss for the year and said its chief executive had resigned. The company also said the executive had informed the board be was considering taking the company private.

Bank of freland rose 4 to £12.61 after Lehman Brothers raised profit estimates and repeated an "outperform" rating ahead of Thursday's results.

Lehman said the bank's forthcoming results should show strong revenue growth from the booming Irish economy. The broker raised its 1999 net income forecast to 19430m from 19375m and the earnings per share forecast

Metal and electronics group Johnson Matthey lifted 9% to 640%p after SG

Securities said the stock deserved a higher rating. The driver of growth in the medium term will be the electronic materials division," said SG. "We expect biomedical to grow into a

division of its own within

three years, with \$2500 profit

in three years." Analysts said the shares deserved a higher rating as the perceived risks attached to the electronic materials division had been overdone. They gave the stock a sumof-the-parts valuation of

#### Northern climbs

Northern Foods climbed 12 to 2134p after SBC Warburg Dillon Read recommended the stock. The broker gave the shares a target price of 250p and upgraded the stock to "buy" from "hold".

A series of trading statements underlined the recent trend of strong performances by information technology companies. The trading statement from CMG helped the shares rise 70 to 527.971/4 after it said sales and profits were well ahead of last year. JBA Holdings continued to benefit from its trading statement on Monday, which said first-quarter revenues were up 88 per cent on the shares rose 37% to 685p.

MDIS continued the trend from IT groups, and the stock gained 3 to 87%p.

\$12.72% after its interim pretax result of £4.25m excee analysts' forecasts. Sage rose 30 to £13.42% ahead of results today.

Hones of further weaken ing in sterling were said to be behind the strength in Tomkins, which achieved one of the better performances in the Footsie as the shares gained 5 to 358p.

Fairey Group suffered the biggest fall in the FTSE 250 after it said the process instrumentation, side, its biggest business, would suffer reduced activity in the weak Asian demand. It also said it was cutting costs in those businesses affected by poor demand but maintaining marketing and technical development spending. The shares drouped 66 to 4961/p.

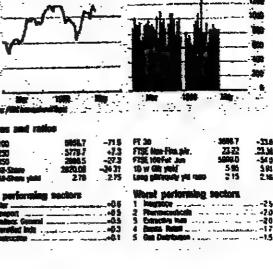
Scottish Power shed 12% to 555%p as Dresdner Kleinwort Benson lowered its recommendation on the stock from "add" to "hold". A series of bullish trading statements from annual meetings and the trend of bids lifted smaller compa

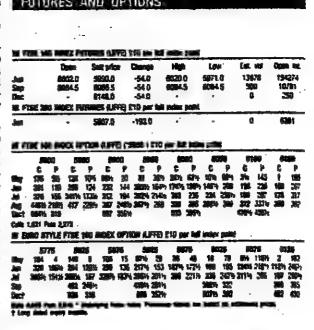
The latest target was Brunner Mond, which agreed to a 190p-a-share hid from Soda Ash, a company formed by venture capitalists to take Brunner private. Brunner Mond's shares rose 7% to 186%p. The company raised a general issue of concern when it focused on the disappointing share performance since it floated from

ICI in 1996.

Sun Chemical of the Netherlands yesterday made a 250p-a-share offer for printing inks specialist Gibbon Group, Gibbon rose 39% to 242%b. one of the better performances in the market. Security and investiga-

same period a year ago. The tions company Capitol will be taken private via an agreed 175p-a-share bid from venture capitalists and the





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Mastering Global Business: continuing the 'global' journey

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Colin Price, Partner, Price Waterhouse Duncan Lewis, Executive Vice President, Equant N.V.

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16.5 of 1 这是这个人,我们就是这个人的对象,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们也是这个人的,我们也是这个人的,我们也是这个人的,我们就是这一个人的 大学工学の一般ないのではないのでは、「これ」 

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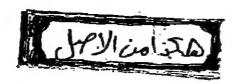
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# **STOCK MARKETS**

## Caution returns with higher bond yield

**WORLD OVERVIEW** 

The merger mania that carried stock markets higher on Monday quickly dissipated after the yield on the on sentiment. benchmark 30-year US Treasury bond moved back above state of the Japanese econ-6 per cent, writes Philip omy was confirmed in a

nomic data out this week and the Federal Reserve's

tion. The US stock market's another record low of 1.3 per having entered a convales day's gains with most nomic and monetary union, performance on Monday, cent. where the Dow Jones Industrial Average lost much of its early gains, also weighed

Meanwhile, the parlous statement from the country's With a rash of US eco- Economic Planning Agency.

"The economy is stagnant and conditions are becoming open market committee more severe," the agency meeting on May 19, investors said. The Japanese 10-year were showing signs of cau-benchmark yield dropped to

Asian markets were generally lower with the Indian nuclear tests adding to the tension, although the Indian levels. After the early-1998 nomic and corporate fundamentals.

"In economic terms, we European markets shed have described the region as some, but not all, of Mon-

Solid performances by a

sprinkling of blue chips

helped pare early losses in FRANKFURT where renewed interest rate wor-

ries and a dull day for bonds

gained ground while news

that it planned to pull out of

the race for Rolls-Royce

Motor Cars boosted BMW.

But the broad trend was

unmistakably downwards.

The Xetra Dax ended elec-

tronic trading off 40.93 at

5,307.82 after touching a low

Deutsche Telekom fell to

DM43.50 at one stage before

settling 74 pfg lower at

DM44.85 on worries about

provisions which the com-

pany said would make a

considerable impression

Insurers also showed

marked weakness. Allianz

lost DM10.50 at DM581.50 and

Munich Re Dm16.60 at

Among chemicals, Henkel

rose DM9.50 to DM158.70 on

strong first-quarter results

while Hoescht put on 85 pfg

at DM74.60 following a swirl

of merger rumours which

linked the group with Roche

rival bidder for Rolls-Royce

Motor, lost DM25.10 at

PARIS moved lower with

down by 29.91 at 3,987.33 in

Oils stocks pushed higher,

rising above the broad sweep

of selling thanks to the

recent better tone for inter-

national oil prices and

helped by broker optimism

on this year's profits.

of 5.266.70.

DM836.40.

of Switzerland.

modest volumes.

sent the market lower.

cence stage but have been at bourses 0.5 to 1 per cent the latest being the strategy pains to stress that this lower. The first day of tradpains to stress that this period will be at the very least as protracted as other and Pakistani markets world, which would suggest recovered from their worst a two-year workout phase," says the emerging markets rally in Asian bourses, investors are steadily returning to ings. This leads us to adopt a more gloomy view of eco- a defensive strategy built on exchange. currency market stability and corporate solvency."

European markets shed

Share price and intex (rate

ing in the new Eurotop 100

We expect that monetary index futures contract on the union will improve the riskcrises in the developing London International Pinan- reward opportunities for cial Futures Exchange saw minimal business, with only 73 contracts traded. The index is traded in option form on the Amsterdam

Analysts continue to pro-

AMSTERDAM lost more

than 1 per cent as concerns

and options led to depressed

The steady dollar falled to

support confidence, and the

AEX index fell 15.63 to

1.166.72 as bond prices eased and derivatives traders

placed options related selling

shares. ABN Amro fell

declined FI 3.70 to FI 132.50.

ground on Monday on specu-

lation that it would sell Poly-

Gram to Sesgram of Canada.

lost Fl 2.40 to Fl 197.90. Poly-

Gram, however, rose Fl 0.40

Philips, which gained

Interest rates hit banking

equity investors, improve liquidity in equity markets, accelerate the pace of restructuring, rationalisation and consolidation in European industry and raise sustainable valuations duce research looking at the through the present asset implications for markets of price cycle relative to his-

Fortis Amev, the Dutch-

Belgian financials group,

jumped F13, or 25 per cent.

to Fl 125.20 on an announce-

the fall, with Banca di Roma

losing L115, or 3 per cent, to

1.3.684 on profit-taking and

BCI down L194 to L9,986.

Telecom Italia sliding L95

lower to L13,769 and ENI

STOCKHOLM was hit by

rising bond prices and the

on reports that JP Morgan

Kinnevik, the media and

timber group, rose SKr10 to

SKr260 on hopes that it.

would benefit from its tele-

coms holdings and its for-

Written and edited by

Jeffrey Brown, Peter Hall

retreating L190 to L11,935.

link with Fortis.

315 to 24,344.

Frankfurt falls on rate worries

steep shortfall in oil revenues, official forecasts for gross domestic product growth have been cut from

ment by Belgium's Generale Bank that it planned to issue a statement on a possible The budget deficit expected to reach around 4 Akzo Nobel, the chemicals group which is bidding for Courtaulds of the UK, fell F13.90 to FII 419 after PPG Industries of the IIS con-

firmed it was in talks with Courtaulds over a counter MILAN closed down 1.3 per cent amid light volume with the Mibtel index losing Banks and blue chips led

"For the economy and investment in the country, Mr Chaves would be a disaster," said Gert Petersen, executive director of the German-Venezuelan cham-

general index lost 26.01 to 3.630.71. The banking sector was the worst hit, falling almost 3 per cent. SE Banken fell SKr6 to SKr138

> currency and the bolivar has managed to return to the rency band.

**EMERGING MARKET FOCUS** 

### Devaluation fear haunts Caracas

Political uncertainty and economic volatility, for long Venezuela's Achilles heel. have struck again.

Last week, the mounting uncertainty over the outcome of December's presidential elections combined to push the Caracas stock market down to a 13-month

In dollar terms, the bench-mark IBC index has fallen 32.5 per cent so this year. having shed 30 per cent in

4.5 per cent to less than 1 per

per cent of GDP, up from 0.5 per cent in 1997, and the current account surplus is seen as shrinking to \$500m from \$6hn last year. As if this were not enough,

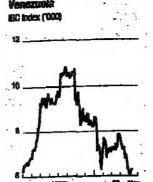
investors are having to cope with the rise in popularity of Hugo Chavez, the former coup leader. According to opinion polls, he is now the most popular presidential candidate.

ber of commerce.

Not surprisingly, capital has been flooding out of the country. To slow this flight, the central bank has raised interest rates by 12 percentage points since January. compounding the investment shift from equities to

fixed-income securities. Higher interest rates appear to have taken the immediate pressure off the central parity of the cur-

Yet, in spite of claims to of brokers, Bancaracas. the contrary by government officials, the fear of a devalu-



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ation continues to haunt

According to some estimates, the bolivar is overvalued by about 30 per cent and continues to appreciate in real or inflation-adjusted Interest rates are unlikely

to rise much more. The govpolicies are strangling economic growth and having a detrimental effect on the hanks, where bad credit ratios have jumped in recent months. Some analysts are begin-

ning to spot an up-side potential. "Values for some companies have reached ridiculously low levels," says Luis Guillermo Rodriguez, mutual fund manager with brokers Merinvest

Large foreign investors who have not yet left are tikely to "stick it out", he says. "They have taken their loss and are hoping for a recovery.

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A Party of March

to the state of the

Much depends on where the oil price goes from here. And, equally, much depends on whether a consensus candidate can emerge before Venezuelans go to the polls in December.

"As long as the fiscal and electoral outlook does not change; we are going to have a depressed market," says José Gonzalo Muci, president

### **US** equities unsettled by data concerns

US equities turned lower as investors took defensive action ahead of the release of major economic data, writes John Labate in New

Early gains turned to losses, and by early afternoon the Dow Jones Industrial Average had lost 20.93 at 9,070.59. The broader Standard & Poor's 500 index was down 2.80 to 1,103.84. The Nasdaq composite index fell

"There isn't a high level of comfort I'm picking up on investing at these levels," said Hugh Johnson, chief investment officer at First Albany. "There's been hacking away from interest ratesensitive stocks for more

Among the fallers on interest rate fears were financial stocks and utility shares. Citicorp tumbled \$1% to

The long bond yield, which broke above 6 per cent on Monday, kept the pressure on sentiment. By early afternoon the long bond had gained % to 1012. easing the yield back to 6.022

Fears of higher interest rates topped the list of issues facing Wall Street. The Federal open market committee is set to meet next Tuesday to determine interest rate

Investor caution also came

for auto sales and consumer

included Wal-Mart, the retail leader, which rose \$1% to \$52% on news of record firstquarter results. Shares of International Paper also

climbed, lifting the shares \$1% to \$54%. However, Sunbeam, the consumer products company, continued to fall, slipping a further \$1 to \$25 the

day after reporting a quarterly loss. The computer sector fell back. The Pacific Stock Exchange's technology index

was down 1.94 to 354.86. In soft lost \$1 to \$831 after reports that Sun Microsystems planned to launch a lawsuit against the industry leader. Shares of Sun were down 31/4 to \$41. TORONTO followed over-

seas markets lower and the TSE 300 composite fell 10.59 to 7,710.14 in cautious trading. The gold sub-index declined 0.8 per cent while the financial services sector lost 0.4 per cent.

Canadian Natural BMW gained DM6 to Resources, which reported a DM2,010. Volkswagen, the 78 per cent decline in firstquarter earnings due to Motor, weak oil prices, fell 10 cents DM1.447.

YBM Magnex International, a metals group, lost 1.6 cents to C\$13 after it announced that it was applying to regulators for a 45-day extension for mailing its financial statements.

Northern Telecom rose 70 in advance of figures due out cents to C\$92. The company later today on retail sales announced that its Austra-The recent strong gains a 33 per cent stake in Photonic Technologies, a confidence have convinced Sydney-based telecom comthe market that retail sales ponent designer and manu-

### São Paulo drops steeply

SAO PAULO lost ground at MEXICO CITY lost ground midsession as investors on heightening worries over awaited the congress vote on an imminent rise in US

10,626 as most investors investors. remained on the sidelines. security reform programme

when it failed to stop the

retirement age. Meanwhile, the São Paulo for the sale of its power util-

interest rates. The IPC index The Bovespa index plum- fell 83.91 or 1.7 per cent to meted 358 or 3.2 per cent to 4,759.63 on selling by foreign

A Reuters survey of The government's social Mexico City brokers predicts the index will rise above suffered a blow recently 6,000 by the end of the year. In BUENOS AIRES, the suspension of a minimum Merval index lost 11.03 or 1.6

per cent to 669.27. Shares declined in spite of state government said yes-terday that it had a new plan Traders said the figures were aiready built into the index ending off 1545 or 1.9

meeting at Total Elf Aquitaine added FFr32 to FFr825 and Total gained FFr16 to FFr764. Merrill Lynch published a positive trading conditions in the secgood buying opportunity.

keep the motor sector consolidation stories bubbling, adding FFr1.40 at FFr316, Suber, which rose SFr20 to but Peugeot, which many SPr1,187 after gaining pro-

## observers see as a partner motion to SBC Warburg's for Renault, gave up FFr17 core share list, and Clariant,

at FFr1,178. Tyre giant up SFr44 at SFr1,728, ahead Michelin shed FFr5.30 to of Friday's first-quarter FFr366.50 after Lehman Brothers shaded its earnings estimates for this year.

Lagardere rose FFr9.50 or over higher interest rates per cent to FFr246.5 for a two-day rally of almost 7 per cent on talk that the defence and media conglomerate planned to shed its media business. The hot rumour yesterday was that Lagardere would spin off its media arm into a separate entity rather than sell it.

Bic advanced FFr16.40 to FFr438.90 following an Fl L60 to Fl 49.20 while ING upbeat annual meeting for the disposable pen and razor group. Credit Foncier, the property bank which has attracted four rival bids, ended FFr10.90 or 10.1 per cent higher at FF1118.40.

The day's main fallers falls among cyclical stocks leading the CAC 40 index were SGS-Thomson, off FFr32 or 6 per cent at FFr498, and Cap Gemini which lost FFr34 or 4.3 per cent at FF1757.

ZURICH saw heavy falls for financials as worries about interest rates sent a shiver through bonds and pushed the share market off 50.2 at 7.627.3.

The banks were under clear pressure with CS Group down SFr5 at SFr324.50 and UBS and SBC note predicting improved slipping SFr21 to SFr2,603 and Sfr8 to SFr557 respecond half of 1998 while Leh- tively. Swiss Life, a strong man Brothers saw Total as a market on Monday ahead of the 1997 results, came off Renault did its best to SFr34 to SFr1.300 on the fig-

The day's gainers included

**SOUTH AFRICA** 

improve, adding 12.8 to

African Breweries, shares in Johannesburg moved steeply lower with the all-share

Financials fell 227.4 to Golds continued to

### Jo'burg dented by weak rand

Deuressed by rand weakness and a shake-out at South

#### 13,450.7 and industrials gave up 184.4 at 9,688.2. Disappointing results sent SA Breweries down R10 or 6.2 per cent to R151.

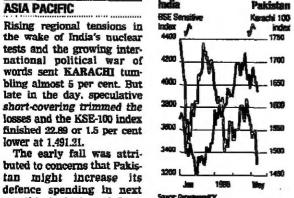
## Karachi hit by N-test fall-out

**ASIA PACIFIC** 

Rising regional tensions in the wake of India's nuclear tests and the growing inter-national political war of words sent KARACHI tumbling almost 5 per cent. But late in the day, speculative short-covering trimmed the losses and the KSE-100 index finished 22.89 or 1.5 per cent lower at 1.491.21.

month's budget, and fears foreign investment to the region could be hit. BOMBAY recovered from a sharp early fall as investors had second thoughts about the impact of possible international sanctions. The BSE-30 index dropped to concerns about the prospect

exports, but dealers said the ume was 350m shares, up misgivings were far fetched. from Monday's 270m. One analyst added there was



tute a substantial portion of jumped to Y290 from Frithe country's gross domestic product, he said.

TOKYO ended little changed on fresh uncertain- Motors Y20 to Y246, Suzuki ties about the economy and 3,917.90, but recovered to of deflation, writes Gillian close 77.07 weaker at Tett in Tokyo. The Nikkei 225 average finished 59.42 Software shares were hard .lower at 15,322.48 after trad- the economy. In addition, hit in early trade on fears ing in a tight range between that sanctions might hit 15,306.92 and 15,446.20. Vol-

likely to be an increase in partly subdued by the forth- 2.07 to 1,204.86. the perceived investment coming G8 summit. Howrisk in India, but foreign ever, the index was slightly steeply lower after a session investment did not consti- buoyed in the morning by

continued optimism that Daimler-Benz, the German motor manufacturer, would press ahead with its plans to acquire Nissan Diesel Motor, an affiliate of the Nissan

The story fuelled optimism that other Western companies might soon try to acquire Japanese groups. Nissan Motor was actively traded for the second day running, rising Y23 to Y457. The assembly group, Nissan Shatai, rose Y36 to Y356, and parts maker Ichikoh Industries Y17 to Y271. Meanwhile, Nissan Diesel Motor

climbed Y20 to Y3,470, Isuzu Motor Y70 to Y170 and Daihatsu Motor Y37 to Y506. But outside the car sector, sentiment was more subdued amid new gloomy data about

new rumours of financial

companies facing problems

day's Y160. Other carmakers

helped dampen sentiment. The Topix index of all Traders said trading was first-section shares improved HONG KONG ended

dominated by futures-led

June equity contracts ended at a discount of almost 1 per cent to the cash market which fell 2.5 per cent with the Hang Seng index off 254.86 at 9,841.51. This is the benchmark's lowest level since February.

HSBC lost HK\$6 at HK\$211 and Cheung Kong was down HK\$2 at HK\$47.70. HK Telecom, supported by the raft of industry consolidation stories sparked by US telecoms mergers, improved 20 cents to HK\$15.10. SEOUL was shaken by

fears of a spate of corporate failures and the composite index came off 9.72 or 2.7 per benefited: Toyota Motor cent to 351.86. Fears that the government's push for reform

would trigger the closure of unhealthy enterprises depressed sentiment among private investors. The government is expected to make commercial banks cut off fresh credit to weaker corporations. However, foreigners were heartened by the news and were net buyers.

Hanwha Group Won240 to Won1,760, while Kohap Petrochemical declined Won240 Won1.760.

### Wednesday June 10th, QE11 Conference Centre, Westminster, London. Electronic Commerce Today and its Role in Your Business

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Morning - Welcome by the Chairman, Peter Martin, Acting Deputy Editor, Financial Times Keynote Address - Barbara Roche MP, Minister for Small Fires, Trade and Industry > Electronic Commerce - enabling organisations to deliver a better quality of

> How pricing, production and marketing materials are changing.

Supply Chain Mechanisms. The effect of electronic commerce on business accounting and financial systems.

> Dealing with the Millennium bug. Afternoon - Opening address given by Frank Gipson, IT Manager Business Link, Essex, followed by 5 live case studies of companies who have expanded their business with the use of Internet technology. OSA Session - To conclude, a 30-minute OSA Session, with all afternoon speakers participating,

taking questions from delegates.

**SPEAKERS** Speakers include, Stelios Haji-Ioannou, Chief Executive, easyJet; Gwynneth Flower, Executive Director, Action 2000 (the governments initiative to tackle the millennium bug); Simon Murdoch, Managing Director, Bookpages; Charles Dukes, Managing Director, Swift Cookware; plus Ford Motor Company, Business Software Alliance and others.

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FINANCIAL TIMES

Wednesday June 10th

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